

ADEQUATE HEALTH CARE TASK FORCE

WEDNESDAY, APRIL 26, 2006

MICHAEL A. BILANDIC BUILDING

160 NORTH LASALLE STREET

ROOM N502 -- 5TH FLOOR

CHICAGO, ILLINOIS

TRANSCRIPT OF PROCEEDINGS had in the above-
entitled matter at 10:30 a.m. as reported by
Victoria S. Sawyer, RPR, CSR.

1 PRESENT:

3 MR. BRENT ADAMS

4 DR. CRAIG BACKS, M.D.

5 MS. STEPHANI BECKER

6 MR. KENNETH BOYD

7 MS. CATHERINE BRESLER

8 MS. ELENA BUTKUS

9 MR. BRUCE CAMPBELL

10 MR. TIMOTHY M. CARRIGAN

11 MR. DAVID CARVALHO

12 MS. MARGARET A. DAVIS

13 MR. J. TERRY DOOLING

14 MR. JAMES A. DUFFETT

15 MS. RENNA GERBER

16 MS. JOY GETZENBERG

17 MS. JUDITH HAASIS

18 MR. JOSEPH HYLAK-REINHOLTZ

19 DR. ARTHUR G. JONES, M.D.

20 MR. MICHAEL JONES

21 MR. DAVID KOEHLER

22 MR. WAYNE LERNER

23 MS. MIRIAM LINK-MULLISON

24 MS. BETH LISBERG NAJBERG

1 DR. TIMOTHY LONG, M.D.

2 DR. NIVA LUBIN-JOHNSON, M.D.

3 MR. RANDALL MARK

4 MS. LAURA MICHALSKI

5 MS. PAMELA D. MITROFF

6 MR. JAMES M. MOORE

7 MS. TRACEY PRINTEN

8 MS. RUTH M. ROTHSTEIN

9 MR. RALPH SCHUBERT

10 MS. SHERRY SHERMAN

11 MR. KENNETH SMITHMIER

12 MS. MARGARET STAPLETON

13 DR. BABS WALDMAN, M.D.

14 DR. QUENTIN YOUNG, M.D.

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1 MR. WAYNE LERNER: My name is
2 Wayne Lerner, and I have the honor of
3 serving as the chairman of the
4 Adequate Health Care Task Force. My
5 day job is president of the
6 Rehabilitation Institute of Chicago.
7 To get us together and the first thing
8 that we typically do is go around the
9 room and introduce ourself. Please
10 talk slowly and articulately so that
11 our court reporter can get that
12 information.

13 And also as a reminder,
14 please turn off your phones, PDA's,
15 and other electronic devices.
16 Electronic defibrillators are okay as
17 long as they're on vibrate so we can
18 keep our attention to the presenters.

19 Elena?

20 MS. ELENA BUTKUS: Elena Butkus,
21 Illinois Hospital Association.

22 MR. MICHAEL JONES: Mike Jones,
23 Illinois Department of Public Health.

24 MS. SHERRY SHERMAN: Sherry

1 Sherman, Illinois Department of Public
2 Health.

3 MR. JAMES M. MOORE: Jim Moore,
4 OSF Health Care.

5 MS. TRACEY PRINTEN: Tracey
6 Printen, Illinois State Medical
7 Society.

8 DR. CRAIG BACKS, MD: Craig Backs,
9 Illinois State Medical Society.

10 MR. JOSEPH HYLAK-REINHOLTZ: Joe
11 Reinholtz, Department of Health and
12 Family Services.

13 DR. TIMOTHY LONG, MD: Tim Long,
14 Near North Side Health Services
15 Corporation.

16 MR. RANDALL MARK: Randall Mark,
17 Cook County Bureau of Health Services.

18 MS. JOY GETZENBERG: Joy
19 Getzenberg, Chicago Department of
20 Public Health (inaudible).

21 DR. QUENTIN YOUNG, MD: Quentin
22 Young, physician for the National
23 Program.

24 MR. DAVID KOEHLER: Dave Koehler,

1 (inaudible) Council.

2 MR. WAYNE LERNER: Wayne Lerner.

3 MR. DAVID CARVALHO: David
4 Carvalho, Illinois Department of
5 Public Health.

6 MS. JUDITH HAASIS: Judith Haasis,
7 Community Health.

8 MS. LAURA MICHALSKI: Laura
9 Michalski, Community Health.

10 DR. BABS WALDMAN, MD: Babs
11 Waldman, Community Health.

12 MS. MARGARET DAVIS: Margaret
13 Davis, Health Care Discretion of
14 Illinois.

15 MR. TIMOTHY M. CARRIGAN: Tim
16 Carrigan, University of Illinois
17 Medical Center.

18 MR. KENNETH SMITHMIER: Ken
19 Smithmier, Memorial Hospital.

20 MS. PAMELA D. MITROFF: Pam
21 Mitroff, Mitroff Consulting.

22 MS. RUTH M. ROTHSTEIN: Ruth
23 Rothstein, Chief, Cook County Bureau
24 of Health Services, retired.

1 MR. J. TERRY DOOLING: Terry
2 Dooling, CJ (inaudible) and Company.

3 MR. JAMES A. DUFFETT: Jim
4 Duffett, Campaign for Better Health
5 Care.

6 MR. KENNETH BOYD: Ken Boyd,
7 United Food and Commercial Workers
8 Union.

9 DR. ARTHUR G. JONES, MD: Art
10 Jones, Longer Christian Health Center.

11 MR. RALPH SCHUBERT: Ralph
12 Schubert, Illinois Department of Human
13 Services.

14 (Introductions were made of
15 people who were seated
16 outside the hearing
17 capabilities of the court
18 reporter.)

19 MR. WAYNE LERNER: I think that's
20 everybody. Thank you very much. Also
21 please remember to talk loud as we are
22 not microphoned here today.

23 We have no approval of the
24 meeting summary because we don't have

1 a meeting summary. Also I don't think
2 we have a quorum so we couldn't vote
3 anyway. But -- we do have a quorum
4 now? It's irrelevant. This is
5 Chicago. We could have taken a vote.

6 Now we'll do some public
7 hearing briefings. I don't have my
8 list with me. But Margaret, you're
9 really the best person.

10 MS. MARGARET DAVIS: In Deerfield
11 (inaudible). Clawndale Health
12 (phonetic) is the major provider
13 there. They're doing \$12 million in
14 charity care.

15 One person talked about
16 having a heart episode. Didn't turn
17 out to be a heart attack. But he
18 talked about the fact that he had to
19 make a decision whether or not to live
20 or die because if he died his family
21 would get \$100,000 in life insurance.
22 If he lived, he would be bankrupt
23 because of the costs of insurance.

24 The Lake County Medical

1 Society, Craig did not know about the
2 metteslovski (phonetic) legislation.
3 They wanted to hear more about that.
4 They felt doctors were fleeing the
5 area. However, with the new
6 malpractice insurance legislation, it
7 seems to be stabilizing. They want to
8 track that to get a handle on it.

9 Peggy McDonald, she's an
10 ethicist, a nurse and a nun. And it
11 was very delightful to hear how she
12 has gained trust of the supposedly
13 wealthy people in the north area. And
14 she found so much suffering in those
15 mansions out there. Because of the
16 downsizing, people have lost their
17 insurance. They are going bankrupt.
18 But yet they try to keep the airs of
19 being upper middle class. And many of
20 them are going on to divorce and
21 having great foreclosures out in the
22 north area. Corporate mergers have
23 led to the elimination of health
24 benefits to release people as well as

1 pensioners.

2 Dr. Gregory Jacobs talked
3 about a new bill that may pass,
4 introduced by Senator Donne Trotter,
5 Senate Bill 2799, which will broaden
6 the scope of services of dental
7 hygienists. These dental hygienists
8 would then be able to into the schools
9 and in the nursing homes. In the
10 schools they can do dental sealants,
11 and in the nursing home they can
12 provide services and expand the dental
13 opportunities in the State of
14 Illinois.

15 MR. WAYNE LERNER: Anybody else
16 from Deerfield want to make a
17 comment? I was there, but Margaret
18 already did the best job. Any
19 questions?

20 What was the next hearing?

21 MS. MARGARET DAVIS: The next
22 hearing was in McHenry the next day.
23 Centegra Medical Center (phonetic) is
24 the major provider out there, \$36

1 million in charity care. Mental
2 health services is woefully
3 inadequate, and it's a two-month
4 waiting period. The change in the
5 formula -- again, David, the people
6 are having psychotic episodes because
7 you just don't abruptly take people
8 off their psychotic drugs simply
9 because the University of Illinois has
10 said that there's other drugs. You
11 have to taper them.

12 And they raise the issue that
13 whereas there may have been a cost
14 savings on the pharmacy, you did not
15 get it because the people have wound
16 up in the hospital because of
17 psychotic episodes.

18 They do not have the staff to
19 do the medical form changes. I raised
20 that. They don't have the staff to do
21 it.

22 This is the first one that I
23 got a chance to chair. I've been to
24 20. I haven't had a chance to chair.

1 I got a chance to chair that one, and
2 I did it my way. I had a debate. I
3 gave people extra time. I talked to
4 them. I really had fun there.

5 MR. WAYNE LERNER: You want a new
6 job? I've got one for you.

7 MS. MARGARET DAVIS: The Medicaid.
8 This whole notion of when you are sick
9 and down and you don't have any
10 dependents, it's very hard to get on
11 Medicaid. Even though you think
12 you're disabled, they don't think
13 you're disabled. And as a result
14 there's a lot of suffering related to
15 that. People need the lawyers, the
16 disable lawyer people. They need them
17 out there in McHenry County because
18 they're getting turned down because
19 the county is perceived as an upper
20 class county. But there is great
21 pockets of poverty there.

22 There is a farm community
23 there. They are dying on the vine.
24 They don't make a lot of money on

1 farming. They're older people. And
2 they have to pay individual insurance
3 totally about \$13,000 for themselves
4 and their wives. And that doesn't
5 give them enough money to live off
6 of.

7 The free clinics are
8 complaining that when they charge a
9 sliding fee they then cannot go under
10 the Good Samaritan Act. So they would
11 like for us to look at changing or
12 expanding the Good Samaritan Act
13 because they're not getting a lot of
14 money. But they get a little money,
15 \$5 or \$10 for a visit. And that just
16 wipes out the Good Samaritan clause
17 and makes them prone for medical
18 malpractice.

19 Then lastly, David knows
20 about this. (inaudible) from the
21 governor's office knows and
22 (inaudible) from IUPH knows there was
23 a heart wrenching testimony. This is
24 where I think, Wayne, we've missed the

1 boat. I feel that if we care we
2 should have had representatives from
3 code agencies. Tim Gordon, he's the
4 only one coming from insurance
5 mostly. But there's not an
6 interaction to solve immediate
7 problems.

8 This last case -- I passed it
9 out to most people -- was a mother who
10 had a multiple dystrophy daughter.
11 And this daughter has to have rehab
12 every day. And public aid has not
13 paid the rehab people for almost going
14 into six months, and they're
15 threatening to pull out. So this is a
16 life or death situation. I told the
17 mother in two weeks if you haven't
18 heard from these agencies, give me A
19 call. I'll get the legislature
20 involved. I already talked to Tim.
21 We're nurses. When we see immediate
22 suffering, we try to get on it.
23 Because these people will die for lack
24 of services.

1 Thank you.

2 MR. WAYNE LERNER: Thank you,
3 Margaret. Anybody else at that
4 hearing?

5 MS. PAMELA D. MITROFF: I think
6 Margaret's synopsis is excellent and
7 on point. I think the one thing that
8 I'm just amazed by when I attend these
9 is how people are so appreciative that
10 we come out there. And I guess it
11 kind of worries me that there are a
12 lot of expectations for what we're
13 doing and that we'll be able to meet
14 these expectations.

15 MR. WAYNE LERNER: Said another
16 way, the problems are so pervasive
17 that there's obviously not a simple
18 answer to this. Yet everybody is
19 hoping that we'll come up with one
20 fell swoop.

21 Any other comments on this
22 hearing? Is there another one?
23 Collinsville?

24 MR. J. TERRY DOOLING: Jan Baker

1 was chair at the Collinsville meeting.
2 She sent me an email and asked me to
3 share some of her remarks.

4 There were about 300 people
5 in attendance. It's kind of hard to
6 estimate. It was a fairly fluid
7 crowd. We had in excess of 40
8 presenters at that meeting. So Jan's
9 points were health care dollars are
10 being spent across the river, meaning
11 St. Louis. Many health care people
12 are now working across the river.

13 One of the doctors there
14 testified and stated that one
15 physician results in the employment of
16 58 additional people in the community
17 and much of that has been lost in
18 metro east. I think the counties of
19 Madison and St. Claire, there's been
20 an exodus of anywhere from 130 to 160
21 physicians in each county due to
22 malpractice practice over the last
23 three years. So the physicians are
24 not there for the patients. The

1 hospitals are hurting because of the
2 lack of physicians. And ultimately
3 the people are really having trouble
4 finding access.

5 One neurosurgeon testified --
6 and there are no neurosurgeons south
7 of Springfield basically except for a
8 couple -- that he had worked with a
9 group of two doctors and all of them
10 covered basically two or three
11 counties. He's currently -- he's
12 currently working alone and covering
13 19 southern Illinois counties.

14 Very large outcry for
15 universal single payer health care.
16 United Congregations of Metro East
17 were there in force. And nearly all
18 their speakers were in favor of
19 universal health care as were the
20 United Steel Workers there in force.
21 I believe the steel workers presented
22 a petition with some 4800 signatures
23 to the group endorsing single payer or
24 universal health care.

1 There were a couple public
2 health care people there from county
3 public health associations. And in
4 doing their annual self assessments, I
5 think they both said the last three
6 years access to health care was the
7 biggest problem they determined in
8 their counties.

9 Doctors don't feel they are
10 being paid for preventative care and
11 feel that's a key part of any plan.
12 And others testified that mental
13 health should certainly be included in
14 anything that we come up with.

15 I think that one of the most
16 interesting pieces of testimony was a
17 gentleman from St. Louis United Way.
18 And he was a resource referral
19 person. And his responsibilities was
20 Metro East, I guess primarily Madison
21 and St. Claire counties. He said he
22 was running out of sources to refer to
23 on the east side, and most of his
24 referrals were having to go to

1 St. Louis.

2 MR. JAMES A. DUFFETT: Just a
3 couple other things to add. Out of
4 the 16 hearings that I have gone to, I
5 would have to say at least that was
6 one of most moving ones of stories of
7 death regarding access to health
8 care. And we've heard those stories
9 before. But there were several of
10 them. And it was I just thought
11 pretty intense.

12 Along with mental health,
13 dental care of course continues to be
14 out there.

15 And then I think there were
16 at least three or four hospitals that
17 testified that talked about just the
18 increases of charity care and the
19 diversity of people that they have
20 seen getting that care today versus a
21 year or two years or three years ago.

22 MR. DAVID KOEHLER: Steven Berger
23 (phonetic) was the neurologist who
24 spoke towards the end there. And he

1 talked about -- I wrote this down --
2 that his staff has gone from two to 12
3 because of the paperwork. I think
4 that's an important point to
5 remember.

6 Also one of the stories. In
7 fact, it was the very first woman that
8 testified. Her name is Marcella
9 Freeberg (phonetic). Talked about her
10 parents had a restaurant in a small
11 town there and a very good business.
12 In fact, they started a second
13 restaurant. And they ended up having
14 both parents had heart disease. And
15 any way, the short of the story was
16 that it completely bankrupted them,
17 and they lost all their business.
18 They ended up having, I think, to go
19 on Medicaid to be able to get care.
20 So just the personal tragedy stories
21 continue.

22 MR. WAYNE LERNER: Any comments or
23 questions?

24 DR. QUENTIN YOUNG, MD: Thank

1 you. I want to congratulate you
2 (inaudible). He observed problems
3 were so pervasive that there's no
4 simple answer. I think there is a
5 simple answer.

6 MR. J. TERRY DOOLING: Senator
7 Obama (inaudible).

8 MR. WAYNE LERNER: Thank you very
9 much. Thanks, Quentin. I think I'll
10 let that one go.

11 Any other comments before we
12 go on? We should be getting pretty
13 close, and I can't put my hands on a
14 schedule. But we should be getting
15 pretty close to finishing.

16 UNIDENTIFIED SPEAKER: One more.
17 May 11.

18 MR. DAVID KOEHLER: Can we have a
19 show of hands of how many people are
20 going to attend that on May 11 from 4
21 to 7.

22 MR. WAYNE LERNER: We'll send
23 another note around to task force
24 members to find out who can make it.

1 MR. DAVID KOEHLER: Thank you very
2 much.

3 MR. WAYNE LERNER: Now let's move
4 along. One other housekeeping. I
5 just happened to notice that our
6 reporting period is over. So if you
7 haven't turned in your attendance
8 sheet, please do so. Here's mine. Do
9 you have yours?

10 The public hospital -- is
11 Dr. Winship here? Thank you very
12 much. Would you take it from here?

13 MR. DAVID CARVALHO: The theme for
14 today is the public safety net. And
15 safety net is a very widely used
16 concept in medicine. I've seen
17 physician owners of specialty heart
18 hospitals refer to themselves as a
19 safety net in the community. So I
20 know that like everybody in the human
21 profession refers to themselves as a
22 safety net, and it's not a tug of war
23 over the term.

24 But I think however anybody

1 uses the term you would have to
2 recognize that the public safety net
3 plays a special role in the safety
4 net. Emtolla (phonetic), the
5 emergency law, has sometimes been
6 described as being akin to the line
7 from Robert Frost's poem about that
8 home is the place where if you have to
9 go there they have to let you in. And
10 I suppose that's true for all
11 hospitals in emtolla. But the thing
12 that's unique about the public safety
13 net is this is their mission to let,
14 to provide as many folks with care as
15 their resources will allow.

16 And I think one of the themes
17 that you will see in this morning's
18 presentations is how frayed the public
19 safety net is. We have -- and I
20 suspect most of them will recoil at
21 using the term, so I'll use it for
22 them. We basically have a system that
23 rations care in the public safety net
24 to the extent of the resources

1 available. So while the public safety
2 net is there and extends a welcome to
3 all, without resources there is, in
4 fact, a rationing going on in the form
5 of lines as well as virtual lines,
6 three months, eight months, 12 months
7 to get an appointment and the like.

8 Every proposal for addressing
9 access to care for all residents of
10 Illinois will undoubtedly have to take
11 into account the public safety net in
12 existence and historic role and how
13 does it fit into a plan.

14 The Massachussetts plan that
15 you read about and will be the topic
16 of future materials as well as
17 potential analysis took into account
18 the special role that Boston and
19 Cambridge and Summerville public
20 safety net hospitals play in the
21 fabric of care in Massachusetts. Even
22 when there are discussions about
23 single payer plans, there is a
24 recognition of the public safety net,

1 has a special role to play.

2 So we wanted to provide an
3 opportunity for you to hear from all
4 the different elements in social
5 safety net. Some of you are part of a
6 social safety net or have been and
7 some of you have interacted with it.
8 But I suspect until today I've not
9 linked together all the different ways
10 in which there is a public safety
11 net. Sometimes working together;
12 sometimes working just
13 contemporaneously to provide a home
14 for those who have no other home, no
15 medical.

16 The first presentation is
17 from the Cook County Bureau of Health
18 Services. And many of you know
19 Ms. Rothstein was the chief of the
20 Bureau of Health Services, and I used
21 to work at the Bureau of Health
22 Services as well. We both survived.
23 And although there's a line from the
24 movie, On the Water Front: "The

1 living will envy the dead."

2 I don't know if those who
3 remain, I think maybe those with
4 left. But we have with us Mr. Randall
5 Mark who is director of policy at the
6 Cook County Bureau of Health
7 Services. And Randy will present on
8 the Cook County Bureau of Health
9 Services. But also the broader role
10 of public hospitals and public
11 clinics.

12 It may come as a surprise to
13 you, I believe there are over 40
14 public hospitals in the State of
15 Illinois. Many of you probably do not
16 know of other than Cook County Stroger
17 Hospital and Oak Forest Hospital and
18 (inaudible) Hospital in Cook, there
19 are over 40 public hospitals in the
20 state. And Randy will present on the
21 topic of public hospitals.

22 MR. WAYNE LERNER: Randy, just
23 before you get started. I need to
24 apologize for what could be

1 interpreted as a snide comment to
2 Quentin's comment. What I
3 mentioned -- I didn't mean it that
4 way. When I mentioned there's no
5 silver bullet, I'm overwhelmed with
6 not just the payment issues but the
7 delivery system issues, the
8 distribution of manpower issues, the
9 transportation issues, the language
10 issues, all the issues that go around
11 needing to provide access to care. So
12 Quentin please don't misinterpret my
13 comment.

14 DR. QUENTIN YOUNG, MD: That
15 helped a lot.

16 MR. WAYNE LERNER: Randy, will you
17 take it from here?

18 MS. COURT REPORTER: Can we stop
19 for a moment? I'm having a very hard
20 time hearing. This is making a lot of
21 noise over here.

22 MR. RANDALL MARK: Thank you.
23 Good morning. Ruth, David, we miss
24 you both. Come back any time.

1 There's lots to be done.

2 Mr. Chairman, members of the task
3 force, my public health colleagues
4 from the Illinois Department of Public
5 Health, other attendees, thank you for
6 inviting the Cook County Bureau of
7 Health Services to present to you
8 today.

9 Thank you for the diligence
10 and hard work put forward by all of
11 you and your staff over the last many
12 months, policy goals set forth in the
13 Health Care Justice Act represent the
14 most worthy impulses of our citizenry
15 and political representatives. We all
16 are grateful to you for your service
17 in seeking the methods and means to
18 provide quality, affordable health
19 care access for all Illinoisans.

20 I am here today representing
21 Dr. Daniel Winship, Chief of the Cook
22 County Bureau of Health Services.
23 Dr. Winship unfortunately is out of
24 town today. I know he's disappointed

1 that he is not here to address you
2 himself.

3 Let me quickly sketch out
4 what we do at the Bureau. Many of you
5 will already be familiar with much of
6 what follows. But permit me to
7 outline briefly the mission, the role,
8 current organization, and activities
9 of the Cook County Bureau of Health
10 Services.

11 The Bureau is the premier
12 safety net provider in the region and
13 in the state. Our mission, to provide
14 access to health care services for all
15 residents regardless of their ability
16 the pay, makes our role unique in the
17 community. We carry on today an
18 historic role -- as David
19 referenced -- 150 years old during
20 which Cook County has provided medical
21 care to those who need it.

22 By many fold, the Bureau is
23 the largest provider of services to
24 the combined uninsured Medicaid

1 populations in the State of Illinois.
2 To cite only a few measures of the
3 scope of our system's activities, we
4 furnished patients with more than one
5 million ambulatory visits last year,
6 well more than 300,000 emergency room
7 and urgent care visits. We dispensed
8 3.8 million prescriptions -- let me
9 say that again. 3.8 million
10 prescriptions. That is 70,000 some
11 per week -- and provided more than
12 five million procedures and tests.

13 In brief the Bureau is the
14 third largest public system in the
15 nation operated by a local
16 government. The Bureau consists of
17 three hospitals -- the Stroger
18 Hospital, that's the tertiary of the
19 new, still new hospital which Ruth,
20 David, many of us devoted many years
21 to get going and up and running. And
22 benefits our staff and our patients
23 enormously.

24 There are 26 clinics in the

1 communities of our residents, some of
2 them at schools. We provide public
3 health services in suburban Cook
4 County through the Cook County
5 Department of Public Health, which
6 does mainly preventative and education
7 services as well as true public health
8 function in communities which don't
9 have their own public health
10 department. We operate a nationally
11 renowned -- we operated a nationally
12 renowned specialty center for the care
13 of persons with HIV and AIDS and
14 related infectious diseases. Ruth M.
15 Rothstein (inaudible). Additionally,
16 we provide health care services for
17 the detainees at the Cook County Jail
18 in one of the country's largest health
19 facilities -- correctional health
20 facilities. In all approximately
21 400,000 persons were provided health
22 services by the Bureau last year.

23 In addition, Bureau of Health
24 actively partners cooperatively with

1 private and nonprofit health sector
2 providers throughout the community.
3 From Northwest Community Hospital in
4 Palatine to Ingalls Hospital in South
5 Chicago, the Bureau partners with 16
6 community hospitals across Cook County
7 to more effectively render health care
8 services for our clients and to
9 productively leverage our own limited
10 resources with those of our partners.

11 For more than 50 community
12 clinics beyond our own clinic
13 systems -- City of Chicago clinics,
14 faith-based clinics, federally
15 qualified health centers -- the Bureau
16 partners provide patients with
17 specialty care access. While
18 community clinic capacity to provide
19 primary care access thankfully has
20 grown in the last decade or more, the
21 constant demand for specialty care
22 access for diagnostic like radiology
23 exams and cardiac stress tests, for
24 appointments with specialists and

1 subspecialist like ophthalmologists,
2 dermatologists, and cardiologists,
3 this demand overwhelms the community
4 providers.

5 The Bureau stands virtually
6 alone as the safety net linchpin in
7 the provision of these specialty
8 services to the uninsured. In recent
9 years we have made access to specialty
10 services available to community
11 providers by means of an Internet-
12 based referral system by which any
13 affiliated clinic, physician, can
14 request an orthopedic appointment on
15 their PC in their office.

16 In terms of overall resources
17 and financing, the Bureau budget
18 exceeds \$900 million annually. For
19 the current budget year and for the
20 last budget year the real resources
21 available to the Bureau for service
22 delivery through the County's annual
23 appropriation has been flat in real
24 dollars.

1 Our revenues, principally
2 Medicaid revenues, have in recent
3 years provided approximately 70
4 percent of our operating expenses.
5 The counties subsidies providing the
6 remainder. However, this year the
7 Bureau has faced a \$70 million decline
8 in Medicaid money due to the continued
9 phase-in of federal regulations
10 regulative to upper payment limits.
11 Next year, the final year of this
12 phase-in, an additional \$30 million of
13 Medicaid revenues will be lost from
14 that source.

15 At the same time through
16 special intergovernmental financing
17 arrangements between Cook County and
18 the State of Illinois, literally
19 hundreds of millions of additional
20 dollars have been contributed to the
21 state's Medicaid program for all
22 providers that would not have
23 otherwise been available. This year
24 alone the state Medicaid program will

1 net more than \$240 million for
2 provision of health care services from
3 the Cook County IGT program.

4 Moreover, because the Bureau
5 of Health Services in the State of
6 Illinois have over time forsaken
7 DSH -- disproportionate share
8 hospital -- payments to the Bureau,
9 the largest provider of uncompensated
10 care in Illinois, this supplemental
11 financing derived from the ITG
12 arrangements contributes heavily to
13 funding the Bureau's costs of
14 uncompensated care. And because Cook
15 County, the state's largest safety net
16 provider, does not draw on the state's
17 limited DSH allocation, these funds
18 specifically targeted providers for
19 the care of the uninsured are more
20 plentiful for all other DSH hospitals
21 in the state.

22 I need not review the
23 discouraging statistics concerning the
24 growth of the numbers of uninsured for

1 this group. You already know that
2 approximately two-thirds of the
3 state's uninsured. About 1.2 million
4 persons live in the metropolitan
5 Chicago area. While I recognize the
6 metropolitan area extends well beyond
7 Cook County, I observe in passing that
8 we have found increasing numbers of
9 persons from beyond Cook County
10 presenting for Cook County Bureau of
11 Health emergency and outpatient
12 services. One county health
13 department in our area has been found
14 to issue its patients directions to
15 Stroger Hospital for clients who
16 require follow-up apparently not
17 available in that county.

18 Even a cursory examination of
19 the trends in underinsurance over
20 recent years quickly will reveal just
21 how difficult an environment confronts
22 those today who take on the mission of
23 providing health care services to all
24 these seeking care regardless of their

1 ability to pay.

2 Like other safety net systems
3 around the nation -- parenthetically,
4 I think I have the number right, we
5 work actively with the National
6 Association of Public Hospitals. And
7 they publish a figure that their
8 members, the public hospitals,
9 numbering 60 or 70 in the nation. And
10 this membership provides 25 percent of
11 the uncompensated care in the nation.

12 Like other safety net systems
13 around the nation, many of them like
14 the Bureau, operated by units of local
15 government, we face increasing demands
16 for primary care, specialty diagnostic
17 and treatment services, increasing
18 demand for emergency services, rapidly
19 growing need for interpreter services,
20 declining federal and state funding,
21 work force shortages in nursing,
22 pharmacy and technical areas, and
23 difficulties in managing the growth of
24 pharmacy costs.

1 In an age of ever escalating
2 demand for services, continuing
3 medical inflation, diminishing
4 revenues from our primary revenue
5 source, Medicaid, and virtually flat
6 year to year appropriations from our
7 board, the Cook County Board of
8 Commissioners, the everyday challenges
9 to operating a health system whose
10 historical ethic is to serve all those
11 who come in need indeed are daunting.

12 The failures of this nation's
13 health care policies are manifested in
14 Bureau of Health sites every day, in
15 the persons queuing up seeking entry
16 to our system through our clinics and
17 emergency rooms. Day by day, hour by
18 hour, difficult decisions are made as
19 to the most urgent use of our limited
20 resources. While we provide enormous
21 volumes of care -- in my view, high
22 quality, respectful care in almost all
23 cases -- to the uninsured and others,
24 clearly we cannot provide all that is

1 required even in our county.

2 So perhaps more than most the
3 Cook County Bureau of Health Services
4 wishes this group, your enterprise,
5 success. Nothing would please us more
6 than for the fruits of your efforts to
7 lead to more timely access for care
8 for all that would lessen the demand
9 for services from Cook County.

10 Should you think we could
11 contribute, we happily would work with
12 your staff and your consultants on any
13 analysis or review of
14 recommendations. However, until that
15 time when we reach a point of expanded
16 access for the uninsured that we all
17 desire, the Bureau asks each of you to
18 support us. And we know many of you
19 have. As I have reported, our
20 Medicaid revenues, the financial
21 linchpin of our system have been
22 reduced and continue to be
23 threatened.

24 Currently the administration

1 in Washington has rule making in
2 process that could, without
3 legislative approval, eliminate all
4 Medicaid supplemental financing for
5 public hospitals such as ours. While
6 we now feel the likelihood of success
7 of these proposals may be lessened to
8 some bipartisan congressional
9 resistance, nonetheless the forecast
10 expenditure reductions achieved by CMS
11 from implementing these rules already
12 have been scored in the federal
13 budgeting process this year.
14 Implementation of these rules would be
15 catastrophic for the regional safety
16 net, and likely as well, for the state
17 Medicaid program.

18 Thanks for the opportunity to
19 address you this morning on what is
20 arguably the central social policy of
21 our time. On behalf of Dr. Winship,
22 and I might add on behalf of
23 President's Stroger, a man who has
24 devoted much of his life fighting for

1 the availability of health care for
2 the poor, we thank you for your work
3 and stand ready to work with you.

4 MR. WAYNE LERNER: Thank you,
5 Mr. Mark. I just want to make a
6 comment. Last week many of you joined
7 me at a wonderful meeting at Blue
8 Cross to look at the private sector
9 options and plans and proposals before
10 as input to our process. Today is a
11 wonderful complement to that effort.
12 And the task that we have before us is
13 made even more daunting in terms of
14 all the components of trying to solve
15 this crisis and listening to not only
16 the testimony at the public hearings
17 but the people who are working in the
18 guts, in this case the public sector.
19 So I want to thank you for being here
20 and express our appreciation for
21 Dr. Winship and staff at the Cook
22 County Bureau. We really do
23 appreciate that.

24 Dave, did you have a comment?

1 MR. DAVID CARVALHO: Two things.
2 First, we did ask each speaker to
3 allow a couple minutes at the end of
4 their presentation for questions so
5 that you wouldn't have to wait until
6 the very end if you had any questions
7 on any one. So we have that time.

8 The other thing I wanted to
9 mention in this context. I forgot I
10 was going to in my introduction to
11 Randy tell a story from the opening of
12 the new County Hospital. And one of
13 the events that Ruth had planned for
14 the opening of the new hospital was an
15 open house to the community. Alumni
16 doctors had an open house and others
17 had an open house. But there was an
18 open house just for people of the
19 community. And we heard a story from
20 one of the guides who took folks from
21 the community on the tour of the new
22 County Hospital.

23 An elderly African-American
24 man who at one point during the tour

1 said, well, this is all very nice, but
2 where will I receive services?

3 And was told right here.

4 He said, no. These are all
5 private rooms. Where will people like
6 me who are uninsured receive
7 services?

8 And again, he was told this
9 is where. The disbelief was a
10 combination -- for people who work on
11 the project it was very poignant to
12 recognize that this was going to be
13 provided to a community that really
14 didn't expect it. But on the other
15 hand the expectation on his part that
16 because he was poor and uninsured that
17 he was and always would receive a
18 second tier of care was really the
19 most compelling story for me from that
20 whole project.

21 So I guess it's just a
22 reminder as we go forward the
23 stratification that does exist and how
24 much of that stratification are we

1 going to alleviate from the work
2 product of what we do.

3 MR. WAYNE LERNER: Let me start
4 off the questions. Next week several
5 of us will be going to -- hopefully
6 lots of us will be going to Washington
7 for the annual American Hospital
8 Association meeting lobbying Congress
9 for some of the changes. Are you
10 aware of whether that last issue that
11 you reference is on the agenda for us
12 to pick up the hospital association
13 and will there be representatives from
14 Cook County joining us in DC next
15 week?

16 MR. RANDALL MARK: Latter point
17 I'm not aware that there will be Cook
18 County representatives next week. The
19 first point I believe AHA is on board
20 on this. The National Association of
21 Public Hospitals has built an alliance
22 with the children's hospitals and all
23 the associations. The Illinois
24 Hospital Association has been very

1 supportive on this. The Metropolitan
2 Health Care Council has been very
3 supportive on this.

4 And there is a -- there is a
5 letter circulating that I think has
6 April 28th as the final day for House
7 members to sign on, a letter that in
8 very strong terms opposes this rule
9 making. And in Illinois I'm extremely
10 happy to report that Ray LaHood has
11 signed on to this.

12 MR. WAYNE LERNER: Right. Well,
13 you can be assured that I, among
14 others, will be taking up that along
15 with the rest of our policy issues
16 when we go to Washington.

17 MR. RANDALL MARK: Thank you. If
18 I could, I'll send you some specific
19 points.

20 MR. WAYNE LERNER: Please do.

21 DR. CRAIG BACKS, MD: Could you
22 clarify exactly what it is that in the
23 rule making process is creating this
24 problem?

1 MR. RANDALL MARK: The rule simply
2 is, would limit public hospitals.
3 It's targeted at only public hospitals
4 to total Medicaid revenue no more than
5 their costs of treating Medicaid
6 patients.

7 MR. DAVID CARVALHO: Under the
8 current system there are opportunities
9 to subsidize public hospitals. That
10 was what Randy described in the ITT
11 and other upper payment limit
12 programs. And that opportunity would
13 be taken away, which would both
14 diminish the revenues to Cook County
15 Bureau of Health Services, but as
16 importantly -- and this is why the
17 hospital community as a whole is very
18 active -- take away the benefits that
19 are currently distributed to other
20 hospitals and Medicare and Medicaid
21 providers generally by virtue of the
22 additional revenues brought in.

23 It was embedded in Randy's
24 remarks, but perhaps bears repeating.

1 Because of the way the program is
2 structured, not only does Cook County
3 Hospital receive revenues in excess of
4 costs to subsidize the uninsured, but
5 the state receives revenues of \$250
6 million a year, which would go away if
7 this mechanism that's used to
8 reimburse Cook County Bureau as well.
9 It's been embedded in the system since
10 it was created 14 years ago. All
11 hospitals and Medicaid providers in
12 this state benefit from that
13 additional revenue the state retains
14 from the program.

15 MR. WAYNE LERNER: It's really
16 what I've described especially to my
17 employee is it's just an example of
18 the Robin Hood economy of health care
19 where we just find ways to take from
20 one source and subsidize the other.
21 It's terribly unfair. But this is one
22 where the hospital communities have
23 come together for as long as I can
24 remember to try and maximize the

1 revenue back to the state to benefit
2 Cook County as well as other
3 providers. And it becomes part of
4 this complex fabric that we have to
5 somehow figure out what we're going to
6 do.

7 MS. MARGARET DAVIS: Thank you.
8 It was a good presentation. Many
9 years ago a delegation from Illinois
10 we met with Donna Shalala about the
11 ITT. And nothing ever happened to
12 solve the problem, and now we're at a
13 point where it may be eliminated. I
14 would like to caution you that if we
15 are able to solve uninsured problem,
16 that you and your policy people begin
17 to look at how the utilization of Cook
18 County will be different given that
19 other hospitals would now be able to
20 take the uninsured. Because of some
21 of the discussions that happened in
22 New Orleans, the closing of security
23 hospital and maybe eliminating funding
24 for that. So we have to be proactive,

1 and we would probably need to have you
2 do a policy paper on that.

3 In McHenry County some of the
4 representatives, the community says
5 that many people -- and I'm not sure
6 if that FQHC is in McHenry County --
7 but they say that people are told to
8 go from McHenry to Cook County. And
9 they felt it was unfair for McHenry to
10 be sending their indigent to Cook
11 County and not reimburse them. Do you
12 have a mechanism to get reimbursement
13 from other counties that are sending
14 indigent people?

15 MR. RANDALL MARK: That's an
16 excellent question. And in fact, we
17 do not. It is an issue that over the
18 last two years or so we have paid
19 close attention to. And we have
20 looked at the data closely. We have
21 found the number of visits from
22 persons from outside of Cook County.
23 We've presume that this is the lowest,
24 this is low ball estimate because many

1 people who come from outside disguise
2 the fact that they're from outside and
3 may use a cousin or an aunt's address
4 in town. We also have estimated the
5 cost of delivering this care. And the
6 costs are significant.

7 Now, we have not -- we were
8 actually working in a process this
9 past year working up to approaching
10 the other counties. And President
11 Stroger actually referenced this issue
12 during the budget hearings a few
13 months ago. So we have not approached
14 the counties directly. However, the
15 way we have tried to make use of what
16 we have learned -- and I think it's
17 been effective -- is we've gone into
18 Washington into the congressional
19 offices. We have shown Speaker
20 Hastert's office that six or 7,000
21 ambulatory visits came from his
22 district to Cook County. And around
23 the horn. Actually Dupage is the
24 biggest sender.

1 And we think this has helped
2 us at least on the political side
3 getting people to be more sensitive to
4 our political needs in the collar
5 counties, even on the red state side
6 of the street. As and I said we were
7 extremely -- not many people come from
8 Peoria. We were extremely pleased to
9 hear that Ray LaHood is supporting the
10 letter.

11 So Margaret, it's a long
12 answer. But I think this is coming
13 soon. We have to devise a sensible
14 approach for doing that.

15 MR. WAYNE LERNER: We have to move
16 along in order to hit this time
17 frame.

18 MR. RANDALL MARK: Thank you, Mark
19 my pleasure.

20 MR. WAYNE LERNER: Hopefully the
21 presenters can stick around so we
22 can --

23 MR. DAVID CARVALHO: Also, to the
24 extent that we slip a little bit on

1 time line, it just eats into the tail
2 end of the meeting which is usually
3 not as wholesome anyway.

4 So the next presentation
5 regarding federally qualified health
6 centers. Again, some of you are from
7 federally qualified health centers and
8 know exactly what they are. But the
9 universe of primary care centers is
10 not simply publicly owned or -- within
11 the universe of community health
12 center there is a sub-set of federally
13 qualified health centers who are
14 specifically charged and funded by the
15 federal government to provide services
16 through Medicaid and to the uninsured
17 and frankly anybody who shows up.

18 So we have with us a
19 representative from a community
20 federal qualified health center,
21 Dr. Timothy Long from Near North Side
22 or Near North Health Center.

23 Dr. Long?

24 DR. TIMOTHY LONG: Good morning.

1 Thank you for kind of giving community
2 health centers the opportunity to kind
3 of explain ourselves. I hope that is
4 our role of how we fit into the safety
5 net in Illinois. And I would have to
6 say before I even start any comments,
7 we would not be able to provide the
8 care we provide without Cook County
9 Hospital and John Stroger Hospital and
10 the Bureau. So it's very -- I just
11 want to make that comment out there.

12 Community Health Centers are
13 privately run organizations that fit
14 into the safety net like many of us
15 around the room. And I think some of
16 the goals of my presentation today is
17 really to just give a brief
18 introduction to what community health
19 centers do and how we can provide some
20 care, but not all of the care, and how
21 I think all of the people around the
22 room are working together to come to
23 this common goal of providing health
24 care, whether that's insurance or not

1 insurance, but ultimately health care
2 to improve the health and well being
3 of people both in the Illinois and the
4 United States.

5 So I'll briefly talk about
6 community health centers. I'll talk
7 about what our mission is which is
8 probably very similar. I'm going to
9 bring the mission from the
10 organization that I'm representing
11 here, Near North Health Service
12 Corporations and specifically talk
13 about some things in Near North Health
14 Service Corporation. But the concepts
15 from Near North are very similar to
16 community health centers and federally
17 qualified community health centers
18 across both the State of Illinois and
19 also the United States. Then what our
20 vision is, our locations, what our
21 programs are, what makes us unique as
22 opposed to maybe some other
23 organizations or maybe what we think
24 why we're unique, and then some

1 facts.

2 Community health centers are
3 local, nonprofit privately-owned
4 community-owned health care providers
5 serving low income and medically
6 underserved communities. We are also
7 known as Federally-Qualified Community
8 Health Centers because we are
9 primarily funded from the federal
10 government. And some of our largest
11 funding comes from the federal
12 government under the 330 grants. We
13 are located in areas where this is
14 need, medical need. And our goal is
15 to improve the access of care for
16 millions of individuals regardless of
17 their insurance status or their
18 ability to pay.

19 Community health centers
20 reduce health disparities, serving as
21 medical homes and family physicians to
22 over 15 million people nationally, a
23 number that all of us is growing.
24 Health center patients are among the

1 nation's most vulnerable populations.
2 People who even are insured who
3 nonetheless remain isolated from
4 traditional forms of medical care
5 because of where they live, let's say,
6 or who they are, what language they
7 speak or their levels of complex
8 health care needs.

9 46 million Americans, as all
10 of us I think know, in this country
11 are uninsured. 1.7 million in
12 Illinois and approximately 800,000 in
13 Chicago.

14 The mission for community
15 health centers are very similar. We
16 are run by a volunteer board of
17 directors that is made up of users or
18 health center users that come to our
19 health centers for primary care
20 health. And we exist to improve the
21 health and well being of the people in
22 communities we serve. We use primary
23 care concepts, prevention of illness,
24 and the promotion of healthy

1 lifestyles. And you'll see that in
2 the programs that we operate. We
3 focus on the medically underserved.
4 And we will be sensitive to both the
5 cultural and linguistic needs of the
6 people that we serve.

7 In acknowledging that
8 environmental, social, and especially
9 cultural factors influence one's
10 health, our program will empower
11 individuals to be healthy through
12 education, preventative health, and
13 skill building. We will advocate for
14 safe and healthy communities. This
15 goes beyond kind of the traditional of
16 just primary health care, but a sense
17 of well being meaning safe
18 communities, safe roads, safe air.

19 We will play a role in
20 educating and training medical and
21 health care professionals to assure
22 the accomplishment of our objectives.

23 And obviously as I mentioned,
24 the composition of our board is

1 representative of the communities that
2 we serve. Again, over 51 percent from
3 the volunteer board are users of our
4 health centers.

5 Our vision of where we would
6 like to be is recognized, as Cook
7 County does also, as a premier
8 community health center providing
9 quality comprehensive health care to
10 the medically underserved. We will
11 strive to provide 100 percent access
12 with 0 health disparity.

13 These are just four of Near
14 North Health Service Corporations
15 primary care locations. We have four
16 other sites, a youth drop-in center at
17 Cabrini Green. We have a senior
18 citizen's building in CHA housing
19 complex. And we have two nutrition
20 and education programs on the west
21 side.

22 But in our packets here, we
23 have all of the federally-qualified
24 community health centers across the

1 state. There are 254 locations across
2 the state. All run by the same type
3 of organizations providing the same
4 type of services. And each community
5 health center as a private nonprofit
6 organization partners with places like
7 Cook County Hospital. Like for Near
8 North, we partner with Northwestern
9 Memorial Hospital, Children's Memorial
10 Hospital. And we work with other
11 hospital systems to provide the care
12 that we provide also. We're generally
13 providing the primary preventative
14 ambulatory care.

15 Our core services in
16 community health services are
17 pediatrics, women's health, both well
18 women and OB/GYN, internal medicine.
19 Those are our primary services. We
20 also have podiatry, ophthalmology,
21 mental health, oral health, radiology,
22 on-site lab, medication dispensary.
23 All of these are on site.

24 And then as we believe health

1 care is more than just health, it is
2 the sense of well being, we have
3 complementary or comprehensive
4 services including social work with
5 licensed clinical social workers,
6 domestic violence counseling, on-site
7 subsidies treatment, family support
8 services and case management -- which
9 I think we're going to be hearing
10 about some more -- maternal child
11 health programs. As we get funding
12 from many people around the room, I
13 wanted to make sure that we thank
14 them. Our HIV AIDs program, many of
15 the community health centers have
16 Title II and Title III Ryan White
17 funding.

18 Youth programs, we have a
19 youth initiative program that has a
20 team clinic and also youth after
21 school drop-in center in Cabrini
22 Green. We believe that health care
23 and healthy lifestyles starts during
24 adolescents. We need to teach our

1 adolescents how to live a healthier
2 lifestyle.

3 Post-partum depression,
4 perinatal depression, mother and
5 children's programs. We are hugely
6 involved and invested in nutrition and
7 wellness. We have cooking classes, we
8 invite chefs. We have WIC. We have a
9 very large WIC program. Many
10 community health centers across the
11 state have WIC programs.

12 What we believe as a
13 community health centers that makes us
14 unique is that we try and find
15 innovative ways to work with both
16 public and private health care
17 institutions to integrate our
18 services. One example is the Alliance
19 of Chicago Community Health Center
20 with four primary health care
21 organizations in Chicago. Howard
22 Brown, Erie Family Health Center, and
23 Heartland Health Alliance along with
24 Near North has formed a company to

1 implement an electronic health record
2 system not only to provide electronic
3 health records, but also as a data
4 repository so that we can do quality
5 improvement projects on the data of
6 all of our patients across all of
7 these community health centers. And
8 hopefully, as we all know health
9 information technology is here, it's
10 going to expand, we must make sure
11 that we're moving from the paper to
12 the electronic record. This is one
13 way that makes community health
14 centers unique.

15 We also, like many others
16 around the room, have patient
17 transportation. Patient advocacy. We
18 are very involved in men's health.
19 And we have a city-wide men's health
20 program, which I'd like to make a plug
21 for, is in June. Hopefully people
22 will be hearing some more about that.

23 Our depression programs, we
24 have hospital visitation programs

1 where our case managers and maternal
2 child health individuals will go to
3 the hospital along with the physician,
4 discuss breast-feeding, discuss
5 perinatal depression, make sure they
6 have an appointment scheduled with
7 their doctor for their newborn follow-
8 up and also their six-week post-partum
9 follow-up.

10 We have on site patient
11 resource and education rooms which we
12 use our computer-assisted learning
13 where our patient advocates will help
14 train our patients to do online
15 searches to learn more about health
16 information that their doctor has just
17 talked to them about across the hall.

18 We have Wellness Works
19 Program as I mentioned, which is an
20 individual and group nutrition and
21 exercise programs. Obviously we have
22 smoking cessation programs, which has
23 been known to work. Maternal and
24 child health distribution programs,

1 breast-feeding rooms, grocery stores,
2 substance abuse. Acupuncture is
3 something that we are doing three days
4 a week. We have found in our subsidy
5 treatment program, but we have also no
6 opened it up as evidence-based
7 research has shown that it works on
8 chronic pain for knee,
9 osteoarthritis.

10 And most community health
11 centers across the country, and
12 specifically many in Chicago and
13 Illinois, are involved in a person
14 funded or sponsored National Health
15 Disparities Collaborative, which
16 started with diabetes in 1999 and
17 moved on to cardiovascular,
18 depression, and asthma. And also
19 integrative health care.

20 These are some brief facts
21 just about Near North, but they might
22 be representative of other community
23 health centers across the state. We
24 see 83 -- in fiscal year '05 we saw

1 83,000 medical visits, probably
2 another 15 to 20,000 nonmedical
3 visits.

4 Our funding comes from a
5 number of different sources. And we
6 need to make sure that those funding
7 streams, like every other place,
8 continue. And I agree with the
9 comment, we can cut money some place
10 and give it somewhere else, but it's
11 all going to provide health care for
12 whoever is providing it. We need to
13 be conscious of where money is being
14 cut and where money is going. 38
15 percent of our funding comes from
16 federal, 19 from state, 4 from city.
17 Thank you. 12 from corporations,
18 United Way and other foundations, and
19 26 percent from patient fees.

20 We do ask patients to
21 contribute on a sliding fee scale. We
22 will still see them if they do not
23 have the ability to pay. But we
24 believe that patients should pay

1 something for their health care. They
2 respect it more if they pay \$1, \$15,
3 \$20. And 36 percent of our patients
4 have Medicaid, 9 percent Medicare, and
5 55 percent are unsponsored or under
6 the grant that they have no third
7 party payer.

8 This is coming from community
9 health centers from the Illinois
10 Primary Health Care Association, which
11 has asked me to be here today, with
12 all of these health centers across the
13 state. We see as a group of 254
14 community health centers across the
15 state 900,000 patients in fiscal year
16 '05. 3.3 million medical encounters.
17 319,000 uninsured patients were
18 served. 372,000 Medicaid, 51,000
19 Medicare. And then most of these
20 patients are below the poverty level,
21 and ethnic breakdown is there.

22 The funding, again, for
23 community health centers in general is
24 pretty representative of what we see

1 at our community health center, Near
2 North. 44 percent coming from grants,
3 39 from Medicaid, 8 from private
4 insurance, 4 from Medicare. Federal
5 funding as we may know, federal
6 funding has failed to keep pace with
7 the cost of the uninsured, costing
8 about \$462 a year where federal
9 funding is paying about 270.

10 The 330 grant from HRSA is
11 the only designated source of revenue
12 specifically for the care to the
13 uninsured for us as community health
14 centers. And Illinois community
15 health centers have doubled the amount
16 of charity defined as sliding fee care
17 and bad debt. Provided to patients at
18 a time when the amount of free care is
19 going down in some other, made private
20 groups. In Illinois, community health
21 centers as a group have provided 97
22 million in charity care.

23 These are some statistics
24 which probably are very similar to

1 county, the city, and other places.
2 We have seen 104 percent growth in our
3 total patients since 2000. 117
4 percent growth in patients under the
5 200 percent poverty level. 107
6 percent growth in uninsured patients.
7 And a 98 percent growth in Medicaid
8 patients. And specifically as our
9 aging population, we are seeing more
10 chronic disease. We are needing to
11 manage chronic disease better. We
12 have seen 152 percent growth in
13 patients with diabetes. 181 percent
14 growth in patients with hypertension.
15 119 percent increase in patients with
16 asthma and 171 percent increase in
17 patients with HIV.

18 So community health centers
19 and the safety net work together to
20 provide primary medical care to the
21 underserved. We are, again, private,
22 nonprofit primary care providers
23 serving the poor, uninsured, low
24 income, elderly, and the medically

1 underserved. We partner and must
2 partner with both our hospital
3 partners, both private and public.
4 This is a private-public partnership
5 that we're doing here.

6 We're striving for cost
7 effectiveness. We watch every penny,
8 like probably many other
9 organizations. And we feel we do a
10 pretty good job of that.

11 We also attempt to improve
12 access to primary and preventive
13 health care through the 254 primary
14 health care sites located across
15 Illinois.

16 Accountability is something
17 that we're very strong on. We meet
18 strict uniform national standards.
19 Many of the community health centers
20 are joint commission accredited both
21 on ambulatory care and behavior health
22 care, like Near North.

23 We are into the development
24 of the economy in the communities that

1 we serve, our local economy. And we
2 have injected as community health
3 centers across Illinois 332 million in
4 operating expenses into Illinois
5 communities and directly employ 4,250
6 individuals.

7 One thing that is very
8 important to community health centers
9 is the reduction of health
10 disparities. The bottom line I think
11 for community health centers in the
12 safety net is that we are a vital and
13 integral part of the health care
14 delivery system of the safety net in
15 the United States with capacity to
16 grow and meet the challenges of the
17 uninsured.

18 MR. WAYNE LERNER: I want to thank
19 Dr. Long. I left off with Dr. Johnson
20 and Dr. (inaudible) if you want to
21 start out with a question.

22 DR. NIVA LUBIN-JOHNSON, MD: No.
23 If I could still question Randy.

24 MR. WAYNE LERNER: Let me wait

1 just a little bit on that.

2 DR. NIVA LUBIN-JOHNSON, MD: This
3 is a statistic. If he has it, maybe
4 he can give it to us. Is the
5 percentage of those that Cook County
6 serves that are not from Cook County.
7 I think that would be very helpful
8 information for us.

9 MR. WAYNE LERNER: Did you hear
10 that, Randy?

11 MR. RANDALL MARK: I did. Last
12 year there were approximately 45 or
13 50,000 ambulatory visits from outside
14 Cook County. That's out of a total
15 of -- I could get you something.

16 DR. NIVA LUBIN-JOHNSON, MD: About
17 5 percent reporting.

18 MR. WAYNE LERNER: Thank you.
19 David?

20 MR. DAVID CARVALHO: I serve on
21 the board at the Heartland Clinic,
22 which is a FQHC. Talk a little bit
23 about the uniqueness of Medicaid
24 patients and how they are figured into

1 the mix. That kind of surprised me
2 when -- we just made the transfer from
3 free clinic to FQHC about three years
4 ago.

5 DR. TIMOTHY LONG, MD: Community
6 health centers have been afforded flat
7 fee reimbursement rate to community
8 health centers for our Medicaid
9 patients. And that allows us to
10 supplement some of the other free care
11 that we provide that is
12 uncompensated. So our pair mix is
13 very balanced in the sense that the
14 percent of patients with Medicare and
15 Medicaid and basically no third-party
16 payer is very important.

17 I do not believe that we
18 would be able to serve all Medicaid
19 because our mission is to see people
20 who do not have insurance. And our
21 Medicaid patients are our wealthiest
22 patients.

23 MR. DAVID KOEHLER: I just want to
24 make the point that we watch this

1 every month from the board's
2 perspective because that percentage
3 mixture, because we have similar kinds
4 of percentages. If we don't get
5 Medicaid, we don't have enough revenue
6 to spread out to the uninsured
7 population. And it's one of the
8 reasons why FQHC's can make
9 (inaudible) and others. Our hospitals
10 have had clinics where it's an extra
11 burden because you don't have that
12 accelerated rate whereas FQHC's have
13 that built in. Part of the process I
14 thought the group should be aware of
15 that. That this is a very different
16 kind of strategy that FQHC's can do
17 this because of how the rules are
18 changed for them whereas other groups
19 can not. It's just part of the mix.
20 You have to have that mix. So they
21 already are counting on the fact that
22 you're going to attract some of the
23 Medicaid patients to help spread that
24 cost to the uninsured.

1 MR. WAYNE LERNER: Ken Smithmier?

2 MR. KENNETH SMITHMIER: No.

3 MR. WAYNE LERNER: Margaret?

4 MS. MARGARET DAVIS: Two things.

5 How do you address the malpractice for
6 your physicians? And then also why
7 are men who are uninsured not marketed
8 to by the FQHC's when there is so much
9 need?

10 DR. TIMOTHY LONG, MD: First,
11 under malpractice as federally
12 qualified health centers, all
13 employees and physicians and providers
14 are covered under the Federal Torts
15 Claims Act. The federal government
16 picks up the malpractice. That is a
17 huge benefit to community health
18 centers. And we acknowledge that
19 benefit.

20 Secondly, men's health. We
21 at least at Near North feel that
22 although we appreciate all the money
23 coming for maternal child health
24 programs, men are left out. And men

1 are in this age group that are not
2 provided primary preventative health
3 care. That is one reason why we
4 promote Men's Health Week, an annual
5 week every year in June leading up to
6 Fathers Day where we target men around
7 the Chicagoland area to come and get
8 free screening for diabetes,
9 hypertension, substance abuse
10 screening, and link them into
11 treatment at any community health
12 center or other partners anywhere.
13 The purpose of that one week is to
14 highlight the need for men because
15 there is very little, if any, funding
16 to target men who have health care
17 needs.

18 MR. WAYNE LERNER: I want to thank
19 Dr. Long for the presentation. And
20 just as we move to the next one, I
21 want talk off line. I didn't see
22 rehab up on your list. Diabetes care
23 and some others, that's the linkage to
24 disabled population or those who will

1 become disabled. So we thank you very
2 much.

3 MR. DAVID CARVALHO: Our next
4 category as I mentioned, not all
5 clinics are FQHC's. As Dr. Long and
6 Lerner mentioned there are some
7 special forms of reimbursement
8 provided for FQHC's to help fund their
9 mission, both in terms of cost-based
10 reimbursement for Medicaid and 330
11 grants. But if you hear how
12 challenging it is even with that to
13 provide for the mission of FQHC, you
14 can imagine how challenging it is to
15 fund clinics who receive no such
16 special reimbursement. And so we have
17 with us executive director from a free
18 clinic, Community Health, on the near
19 west side.

20 MS. JUDITH HAASIS: I'm passing
21 around additional copies of my
22 presentation. What is different about
23 what you'll receive here is that there
24 is a map attached to the back of it

1 that gives you a sense of where the
2 free clinics are in the State of
3 Illinois.

4 Good morning. My name is
5 Judith Haasis, and I'm the executive
6 director of Community Health, the
7 largest free clinic in Illinois and
8 one of the largest free clinics in the
9 country. I appreciate the opportunity
10 to be here today. And I also want to
11 introduce Dr. Babs Waldman on my
12 right, who is our volunteer medical
13 director and a member of our board of
14 directors, and Laura Michalski, the
15 director of clinical relations at
16 Community Health who also serves as
17 the president of the Illinois State
18 Free Clinic Association, which
19 represents 32 free clinics throughout
20 state providing services to
21 approximately 35,000 uninsured
22 individuals.

23 I have been asked to provide
24 an overview of the role of free

1 clinics in Illinois' health care
2 system. I truly appreciate this
3 opportunity because it provides an
4 important forum to acknowledge both
5 the long tradition of community based
6 services represented by free clinics
7 nationwide and the significant impact
8 that free clinics continue to have on
9 meeting the needs of our most
10 vulnerable residents.

11 Over the last 20 years,
12 Illinois' free clinics have been
13 working in collaboration with other
14 safety net providers to offer critical
15 services and medications for the
16 uninsured and underserved. According
17 to our most recent data, there are 32
18 health care providers that identify
19 themselves as free clinics in
20 Illinois. Ten are located here in
21 Chicago and the remainder are located
22 throughout the metropolitan area and
23 downstate. These numbers do not, of
24 course, include the federally

1 qualified health centers that Tim Long
2 just referenced, the city and county
3 public health clinics, public
4 hospitals and their associated
5 clinics.

6 What makes a health care
7 provider a free clinic? A generally
8 accepted definition developed by
9 Illinois Free Clinic Association
10 identifies a free clinic as meeting
11 the follows six criteria:

12 First, the organization's
13 primary mission is to provide health
14 care services for free or at a very
15 nominal administrative -- with a
16 nominal administrative fee to
17 individuals with limited resources.
18 In the case of Community Health, all
19 of our services are free. No fee is
20 ever charged for any provider visit,
21 whether it be rendered by a physician
22 or a nurse. No costs is involved for
23 all of our lab work or any of our
24 medications.

1 Second, the clinic is staffed
2 primarily or exclusively by
3 professional and nonprofessional
4 volunteers like Dr. Waldman. At
5 Community Health, we have more than
6 500 volunteers including more than 110
7 physicians who donate their time and
8 talents so that our health center
9 doors stay open six days a week
10 including four evenings.

11 Third criteria, at least 51
12 percent of patients we serve have no
13 forms of insurance whatsoever. At
14 Community Health, 100 percent of our
15 patients are uninsured.

16 Fourth, the organization in
17 order to be a free clinic is either an
18 independent 501(c)(3) or is a program
19 of a larger 501(c)(3) non-profit
20 corporation.

21 Fifth, consistent with the
22 mission of free clinics there is
23 overriding commitment to minimizing
24 barriers to care and to providing

1 quality service.

2 Sixth, there is a diverse
3 base of financial support from
4 individuals, corporations, churches,
5 foundations and government, though no
6 more than 50 percent of our annual
7 revenues can be derived from federal
8 grants in order to be classified as a
9 free clinic. At Community Health,
10 over 90 percent of our revenues comes
11 from private sources with a grant from
12 the CDC being our only current source
13 of government support, which is
14 targeting our expanded ability to
15 render chronic care management to the
16 growing complexity of needs meeting
17 the uninsured, meaning effectively
18 uninsured patients won't be too
19 arduous.

20 More generally stated, we can
21 say the free clinics are private
22 non-profit community based
23 organizations that provide medical,
24 dental, pharmaceutical, and/or mental

1 health services at little or no cost
2 to low income, uninsured, underserved
3 individuals. We accomplish this
4 through the dedication of volunteer
5 health care professionals and
6 community volunteers along with
7 partnerships with other health care
8 providers. In-kind donations of goods
9 and services are key, and funding is
10 generally raised at a local level with
11 little, if any, government support.

12 While 32 providers in
13 Illinois have identified themselves as
14 free clinics, it is frankly difficult
15 to speak with certainty about the
16 overall numbers of free clinics across
17 our state. This is due in great part
18 to the grass roots origin of most of
19 our clinics and the fact that we
20 simply don't have the resources across
21 the board to respond to surveys that
22 would help us better understand the
23 breadth and scope of the services we
24 offer.

1 With that said the National
2 Association of Free Clinics, of which
3 Community Health is a member,
4 estimates that there are more than
5 2,000 free clinics nationwide. A 2004
6 report by the National Health Policy
7 Forum estimates the free clinics serve
8 more than 3.5 million uninsured
9 individuals annually. Clearly, free
10 clinics are a critical part of the
11 safety net with a mission and a
12 patient population that unites us,
13 keeping us focused and vigilant.

14 But for all of our
15 similarities, so too there are many
16 differences. For those of you who
17 have had the opportunity to visit a
18 free clinic, you'll appreciate what we
19 mean when my colleagues and I say when
20 you have visited one free clinic, you
21 visited one free clinic. For you see,
22 we are a diverse group of health care
23 providers with different models of
24 service delivering different services,

1 an important distinction that
2 differentiate us from one another as
3 well as from other safety net
4 providers, like FQHC's, which for
5 example, have a sliding fee scale.

6 For example, while all free
7 clinics benefit from the service of
8 volunteer physicians and other health
9 care providers, some of us also have
10 paid nurse and mid-level clinicians on
11 staff. While most free clinics are
12 community-based, some our hospital-
13 based and rely on those hospitals to
14 provide volunteers and other related
15 services. While the majority of free
16 clinics participate in some type of
17 referral from area hospitals, others
18 rely on less formal relationships with
19 local departments of public health.

20 For Community Health, and as
21 Tim mentioned, we rely heavily on the
22 Cook County Bureau of Health Services
23 including Stroger Hospital of course.
24 But we also have extraordinary

1 partnerships with hospitals like
2 Northwestern, Rush, Lutheran General,
3 and Saint Joseph.

4 While primary care is
5 available at most clinics, at most
6 free clinics, on-site specialty care
7 is also provided by many of us
8 distinguishing us in an important way
9 from federally qualified health
10 centers and other safety net
11 providers. For example, Community
12 Health, again thanks to the volunteer
13 services of our physicians, offer the
14 widest range of specialty care among
15 all of Illinois free clinics. With 15
16 specialty services available this year
17 on site ranging from cardiology and
18 gastroenterology to ophthalmology and
19 psychiatry.

20 While uninsured and
21 underinsured individuals represent the
22 target population of free clinics,
23 income eligibility varies ranging from
24 125 percent to 250 percent of the

1 federal poverty line, which is the
2 level we have at Community Health. In
3 some situations only patients from
4 designated geographic locations are
5 eligible for care, while others like
6 Community Health have no such
7 restrictions.

8 In 2005, an estimated 35,000
9 unduplicated patients in more than
10 100,000 patient visits were served by
11 free clinics in Illinois. This
12 reflects consistent annual growth in
13 the number of patients served, even
14 while 45 percent of our free clinics
15 including Community Health had to
16 suspend intakes of new patients at
17 some point last year because, simply
18 put, our waiting rooms were
19 overflowing. As of today, only 60
20 percent of these clinics have been
21 able to reopen their doors to new
22 patients.

23 This reality highlights two
24 compelling truths. First, individuals

1 and families continue to seek out free
2 clinics because they trust the quality
3 care we provide and the cultural
4 sensitivity reflected at our health
5 centers. They appreciate the
6 elimination of barriers, whether it
7 even be a sliding fee scale or
8 something like location that are
9 presented in other settings that too
10 often prevent patients from following
11 through.

12 And second, while free
13 clinics continue to try to expand our
14 services, programs, and overall
15 capacities, we can only push the
16 envelope so far. Because even if we
17 had a free clinic or another safety
18 net provider located in every
19 underserved neighborhood here in
20 Chicago or in every county throughout
21 the state, we still could not assure
22 every resident what we believe to be
23 their fundamental right: Ready access
24 to quality, affordable and

1 comprehensive health care.

2 In closing, Illinois free
3 clinics represent an important, but
4 limited, response to the needs of 1.8
5 million uninsured residents for whom a
6 fragmented non-system of health
7 provides no real answers. As free
8 clinics continue our work, we
9 recognize that short-term partial
10 solutions will not serve the long-term
11 interests of our uninsured and
12 underserved residents who deserve more
13 than any safety net can provide. We
14 need nothing less than a comprehensive
15 and sustainable universal health care
16 program to build upon the public-
17 private partnerships that have helped
18 sustain free clinics and other safety
19 net providers over the years.

20 The Illinois free clinics
21 stand ready to assist the Adequate
22 Health Care Task Force as you move
23 forward to the development of
24 recommendations to the state

1 legislature. We applaud your efforts.
2 And thank you for the opportunity to
3 meet with you today.

4 MR. WAYNE LERNER: Thank you so
5 much.

6 Quentin?

7 DR. QUENTIN YOUNG, MD: For all of
8 the presenters, the issue of
9 overwhelming by demand (inaudible).

10 MS. COURT REPORTER: I'm sorry. I
11 can't -- one moment.

12 Can we turn this off?

13 UNIDENTIFIED SPEAKER: No.

14 MS. COURT REPORTER: I'm really
15 having a very hard time hearing.

16 DR. QUENTIN YOUNG, MD: I was
17 going to ask them to the comment on
18 for our enlightenment because we have
19 to made recommendations, the extent to
20 which resources are being
21 overwhelmed. I was particularly
22 (inaudible) hear the county and all
23 its problems still has the support of
24 (inaudible) and your discussion about

1 how you have had to close doors. How
2 much of that is a reality? Put another
3 way, where are we at? Have we
4 saturated our ability to help? Have
5 we fallen behind in our resources?

6 MR. WAYNE LERNER: Who are you
7 asking that question to?

8 DR. QUENTIN YOUNG, MD: The two
9 presenters.

10 MS. JUDITH HAASIS: I'm going to
11 ask Dr. Waldman and Laura to also
12 chime in. There's no question,
13 Quentin. We are overwhelmed. We're
14 seeing an increasing number of
15 uninsured residents walking through
16 our doors with increasing complex
17 medical needs. By that I mean that
18 there are more individuals we're
19 serving with at least one chronic
20 illness. And we're estimating that at
21 least 40 percent of our patient
22 population have at least one chronic
23 illness.

24 The more time and the more

1 resources are demanded by physicians
2 like Dr. Waldman in meeting the needs
3 of every individual walking in our
4 door. Because our pie is not
5 continuing to always expand in terms
6 of resources, the number of
7 appointments, the number of visits,
8 the number of hours we're open is
9 limited. And therefore, our ability
10 to continue to welcome on average the
11 125 new patients who come in our doors
12 every month is becoming increasingly
13 difficult.

14 We are so reliant upon Cook
15 County Bureau and specifically the
16 resources of the hospital and related
17 clinics for our referrals. And just
18 yesterday I think we received official
19 notification that for a patient
20 receiving an x-ray today, we may not
21 even see a report of that x-ray for
22 more than one year. And without an
23 x-ray, we are unable to refer many of
24 our patients for other extraordinarily

1 important diagnostic services that are
2 available. This is just one of many
3 challenges being faced by an
4 overwhelmed safety net system that is
5 led in so many important ways by the
6 Cook County Bureau.

7 DR. BABS WALDMAN, MD: There is
8 the issue of quality and the issue of
9 quantity. I mean, we can see so many
10 people, but the issue is -- when
11 quality starts shrinking down, when
12 you give primary care, it's not just
13 the (inaudible) and services. This is
14 where I think we're seeing the biggest
15 difficulty. I think it's difficult.

16 Plus, what we have put
17 together is a patch work. It is
18 definitely a safety net. It's just a
19 patch work of a little from here and a
20 little from there. We're scrambling
21 to be creative. This quite frankly is
22 not the way it should be done. And I
23 think that's where the issue of
24 numbers isn't so much the numbers,

1 it's what we're doing.

2 DR. CRAIG BACKS, MD: Just a
3 couple comments about what both of you
4 did not mention was the Free Clinic
5 Act and how it creates a higher
6 standard of demonstrated injury
7 improved for physicians who are seeing
8 patients in free clinics and being
9 sued for negligence. And that now
10 extends now only to patient --
11 physicians seeing patients in the free
12 clinic but also to physicians seeing
13 patients referred from a free clinic.
14 One of the problems that Dave's
15 comment about the transition from
16 Heartland to an FQHC (inaudible) of
17 what happened in Springfield, when we
18 transitioned from Health First
19 Community Clinic to now (inaudible)
20 Community Clinic, which is a FQHC, we
21 now more difficulty getting specialty
22 care for individuals referred from the
23 FQHC because there is no immunity if
24 you will. It's not truly immunity,

1 but a higher standard of demand of
2 proof of negligence of willful and
3 wanton negligence. And so while
4 primary care is actually improved, our
5 access to primary care and access to
6 specialty care has not improved and
7 it's actually suffered somewhat
8 because specialty physicians feel that
9 it's not really -- it's just not a
10 sense of fairness about the issue.
11 And it's unlevelled the playing field
12 if you will.

13 Second point I want to make,
14 and I don't think comment on this as
15 you transitioned. We actually met
16 with resistance from many of the
17 physicians who were on our board and
18 who were involved in delivering care,
19 and myself included had some
20 reservations, as we use our free
21 clinic as a sort of crystallizing
22 center to attract for FQHC. It had to
23 do basically with it took it out of
24 the realm of giving back to the

1 community and charity and giving to
2 those in need and turning it into a
3 government program. And from that,
4 something really was lost in the
5 community.

6 And I just bring that up, not
7 so much to make a statement for or
8 against one delivery of care, but
9 there was something special about the
10 involvement of the community in a free
11 clinic and getting it together. We
12 had builders who donated time to do
13 renovations. We had pharmacists and
14 nurses and hospitals donated services
15 for lab and x-ray. Everybody really
16 pulled together on this thing. And
17 it's gone now. And we have something
18 else in its place, and it's better in
19 some way, but we did lose some things.

20 MR. DAVID KOEHLER: We were well
21 aware of that fact, so I think we
22 managed it pretty well. Our hospital
23 community led by Saint Francis has
24 been excellent in supporting this both

1 financially and with patients. But
2 that was an issue because you do from
3 a different kind of status within the
4 community to a government funded
5 program.

6 But the issue that we were
7 faced with to understand is we had no
8 more capacity. As a free clinic we
9 were already maxed out. We had a
10 waiting list of people. That demand
11 was there, but we had no ability to
12 grow with that. For us -- and we saw
13 our resources diminishing in being
14 able to help support that. We either
15 had to go out of business or convert.
16 We had no choice.

17 DR. CRAIG BACKS, MD: And Health
18 First was facing some of the same
19 issues.

20 MR. WAYNE LERNER: I mention the
21 more we talk about it, obviously you
22 guys are doing great work. Thank
23 you.

24 MR. DAVID CARVALHO: One of things

1 that I think that you can see from
2 this morning is perhaps instead of the
3 metaphor of the safety net that
4 sometimes we refer to a safety bridge,
5 that from sickness to wellness. And
6 that bridge -- one of the metaphors we
7 use was that bridge over that river
8 unfortunately not only has potholes
9 and sometime very narrow lanes, but
10 sometimes there's just whole sections
11 of the bridge that don't exist. And
12 the one that's been highlighted this
13 morning is specialty care. There are
14 primary care FQHC's, primary care free
15 clinics, tertiary care at public
16 hospitals as well as specialty care in
17 the public hospital. But nothing out
18 there on specialty care. It's a big
19 gap. Nobody really subsidizes
20 specialty care except a few charitable
21 contributions of their time.

22 The transition now from local
23 health departments regardless of
24 whether everyone were insured, there's

1 still a role, still be a role for
2 local public health departments both
3 in the traditional public health but
4 the population based services. But
5 everyone isn't insured. So if local
6 public health departments have also
7 stepped into those gaps to play the
8 new traditional roles that they play.

9 And we have with us
10 representing both the large urban and
11 a smaller downstate health department
12 Joy Getzenberg as many of you know
13 from the Chicago Department of Public
14 Health. And on the phone Miriam Link-
15 Mullison, the director of the Jackson
16 County Health Department.

17 Miriam, are you on the phone?
18 She was on the phone. You all tell
19 her I said very nice things about her.

20 MS. MIRIAM LINK-MULLISON: I'm on
21 the phone now. I had muted myself.

22 MR. DAVID CARVALHO: Thank you,
23 Miriam and Joy.

24 MS. JOY GETZENBERG: I think I'm

1 listed first on the agenda.

2 Thank you, David. Thank you,
3 Mr. Chairman and other members of the
4 task force for inviting me to speak
5 today.

6 Our role in this safety net
7 includes service provisions and other
8 functions as well consistent with
9 being a large urban health
10 department. Currently we offer
11 neighborhood (inaudible) health
12 centers and two maternal and child
13 health centers. Our primary care
14 sufficiently (inaudible) designated
15 FQHC lookalikes. Unlike Near North
16 and others, we are lookalike, meaning
17 we get the Medicaid cost base
18 reimbursement, but we don't get a
19 grant. And we are somewhat unusual at
20 the local health department in
21 Illinois to be an FQHC. There are a
22 couple of others. In this part of the
23 state, Will and -- Will and Lake. And
24 McCoopin (phonetic) it's not there

1 yet, but it's moving -- it's moving in
2 that direction.

3 We also provide more
4 traditional public health services
5 such as (inaudible) management, public
6 health nurses, WIC, and other services
7 as well. We also offer specialty
8 medical care in the areas of STD, HIV
9 and tuberculosis. We also very, very
10 unusual, we are a very large mental
11 health service provider, operating 13
12 mental health centers that are funded
13 by the state as well as city dollars,
14 which is very unusual for a local
15 health department.

16 We also have for many years
17 been engaged in policy and legislative
18 activities around access in care
19 issues. In 1997 we created a managed
20 care help line. In 2001 we embarked
21 on a health planning initiative to
22 more systemically monitor the health
23 care system.

24 The project, I'm going to

1 present you some data from that. So
2 I'm really going to be doing two
3 things. One is to show you what we
4 have done in terms of safety net
5 issues and our role in assurance and
6 assessment, which is a public health
7 function, and also as a direct
8 provider of services. The data that
9 I'm going to present to you from this
10 report, I have the web site there.
11 There's a wealth of data. If you
12 don't know about it. I will only
13 briefly touch on this data given the
14 time. I recommend and welcome you to
15 look at that.

16 The objectives of the project
17 is to -- it draws on multiple data
18 sources to track and report on
19 Chicago's local health care system and
20 aims to provide communities,
21 providers, funders, and policy makers
22 with information needed to help focus
23 their efforts to increase access to
24 care. So I hope it is valuable to

1 this task force.

2 One of the main tasks of this
3 project is the look at the capacity
4 and utilization of primary care safety
5 net providers who we're talking about
6 today. And while other providers,
7 namely hospitals and others provide a
8 significant portion of safety net
9 care, we have for this purpose defined
10 primary care safety nets as clinics
11 that are community based and share our
12 mission to care for the underserved.
13 And I thought that you all might find
14 some of these useful.

15 Just to make a note that
16 within this study the publicly
17 operated clinic includes both CDPH and
18 the Cook County primary care sites
19 that Randy had mentioned earlier.

20 The following slides are
21 going to compare the availability of
22 safety net providers in 1990 and 2002
23 and look at both capacity and
24 utilization. This is a map of the

1 sites that we're operating in 1990.
2 And that date was taken, for those of
3 you who have been around tables like
4 this for as long as I have, this was
5 post health care summit taking a look
6 at what we had at that time. And this
7 is 20 sites operated by either the
8 city or county, 20 community health
9 centers and one free clinic at that
10 time.

11 This is what the system looks
12 like in 2002. You can see there are
13 lots more dots. 18 publicly operated
14 sites, 56 community health centers,
15 and 7 free clinics. And just for
16 effect, you can see them both at the
17 same time. And you can see that there
18 has certainly been a proliferation of
19 sites. In fact, sites have nearly
20 doubled.

21 Again, this is Chicago only
22 data. And this shows by region of the
23 city. And you can see that there's
24 great variation within the regions of

1 the city. And I'm not going to be
2 able to really spend any time on that
3 today, but just so you know that that
4 is something that we found.

5 And while you can see that
6 the capacity has increased
7 significantly, we certainly haven't
8 drawn any conclusions that there's
9 adequate access for all Chicagoans to
10 primary care. But I think it is
11 important for you to see the growth.

12 And in addition to the great
13 variation you see within the region,
14 we know that there are other
15 significant barriers that we have been
16 hearing about firsthand in terms of
17 language, cultural, and other
18 barriers.

19 Visitors by provider type.
20 You can get a sense from the folks you
21 have been hearing today that the
22 community health centers according to
23 our definitions that we are using are
24 by far the largest provider, almost

1 providing 70 percent of the one
2 million or so visits that we're
3 looking at here. 30 percent by county
4 and city, and a little less than 1
5 percent free clinics.

6 The next slide shows patient
7 payer source by provider type. And I
8 did notice some discrepancy between
9 some of these figures and what was
10 reported by Dr. Long earlier. It
11 could be because this was a different
12 year. It could be because of how
13 things are counted. But I don't think
14 there's really any question that the
15 public -- that the public providers,
16 namely Department of Public Health and
17 Cook County Bureau, see a
18 disproportionately higher share of
19 self-pay, i.e. uninsured, and
20 community health centers see a
21 disproportionately higher share of
22 Medicaid patients. I think this
23 demonstrates the unique role that both
24 the county and the city play in the

1 safety net for totally (inaudible).

2 For all providers this varies
3 greatly. Of course, as I'm sure you
4 all know, pregnant women are highly
5 insured right now in terms of
6 Medicaid. Children are much higher.
7 The problem as our free clinic
8 colleagues can attest really has to do
9 with the adult population that tends
10 not to be insured. So there's great
11 variation. But this is what we saw in
12 the aggregate when we looked at all
13 safety net providers in 2002 in
14 Chicago.

15 I wanted to just give you a
16 couple of data now moving, shifting to
17 the Chicago Department of Health as a
18 provider. And these data are for
19 2005. And again, to remind you that
20 this does not include our STD, HIV,
21 tuberculosis, nor our 13 mental health
22 clinics. Our patients, not
23 surprisingly given the demographics of
24 a low income population, in Chicago

1 nearly half of our patients are
2 Hispanic, 41 percent are African-
3 Americans. And as you would expect,
4 this would vary greatly depending on
5 the site we're located in. Different
6 communities in the City -- and I don't
7 know if we're still the most
8 segregated city in the country -- but
9 you can imagine there's great
10 variation there.

11 By percent of poverty -- and
12 it's outstanding to me in some way but
13 not really -- that more than three-
14 quarters of our patients are below the
15 poverty level. These are very, very
16 poor people. And I think that also
17 shows that public provider for
18 whatever reason are considered to be
19 the provider of last resort. And you
20 see the poorest of the poor and the
21 most uninsured people come to our
22 clinic as well as Cook County.

23 The last slide just shows our
24 total visits for '05. Again,

1 variations. Some our clinics are
2 smaller, some are larger, some are
3 more comprehensive than others. The
4 total visits with 150,000 or so being
5 what we consider a comprehensive
6 primary visit. This shows the visits
7 by site.

8 And I think what I'm going --
9 I'm going to thank Dave for his
10 introduction because a lot of the data
11 that you've seen today doesn't really
12 get into the challenge of what happens
13 once a patient gets into primary
14 care. As the primary care capacity
15 has significantly increased, the goals
16 in the safety net for specialty
17 inpatient and outpatient care have
18 grown even larger.

19 We are almost -- like the
20 free clinics, like a lot of the
21 community health centers, we are
22 almost totally reliant on county for
23 anything beyond what we do in our
24 primary care clinics. We have

1 partnerships with hospitals who
2 provide OB with us and partner with
3 other services, but when it's an
4 uninsured population that needs to see
5 a specialist, needs some diagnostic
6 work up, needs inpatient
7 hospitalization, it's very, very
8 difficult for hospitals to be in a
9 position to help us out. So we are,
10 like the other speakers today, totally
11 reliant on county for things beyond
12 primary care.

13 And I think that I'm glad
14 that Dave highlighted that in his
15 remarks. And I'm sure that you have
16 heard a lot about that. But as you
17 can see from our data of the system,
18 primary care capacity has
19 significantly increased. It doesn't
20 mean that there's enough. As you can
21 see from Dr. Long's testimony that
22 volume has increased. The federal
23 funding that is available has
24 significant increased. But as Dave

1 just said, there's no counterpart to
2 that for specialty and the diagnostic
3 care.

4 I want to thank you for the
5 opportunity to share this data with
6 you. And you can imagine that we at
7 CDPH like everyone else in the room
8 and throughout the state look forward
9 to plan the Task Force puts forward to
10 ensure that all Illionoisans are
11 covered with health care.

12 MR. DAVID CARVALHO: Thank you,
13 Joy.

14 On the phone we have Miriam
15 Link-Mullison. Miriam?

16 MS. MIRIAM LINK-MULLISON: Yes.
17 Can you hear me?

18 MR. DAVID CARVALHO: You're in the
19 middle of the room on a phone, which
20 you'll need to speak up.

21 MS. MIRIAM LINK-MULLISON: Okay.
22 How about now? Is that okay?

23 MR. DAVID CARVALHO: It's better.
24 I'll be quiet.

1 MS. MIRIAM LINK-MULLISON: I'll
2 try to talk loud. That's usually not
3 a problem for me.

4 I want to thank you for this
5 opportunity to present to you today.
6 I also thank technology for not having
7 me travel for 14 hours to do so. My
8 name as Dave said is Miriam Mullison.
9 I'm the administrator for Jackson
10 County Health Department in
11 Carbondale. And I'm also the
12 president-elect for the Illinois
13 Association of Public Health
14 Administrators.

15 And the comments I'm planning
16 to share with you are really
17 representative of local health
18 departments throughout the downstate
19 area not just my own health
20 department. It is my pleasure to
21 discuss with you the vital role local
22 health departments play as safety net
23 providers.

24 Joy has really addressed some

1 of the ways that we do that. And some
2 of the things that she suggested that
3 she indicated are happening in Chicago
4 are happening throughout the state.
5 But some things are a little bit
6 different. I do have a personal and
7 special interest in this issue of
8 access to health care. Access to
9 health care has been identified as a
10 priority health problem for my
11 county. And I have been actively
12 engaged for a number of years in
13 trying to improve access to care in
14 Jackson County.

15 In February Jackson County
16 held an educational forum on the
17 Health Care Justice Act for about 80
18 people. And in March we promoted and
19 then participated in the public
20 hearing that you held in Carterville.
21 I want to applaud you for your time
22 and work and am very appreciative that
23 you are addressing this very important
24 issue in taking the time to hear the

1 many stories of Illinois residents
2 that have been impacted by this issue.

3 Since I had two things, there
4 is a fact sheet about local health
5 departments in Illinois that has a map
6 of Illinois as the watermark. And it
7 just addresses generally what some of
8 the services are that local health
9 departments provide throughout
10 Illinois. Those include both
11 population-based programs as well as
12 clinical services.

13 One of the things that I like
14 to emphasize about local health
15 departments throughout Illinois,
16 sometimes people say if you've seen
17 one health department, you've seen one
18 health department. But I like to
19 emphasize the things we have in common
20 and the fact that sometimes when
21 there's differences between us, it's
22 because we're responding to our own
23 community. Each community has a
24 different set of needs, and the health

1 department is responding to that set
2 of needs.

3 For example, in Jackson
4 County we don't provide public dental
5 services, but we work very closely
6 with our FQHC and the FIU Dental
7 Clinic in encouraging the provision of
8 those services. So that's not a
9 service we're going to take on. And
10 you see differences in health
11 departments as they respond to their
12 own communities.

13 I have also sent you a
14 handout on the role local health
15 departments play in the safety net in
16 Illinois, just highlighting the
17 different types of roles that we
18 play. And I'm not going to read
19 that. You have it in front of you. I
20 just wanted to make a few highlights.

21 As Joy said, local health
22 departments throughout the state do
23 provide a number of traditional
24 clinical services like immunizations,

1 STD clinics, tuberculosis care, et
2 cetera. A number of departments -- a
3 small number, but still a number of
4 health departments throughout the
5 state -- do have rural health clinics.
6 There are a number of public dentistry
7 clinics and health departments in the
8 state, family planning clinics. And
9 there are a number of downstate, real
10 downstate in southern Illinois that do
11 provide mental health services in
12 addition to Chicago. Many of the very
13 smallest health departments do provide
14 that service.

15 We work the ensure access to
16 health care through a variety of
17 different case management programs,
18 assisting clients, navigating the
19 health system, and assisting them in
20 obtaining a medical home. Many of us
21 are also actively engaged in improving
22 access to health care within our
23 communities. There are a wide range
24 of programming going on related to

1 this that improve coordination of care
2 across agencies that expand community
3 health clinics that may be helping to
4 develop free medical clinics. Several
5 communities are working to contribute
6 a subsidy for subsidized health
7 insurance for small businesses. So
8 there are a number of ways that local
9 health departments are working to
10 improve access care within their own
11 communities.

12 Efforts to address access to
13 care are being hampered by our
14 shrinking state and local dollars that
15 are going to local health
16 departments. One of the things that
17 we see happening with our county
18 dollars is they are increasingly being
19 used to support state programming
20 because state programming, funding
21 state program has leveled off for a
22 number of years. So we have a
23 shrinking pot to address the needs of
24 our local communities with our local

1 dollars. And many of us are also
2 experiencing decreases in our local
3 dollars through tax caps or other
4 issues that are going on at the local
5 level.

6 The categorical nature of
7 much of the funding that we receive
8 through grants is also a further
9 barrier to addressing the needs of
10 access to the care. That service
11 needs sort of sit within the category
12 of the grant.

13 And then frankly, even if we
14 were very successful in all of our
15 locale efforts, which I believe
16 Jackson County has been quite
17 successful, local efforts are not
18 enough to address this problem. The
19 issue of access to health care is
20 beyond the capacity of local
21 communities to completely solve. The
22 complexity of the problem,
23 pervasiveness of the issue, the level
24 of need are best served by efforts

1 beyond the local level. However,
2 local health departments do serve an
3 important role and want to continue to
4 be partners in any state or federal
5 efforts to address this vital issue.

6 I thank you for the
7 opportunity to share these remarks.
8 I'm happy to answer any questions that
9 you might have or to repeat anything.
10 I know I went fairly quickly, but you
11 have some written materials in front
12 of you.

13 MR. WAYNE LERNER: Thank you very
14 much, Miriam. I realize we're running
15 a little bit over our agenda. We may
16 be able to make up some time a little
17 bit later. But more importantly I
18 think it's very important that these
19 issues are on the table and to hear
20 this perspective. So thanks for your
21 patience on this one.

22 Any questions of Joy or
23 Miriam? Ken?

24 MR. KENNETH BOYD: You mentioned

1 if I heard you correctly, you're one
2 of the few health departments that is
3 also FQHC?

4 MS. JOY GETZENBERG: Yes.

5 MR. KENNETH BOYD: Given as Dave
6 Koehler described earlier the summary
7 of things that FQHC can give Medicaid
8 patients, why don't more health
9 departments go that path? Are there
10 disincentives or prohibitions against
11 that? What's the story there?

12 MS. JOY GETZENBERG: It's very
13 difficult to be a public entity and an
14 FQHC. As Dr. Long noted in his
15 comments -- and I'm not even sure he
16 described a community health center as
17 possibly being a public agency. I
18 didn't notice that. There aren't that
19 many of them, but there are some. It
20 has to be -- the governance of an FQHC
21 has to have a -- it's required to have
22 a consumer majority board. And in
23 most federally qualified health
24 centers, the board is a governing

1 board just like it is for any other
2 non-profit. It raises the funds.
3 It's responsible for the budget. It
4 approves the budget. It hires and
5 fires staff. Develops personnel
6 policy. It does all of these things.
7 It's very, very difficult for a city
8 agency that has its county or
9 governmental, that has its own levels
10 of accountability to try to match
11 these.

12 So that's one thing. It's
13 very hard to meet the spirit, even if
14 not the letter, of the governance
15 requirement when you're a public
16 agency. The federal law obviously
17 allows it, but it's very difficult.

18 The other thing that also in
19 Dr. Long's remarks showed very well,
20 it's a very, very comprehensive model
21 of care. And a lot of -- as Ralph
22 Schubert can attest to, most public
23 health departments got into primary
24 care at all through maternal and child

1 health. That's historically been a
2 role for local health departments.
3 But it hasn't necessarily been a
4 historical for local health
5 departments to do adult care, to do
6 chronic care, to do other things
7 besides well child care and pregnant
8 women and perhaps family planning. So
9 it's shifting to whole other model.
10 So it's a very difficult process.

11 We happen to have been in the
12 business of primary care for, I don't
13 know, more than 35 or 40 years. And
14 we still struggle constantly to meet
15 the requirements of the FQHC,
16 especially in the area of continuity
17 of care because of the financial
18 issues that we've been discussing.

19 And I wouldn't be surprised
20 if your experience in transitioning
21 from a free clinic to an FQHC would
22 have some of the similar problems.

23 MR. WAYNE LERNER: Just --

24 MS. MIRIAM LINK-MULLISON: Can I

1 respond to that as well? I would also
2 say that as I said some local health
3 departments are choosing not to do
4 that also because there are already
5 federally qualified health centers in
6 their community. That would be
7 something that I would not explore
8 because I already have two agencies
9 providing federally quality health
10 centers in my community.

11 I do know that there are a
12 number of local health departments now
13 working with their communities to
14 explore the development of community
15 health centers within their
16 community. Some may jointly house
17 them some may work to have it as a
18 separate entity. So I think it's
19 really dependent on the community.

20 MR. MICHAEL JONES: If we were to
21 move to a system like Massachusetts
22 where all of a sudden there becomes
23 almost no uninsured, what are the
24 implications of that as far as the

1 state losing federal dollars? A lot
2 of federal dollars where it's cost-
3 based and reimbursement care from
4 FQHC's or disproportionate share or
5 whatever are dependent upon having a
6 large uninsured population. What
7 happens to those dollars and what is
8 going to look at those dollars in
9 Massachusetts? Has anyone looked at
10 that?

11 MR. DAVID CARVALHO: As part of
12 what I introduced the subject was any
13 plan you put together ought to take
14 into account what exists both in terms
15 of resources, physical resources, but
16 also financial resources. So in
17 particular the Massachusetts plan very
18 much too into account what federal
19 revenue streams are already coming
20 into the state for one reason or
21 another, what uncompensated care pool
22 exists already in the state funded by,
23 I believe, assessment on insurance
24 policies. And looked at all of those

1 resources for stitching together a
2 plan rather than coming up with a plan
3 that just wipes all that out and
4 starts from scratch. In other words,
5 they view those as resources for
6 putting a plan together, not as
7 something that was going to be trumped
8 by a universal plan.

9 MR. MICHAEL JONES: Did the
10 federal government buy into that?

11 MR. DAVID CARVALHO: That is part
12 of the process. They have luck with
13 Section 1115 waiver for what they were
14 currently doing. And they were
15 negotiating with the federal
16 government for if we do this, can we
17 keep the money? And by present count,
18 that is exactly what they're hoping to
19 achieve with the plan. I don't know
20 if the federal government has finally
21 signed off on it.

22 MR. DAVID KOEHLER: I think it
23 important for us to anticipate what
24 the impact might be on FQHC's if we do

1 see a shift.

2 MR. MICHAEL JONES: Would have to
3 become competitive, which would not be
4 bad.

5 MR. WAYNE LERNER: It's more
6 intensive than that. My view as a
7 hospital executive is that we have a
8 patch work quilt of not only delivery
9 systems but payment systems and all
10 kinds of other systems. And we've
11 reached some kind of balance even
12 thought we're not able to accomplish
13 all the goals we'd like from a social
14 point of view. Whether you tweak the
15 patchwork quilt or your look for a
16 revolution, we better be understanding
17 of the unintended consequences of all
18 of this. I'm not sure how smart we
19 are, but we ought to be modeling that
20 as part of it.

21 Margaret? Last question.

22 MS. MARGARET DAVIS: This is to
23 Joy and to Miriam.

24 Public health I see is

1 promoted by nursing. And what I'm
2 seeing not a lot of nurses doing the
3 essential 21 services of public
4 health. I want to know what are you
5 doing to enhance your public health
6 nursing functions of population-based
7 control? And there are so many
8 uncertified public health clinics in
9 our state without epidemiology
10 services, just really akin to free
11 clinics. How should we be looking at
12 that as we address our reorganization
13 of the health care delivery system?

14 MS. JOY GETZENBERG: The second
15 part of your question, Margaret, was
16 about health departments?

17 MS. MARGARET DAVIS: Yes.

18 MS. JOY GETZENBERG: Uncertified
19 health departments?

20 MS. MARGARET DAVIS: Yes.

21 MS. JOY GETZENBERG: I'm sure Dave
22 Carvalho is here. I'll defer all
23 questions about certification of
24 health departments. Only to say

1 that -- of course, I have to say
2 something about it. It is one of my
3 favorite topics.

4 But that I think everybody in
5 Illinois agrees that everyone in the
6 state should have access to high
7 quality public health services. I
8 think there are some differences of
9 opinion which are, I think, legitimate
10 about whether there needs to be a
11 certain sized health department to
12 provide that adequate level of
13 coverage. But that is an issue that
14 really is being discussed currently in
15 the Illinois Department of Public
16 Health. And I think that that's a
17 very important issue for public
18 health.

19 In terms of nursing, I can
20 say that we never feel like we have
21 enough nurses. We have a strong
22 public health nursing component,
23 family case management and others. We
24 have, as you all know, a new health

1 commissioner who is very committed to
2 chronic disease prevention and getting
3 out into the communities. So we're
4 looking to see if that may very well
5 be an area where we are able to
6 expand.

7 But I think part of the
8 issue, of course like everything else
9 we talked about today, has to do with
10 funding. As Miriam said, our state
11 funding, which provides a lot of
12 dollars for our maternal and child
13 health programs has remained flat for
14 10 or 20 years, which essentially
15 means that it has gone down. That is
16 a problem not only for our public
17 health nursing related services, but
18 our other public health.

19 MR. WAYNE LERNER: Miriam, did you
20 have a comment?

21 MS. MIRIAM LINK-MULLISON:
22 Regarding the uncertified health
23 department, it is my impression that
24 that's more of an issue in Chicago and

1 not as much an issue in the rest of
2 the state. I'm not aware of any
3 uncertified health departments in the
4 rest of the state. Is that true,
5 Dave?

6 MR. DAVID CARVALHO: I believe
7 it's suburban Cook.

8 MS. MIRIAM LINK-MULLISON: I think
9 it's suburban Cook, so that's not as
10 much a downstate issue.

11 In terms of public health
12 nursing, they really provide the core
13 of services at this local health
14 department and I think at many local
15 health departments. I would say that
16 many health departments are starting
17 to feel a little bit of the crunch
18 with the nursing shortage. We have
19 not had a problem with hiring
20 ourselves, but it has become a little
21 bit -- the pool is smaller each time
22 we do out to look for public health
23 nurses. But we do continue to provide
24 most of our services through public

1 health.

2 MR. WAYNE LERNER: I want to thank
3 Mr. Getzenberg and Ms. Mullison for a
4 wonderful presentation. Thank you
5 very much.

6 David, want to move us along?

7 MR. DAVID CARVALHO: Yes.

8 MS. COURT REPORTER: I'm sorry. I
9 really need to take a break.

10 MR. WAYNE LERNER: Why don't we
11 move our break up a little bit earlier
12 because of our scheduling.

13 MR. DAVID CARVALHO: Is someone
14 from the Phoenix Foundation here? I
15 think that presentation will
16 reschedule to another time. That
17 gives us an extra ten minutes. Our
18 next presentation is state agencies,
19 which is Ralph. So perhaps if you all
20 take a ten-minute break. Ralph can do
21 his presentation. And it will just
22 eat into my time at 1:00 o'clock,
23 which is fine.

24 (WHEREUPON, a break was

1 taken.)

2 MR. DAVID CARVALHO: Thank you
3 everybody. Really the theme of today
4 was inspired in some respects as we
5 constructed the set of topics and
6 speakers, by a comment a I hear three
7 years ago at a presentation. I was on
8 a panel. And a legislator, who I will
9 not name and is someone who has been
10 involved in health care for many years
11 and was a Democrat so whatever that
12 means. I heard this person say there
13 really isn't a problem with the
14 uninsured in Illinois because anybody
15 who is uninsured can get their care in
16 an emergency. There's just a problem
17 that that's not a particularly cost-
18 effective place to get care. And I
19 thought, my goodness if somebody who
20 is in a position to know better
21 believes that, then maybe my
22 assumption that everybody knows
23 exactly where the holes are in the
24 safety net and how frayed it is and

1 there's a huge gap in specialty care
2 and the fact that your emergency room
3 care is only a requirement if you're
4 in an emergency situation. You can't
5 go there for a mammogram. You can't
6 go there for chemotherapy.

7 Then it was really important
8 that part of the input into this
9 process was laying out exactly what
10 the safety net was and wasn't. And so
11 by means of transition, I want to
12 thank all the folks from the
13 counties. And I've called it the
14 public safety net even though it's
15 technically private from the clinics
16 and local health departments.

17 But another part of the
18 safety net of course is at the state
19 level as well. And so we have with us
20 Ralph Schubert, who is head of the
21 Maternal and Child Health Office
22 Division.

23 MR. RALPH SCHUBERT: Close enough.

24 MR. DAVID CARVALHO: At the

1 Illinois Department of Human Services.
2 So I'll turn it over to Ralph.

3 MR. RALPH SCHUBERT: Thank you,
4 David. It's great to have this
5 opportunity to talk to the Task
6 Force. It has been my pleasure to
7 represent Secretary Adams and the
8 Department of Human Services on the
9 Task Force. And this is the first
10 time I feel like I've been able to
11 make a contribution to the dialogue.
12 So I appreciate this opportunity.

13 My role within the
14 department -- I was just taking a
15 break -- eight days ago I passed my
16 20th anniversary working on maternal
17 and child health at the state level.
18 And a little over a quarter of a
19 century in state government. So I
20 guess there's something to be said for
21 experience or you can decide in about
22 ten minutes whether you think so or
23 not.

24 My role within the department

1 is to advise the director of the
2 Division of Community Health and
3 Prevention on maternal and child
4 health. So that includes a whole
5 range of things, including
6 reproductive health. And the division
7 has the state's family planning
8 program, infant mortality reduction,
9 nutrition and child development so we
10 have the WIC program.

11 And several presenters have
12 sort of tossed out that acronym maybe
13 on the assumption that people know
14 what that is. It's full name is the
15 Special Supplemental Nutrition Program
16 for Women, Infants and Children, which
17 is where the acronym WIC comes from.
18 And it provides nutrition counseling
19 and supplemental foods for low income
20 pregnant or breast-feeding women and
21 children under the age of 5 who are at
22 nutritional risk.

23 We are also the home of the
24 state's school health program,

1 including school-based health centers,
2 adolescent health programs including
3 the state's effort to address teen
4 pregnancy, as well as some program
5 work that we do in early childhood
6 develop. That's the maternal and
7 child health part of the division of
8 Community Health and Prevention. It
9 also includes the early intervention
10 program for infants and toddlers with
11 developmental delays and disabilities,
12 known in the shorthand to people in
13 the business as Part C of Individuals
14 with Disabilities Education Act. It
15 also include alcohol and substance
16 abuse prevention and the state's
17 domestic violence program. So we
18 cover a wide array of things under the
19 topic of community health.

20 I've been working with David
21 and Ashley and Mike to organize a part
22 of the panel discussion at the May
23 meeting to look at other parts of the
24 Department of Human Services and the

1 things that do. So we'll talk then
2 about our alcohol and substance abuse
3 treatment programs, mental health,
4 developmental disabilities,
5 rehabilitation services, as well as
6 the state's program for children with
7 special health care needs, which is
8 actually part of MCH, but seems to fit
9 a little better in a discussion of
10 special populations than under this
11 discussion of the safety net.

12 Let me see. Many of the
13 providers who have been represented
14 either in person or in type here
15 earlier in the presentation on the
16 safety net are grantees of the
17 division of community health and
18 prevention for services in any of
19 those program areas.

20 Three key ideas that I want
21 to talk about in terms of public
22 health generally and maternal and
23 child health specifically. These are
24 all taken from really what was seminal

1 report called "The Future of Public
2 Health," published by the Institute of
3 Medicine in 1988, which identified
4 sort of a new presentation of the
5 mission of public health, the
6 substance of public health, and
7 organizational of framework of public
8 health. Or another way of thinking of
9 it is the why, the what, and the how.

10 And I want to talk sort of
11 interchangeably about maternal and
12 child health as a specific expression
13 or example or application of some
14 broader public health, broader public
15 health principles.

16 Key Concept Number One. The
17 mission of public health -- I
18 apologize for reading this, but I
19 think they are short and important
20 ideas I think. Mission of public
21 health is the fulfillment of society's
22 interest in assuring the conditions in
23 which people can be healthy. Which
24 talks about the fact that this is a

1 population-based approach to thinking
2 about health and that it clearly
3 involves a government role because it
4 is society's interests in creating the
5 conditions under which people can be
6 healthy.

7 Second idea: The substance
8 of public health is organized
9 community effort aimed at the
10 prevention of disease and promotion of
11 health. It links many disciplines and
12 rests on the scientific core of
13 epidemiology. Two or three key ideas.
14 One, again that it is population-
15 based. Second, that it uses a very
16 broad definition of health. Third,
17 that it rests on the science of
18 epidemiology. So what we do is data
19 based.

20 And the third key idea, the
21 organizational frame work of public
22 health encompasses both activities
23 undertaken within the formal structure
24 of government. So things the

1 Department of Human Services or Public
2 health do as grant programs that are
3 carried about by local health
4 departments, community health centers,
5 hospitals, other kinds of
6 organizations. And the associated
7 efforts of private and voluntary
8 organizations and individuals. It is
9 a systemic look at the way health care
10 is sort of organized, financed, and
11 delivered. And the partnership is the
12 significant part of the way that we
13 get this work done.

14 The current federal statutory
15 authorization for maternal and child
16 health presently is found in Title V
17 of the Social Security Act. We go all
18 the way back to 1935 where one of the
19 first and one of the oldest
20 expressions of government interest in
21 public health. A couple of other
22 interesting and locally relevant
23 pieces of the history of maternal and
24 child health.

1 The oldest reference I have
2 been able to find so far to an infant
3 mortality reduction initiative in the
4 State of Illinois goes back to a
5 campaign launched by the Chicago
6 Department of Public Health in 1899.
7 Following that kind of national level,
8 the first sort of federal interest in
9 maternal and child health came in the
10 form of the White House Conference on
11 Children, I think in 1906. It was the
12 first Roosevelt administration. There
13 was additional federal money and the
14 Shepherd Towner Act of 1926. And Mike
15 Jones furthered my education in
16 history the other day by telling me
17 that Illinois was one of two states
18 that passed up the money that was
19 available under the Shepherd Towner
20 Act way back then, what? 75 years
21 ago.

22 Let me see. The Title V was
23 substantially revised in 1980 to
24 create the Maternal and Child Health

1 Service Block Grant, which the
2 Illinois Department of Human Services
3 now oversees. There have been
4 additional amendments to that along
5 the way. The MCH Block Grant is one
6 of five that was created in the early
7 years of the Reagan administration.

8 One of things that are unique
9 about Title V in this entire
10 discussion is that we have a statutory
11 responsibility, meaning that we become
12 a locus of public accountability for
13 the health of all women and children.
14 Not by income, not by health status or
15 condition, but to think about the
16 entire population. And the resources
17 that come with the MCH Block Grant are
18 for us to use to look at
19 infrastructure, to identify and assess
20 needs, and to use those resources as
21 judiciously as possible to fill gaps
22 in the system, the patchwork of
23 services for women and children.

24 Presently the MCH Block Grant

1 is funded nationally at \$693 million.
2 That is the lowest level it has been
3 at in the 20 years that I've been in
4 this business. At the national level
5 it's authorized funding the maximum
6 Congress can give to it is 750
7 million. The highest level I can
8 recall off the top of my head is 724.
9 Illinois gets about 4 percent of that
10 or \$23 million.

11 I want to go back to a point
12 that Margaret raised earlier about why
13 women and children and what happened
14 to dads and families anyway? Part of
15 it is really rooted in the history of
16 MCH, all the way back to the White
17 House Conference on Children when
18 child labor was a whole different
19 kettle of fish than it is now. And we
20 have continued to think, as awkward as
21 this sounds in 2006, we have continued
22 to think of women and children as an
23 especially vulnerable population. We
24 still do hear that word used

1 frequently as awkward as it now
2 feels.

3 But that's been the historic
4 emphasis of the field. It is shifting
5 to think more broadly about the
6 obvious and central role of fathers
7 and the importance of families in a
8 number of respects.

9 Let me see. All right. The
10 pyramid, which is kind of the title of
11 my presentation. We think about the
12 services that the Maternal and Child
13 Health Block Grant provides or
14 supports or thinks about as four
15 levels of a pyramid. I'll start with
16 the familiar stuff really at the top
17 under direct health services and work
18 down to the unfamiliar and I think
19 more unique contributions of Title V
20 as a program at the federal, state,
21 and local levels.

22 Under Direct Health Services,
23 as the name sort of implies, are the
24 kinds of things that you have heard

1 presented today as other parts of the
2 safety net and by other providers in
3 earlier meetings. For the Department
4 of Human Services, those are grant
5 funds that go to operate our network
6 of school-based health centers. There
7 are almost 40 of those across the
8 state. Our statewide family planning
9 program through our partnership with
10 the Department of Public Health. A
11 dental sealant grant program. So you
12 can see they are targeted, both in
13 terms of population and kind of
14 service. They are gap filling kind of
15 things because these are fairly modest
16 resources.

17 The second tier down,
18 enabling services, have to do with
19 getting people to the direct services
20 or broader education, risk reduction
21 kinds of intervention. So the things
22 we do there are the WIC program,
23 family case management, which has to
24 do with helping low income families

1 that have a pregnant woman or an
2 infant get to a medical home and a
3 whole other array of services that
4 they need for a healthy pregnancy
5 outcome and for healthy child
6 development. Our targeted efforts to
7 reduce infant mortality, especially
8 racial disparities in infant
9 mortality. Our programs to prevent
10 teen pregnancy and to support and
11 assist teen parents all fall within
12 that level of the pyramid.

13 The third, population-based,
14 include things we do in partnership
15 especially with the Department of
16 Public Health. This is where we
17 provide funding for the regionalized
18 system of perinatal care services,
19 which is a bit of MCH service delivery
20 involving all 140 hospitals that
21 provide delivery services across the
22 state. We organize that system in
23 order to link hospitals by the level
24 or degree or type of maternity

1 services they provide in order to get
2 women with high risk conditions and
3 critically ill newborns to the level
4 of intensity of care that they need to
5 survive. And we have seen over the
6 years as Illinois has maybe one of the
7 best established and best functioning
8 systems of perinatal care in the
9 country, that really has made a
10 difference when you look at the
11 survival rates of very low birthrate
12 infants. They clearly do better when
13 they are born at higher levels of
14 hospitals with higher levels of
15 specialty care. It's been a very
16 important intervention over the last
17 35 or 40 years in reducing the state's
18 infant mortality rate and one aspect
19 of the way that we organize the system
20 of care that may not be very widely
21 understood or appreciated.

22 Other kinds of things that we
23 do as population-based services or
24 work in collaboration with the

1 Department of Public Health on the
2 operation of its immunization
3 program. And mumps certainly has
4 gotten a lot of attention lately. We
5 pay more attention to those childhood
6 infectious diseases now as exceptions
7 to the rule than as common experience
8 because of the effectiveness of
9 immunization as a public health
10 strategy over the last four or five
11 decades.

12 Our metabolic screening
13 program is part of the maternal child
14 health program led by the Department
15 of Public Health. All you who either
16 were born in Illinois or have had
17 children born here over the last 30
18 years have donated a little sample of
19 blood at the, shortly after the time
20 of birth to find out whether your
21 child had phenylketonuria or any
22 series of diseases. The
23 identification, follow-up, and linking
24 into the medical care for those

1 children who have any of those inborn
2 errors of metabolism is part of the
3 Maternal and Child Health Program that
4 are carried about by the state
5 agencies in partnership with local
6 health departments and other service
7 providers across the state.

8 Finally and maybe the most
9 esoterically, at the bottom of the
10 pyramid are infrastructure building
11 services or infrastructure building
12 activities that we engage in as sort
13 of part of the glue to hold the rest
14 of the system together. So part of
15 our role in the Title V program is to
16 look at the needs of the entire
17 population of women and children, not
18 just the poor ones, not just the ones
19 with the special health conditions.
20 Raise issues and focus attention on
21 emerging problems, use some of these
22 resources to address emerging issues,
23 and form partnerships with other parts
24 of state and local government and the

1 rest of the service delivery system to
2 address the health needs of women and
3 children.

4 I've talked some about the
5 partnerships that we have with the
6 Department of Public Health. Within
7 the Department of Human Services we
8 also work closely with our Division of
9 Mental Health. We are working with
10 that organization and with Public
11 Health on getting some federal
12 resources for youth suicide
13 prevention. We work closely with the
14 Department of Children and Family
15 Services on assuring that kids in
16 foster care get access to health care
17 services. We work with the State
18 Board of Education on school health
19 policy. We worked very closely with
20 the Department of Health Care and
21 Family Services in a number of
22 regards.

23 Illinois Healthy Women, the
24 expansion of Medicaid services

1 specifically for contraceptives,
2 coverage of contraceptives is operated
3 in close concert with our family
4 planning program, which is providing
5 similar services. That expansion
6 allows us to serve a population that
7 isn't yet eligible for coverage under
8 Illinois Healthy Women. Our
9 collaboration with Department of
10 Health Care and Family Services was
11 also expressed in the way that the
12 safety net was recognized in the
13 primary care case management model
14 that is being used as a key strategy
15 for implementing all kids.

16 Let me see. All right.
17 That's a quick walk through the MCH
18 pyramid, the way we think about our
19 organization and delivery of Maternal
20 and Child Health Services.

21 Why does this matter?
22 Because many of the other components
23 of the health care financing and
24 health care delivery system focus at

1 the top of the pyramid. And it's our
2 suggestion that to build a
3 comprehensive system you have to pay
4 attention to all four levels including
5 the preventive or population-based
6 services and the infrastructure. As
7 you move down the pyramid, as the
8 focus of intervention shifts from
9 individuals to populations, the role
10 of government in doing all of that
11 work expands.

12 So maternal and child health
13 is specifically, and publicly health
14 generally, is more than the safety
15 net. It is more than public
16 medicine. And with that I thank you.

17 MR. WAYNE LERNER: Thank you very
18 much. We have time for a couple
19 questions if anybody has one.

20 MS. MARGARET DAVIS: Ralph, you
21 remember the time when maternal child
22 was with IDPH.

23 MR. RALPH SCHUBERT: Yes.

24 MS. MARGARET DAVIS: So what are

1 you thinking in terms as we begin to
2 monitor this system and our new
3 configuration, how is that working and
4 what are some of the challenges of
5 having data in two different code
6 agencies? And the other one is you
7 have a very vulnerable population with
8 the DCF children.

9 MR. RALPH SCHUBERT: Yes.

10 MS. MARGARET DAVIS: You heard the
11 health centers talk about electric
12 knowledge medical records because
13 they're so mobile. How could we
14 construct the infrastructure building
15 in that area?

16 MR. RALPH SCHUBERT: Okay.

17 MS. MARGARET DAVIS: And McHenry
18 County voted not to have Title X
19 service. And the women there report
20 long travel times to get Title X
21 family planning services.

22 MR. RALPH SCHUBERT: Okay. Boy.
23 Let me take those in turn.

24 First, I think the

1 partnership among us and public
2 health, local health departments,
3 and -- I've tossed this in in
4 anticipation of May's panel -- the
5 division of specialized care for
6 children at the University of Illinois
7 in Chicago is working pretty well. So
8 we have our frictions, but by and
9 large the exchange of information
10 among the three agencies has not been
11 a problem. In fact, we, Public
12 Health, and Health Care and Family
13 Services just ratified a data sharing
14 agreement that will make that process
15 easier and faster for all three
16 agencies. As we will be building the
17 capacity of health care and family
18 services data warehouse, and then
19 benefits from that expansion and
20 capacity.

21 So I think the relationship
22 among the three agencies as it has to
23 bear on -- four agencies -- as it
24 bears on women and children is pretty

1 good.

2 Second, in terms of the
3 assisting children who are in the
4 child welfare system, boy, we could
5 say a lot about Health Works of
6 Illinois. It works somewhat
7 differently in Cook County than it
8 does in the rest of the state. Going
9 all the way back to 1990 and the BH
10 Consent Decree. Public health was at
11 the table at the time working with
12 Department of Children and Family
13 Services to figure out how we could do
14 a better job of getting children in
15 foster care linked to both primary and
16 specialty care services. That system
17 seems to be working fairly well. The
18 proportion -- as a couple of examples
19 -- the proportion of kids under school
20 age who are in foster care, which is
21 the majority of kids who are getting
22 fully immunized has gone from the high
23 40s in 1990 when we started this to
24 the high 90s which is comparable with

1 the general population. The same is
2 true for their utilization of
3 preventable well child services.

4 MS. MARGARET DAVIS: But what
5 happens is that you don't have
6 electronic medical system and you
7 don't have a statewide registry. And
8 so that data is just lost. And that's
9 what I'm just asking. Can you --
10 you've got your warehouse for data.
11 But can you begin to do what the
12 centers did and join efforts to get an
13 electronic system?

14 MR. RALPH SCHUBERT: I think the
15 short answers are, A, not yet, and
16 B -- and Dave may be able to talk some
17 about this -- that Public Health is
18 leading and other groups like this to
19 talk about the development of
20 electronic medical records. I didn't
21 mean to put Dave on the spot. But I
22 know that process is going on more
23 under the leadership I think of
24 Jonathan Dobking (phonetic); right?

1 MR. DAVID CARVALHO: Some of you
2 may even be on his Task Force as
3 well. We are working on that.

4 MR. RALPH SCHUBERT: And the third
5 part of your question had to do with
6 McHenry County. And part of our role
7 is to respect the preferences of the
8 voters, jurisdiction by jurisdiction.
9 And in that their county board elected
10 not to accept grant funds from us to
11 provide those services, we have to
12 respect that choice. There was --
13 they made a similar choice with regard
14 to the interest of their county health
15 department in pursuing Healthy
16 Families Illinois or Child Abuse
17 Prevention Grant from us. They
18 elected not to accept it. We can't
19 force them to accept it. So we
20 respect their decision.

21 MR. WAYNE LERNER: Thank you very
22 much, Mr. Schubert. Now --

23 MS. TRACEY PRINTEN: Can I just
24 ask a clarification really quick?

1 MR. WAYNE LERNER: Yes.

2 MS. TRACEY PRINTEN: Isn't the
3 TOTS program something like that?
4 Tracking Our Toddlers's Shots where
5 you can go in --

6 MS. MARGARET DAVIS: But they
7 don't talk to each other. TOTS don't
8 talk to Cornerstone. Cornerstone
9 don't talk to TOTS.

10 MS. TRACEY PRINTEN: But a
11 provider can go into TOTS.

12 MS. MARGARET DAVIS: But we need a
13 state-wide registry.

14 MR. WAYNE LERNER: It really begs
15 the issue of what generically is
16 called a Community Health Information
17 Plan so that there's a unified
18 database in the provider's office.
19 All types can gain access to the
20 record anywhere you go. Big issue.
21 So when Mr. Schubert talks about
22 infrastructure, I immediately start
23 think broadly about infrastructure
24 issue that cross over public, private

1 providers, clinicians. So that's
2 something that we're going to have to
3 talk about as we start to talk about
4 models.

5 Let me move along to the last
6 presentation today. Talking about
7 models. The IHA, the Illinois Health
8 Association presented to us at one or
9 earlier meetings and wanted to come
10 back after laying the groundwork for a
11 policy proposal. Last week at the
12 private sector meeting we were the
13 beneficiaries of a series of proposals
14 that we ought to think about as we go
15 forward.

16 Now Elena Butkus and Teresa
17 Hursey are present to take us to the
18 next step.

19 So Elena, it's all yours.

20 MS. ELENA BUTKUS: Thank you very
21 much, Mr. Chair. As this presentation
22 goes forward I just early on I want to
23 quote, it is the antithesis of the
24 single payer system proposal. With

1 all due respect to Dr. Young as the
2 only Illinois physician to make the
3 top 100 physicians, if he closes his
4 ears and says, la, la, la, I
5 absolutely understand.

6 DR. CRAIG BACKS, MD: I'll listen
7 twice for him.

8 MR. WAYNE LERNER: I will not call
9 on Dr. Young at all.

10 MS. ELENA BUTKUS: Thank you very
11 much. In order to achieve universal
12 coverage, it's been widely surveyed
13 that 21 percent of the population
14 believes you ought to expand
15 Medicaid. After that they believe, I
16 think, 20 percent of the population
17 that there should be an employer
18 mandate. After that in general,
19 everything wanes down to 14 percent of
20 population thinks that there's one
21 possible proposal to cover the
22 uninsured. So at the end of the day
23 what you get is a lot of hybrid plans
24 that need to address specific

1 populations and specific states.

2 This is a hybrid plan and is
3 developed with these principles in
4 mind. It is a frame work for
5 universal and continuous access. You
6 cannot have full access without a
7 series of mandates. We do not have
8 sticks or mandates in this particular
9 proposal except for college students.

10 And with respect to mandates,
11 what we're talking about is what our
12 board wrested with for three meetings,
13 specifically employer mandates and
14 individual mandates which you may be
15 addressing as a task force at another
16 meeting. So if you don't have those
17 particular mandates, you can probably
18 address with carrots maybe a third of
19 the population. And while our
20 proposal is if you had a mandate, it
21 would address about 1.2 of the 1.8
22 million uninsured. Without the
23 sticks, it addresses about 30 percent
24 of that.

1 It is a population-based plan
2 based on statistics the census Bureau
3 that we gathered at the gilia
4 (phonetic) board. It does take into
5 account the Illinois insurance
6 market. As I said it's voluntary
7 compliance. And while we didn't go
8 extensively into funding, there would
9 most definitely have to be a general
10 tax increase in the state, especially
11 because this particular proposal
12 contains a voucher program that we
13 recognize is expensive, but taking
14 into account the type of population
15 that we're talking about is needed.

16 What's important to remember
17 about this state is that for the most
18 part, 54 percent of the population are
19 at or less than 200 percent of the
20 federal poverty level. They are
21 poor. And while you can try and lay
22 over any system, there is going to
23 have to be different incentives to get
24 these people to take up coverage.

1 So the IHA building blocks --
2 at the very back of your report you'll
3 see a chart of how it all lays
4 together -- is that we look at four
5 specific groupings. The largest
6 grouping being the working uninsured.
7 Then children 0 to 18, nonworkers,
8 which include college students, and
9 the unemployed. Here's the chart,
10 Dr. Young.

11 In general the Illinois
12 population that's uninsured is 1.8
13 million. Most of those people are
14 working. And in fact, most of those
15 people have full-time jobs. It's only
16 a small portion of people that have
17 part-time jobs that fall into the
18 working uninsured. I would also state
19 that in general with respect to
20 non-citizens, we're only talking about
21 around 280,000 people. While that is
22 a lot, it didn't become the
23 predominant issue in addressing the
24 uninsured.

1 So I'm going to go through
2 our strategies and solutions that we
3 came up for each of the four
4 categories. Again, the working
5 uninsured where we decided to
6 concentrate is firm sizes of
7 specifically 25 or less and people who
8 are self-employed.

9 In the rest of firms, what we
10 were finding in general is that large
11 employers especially at a 1,000 plus
12 are offering coverage. Between 100
13 and 999, the figures are still in the
14 96 percent range. Below that, the
15 figures are still offering coverage at
16 the 86 percent range. After that it
17 trails down to 31 percent in the
18 smaller firm sizes. They're not
19 offering coverage. And in all those
20 categories, yes, there's uninsured.
21 But people aren't taking up coverage.
22 And people aren't taking up coverage
23 because they in general, they don't
24 fall into the types of categories that

1 allows them to afford that coverage.

2 The five solutions for the
3 working uninsured population are: We
4 have two small employer purchasing
5 pools in our proposal. One
6 specifically is one that could be put
7 up straight away by somebody like the
8 Department of Insurance. And it would
9 lay side to side with the
10 comprehensive health insurance pools
11 that are already laid out by the
12 state. In general, it's employer
13 premium and employee cost share.
14 Providers are paid at commercial
15 rates. And what's important to both
16 of the pools is for the first time --
17 and this wasn't easy for our board --
18 what we have agreed on was a safety
19 net benefit package to be offered to
20 employers who have not offered
21 insurance for a period of 12 months or
22 more. You have to look at the issue
23 of crowd outs. So that's how we
24 generally decided to gait it.

1 The other pool is a pool that
2 would take likely a couple years to
3 establish. And Teresa Hursey, who was
4 Governor Huckabee's right hand on
5 Medicaid established it very recently
6 for Medicaid. And now eight states
7 have applied for the same waiver. But
8 that pool in general is an employer
9 tax for those employers who have not
10 provided insurance for a period of 12
11 months or more. There is a federal
12 match that draws down off the employer
13 tax. And of course, there is an
14 employee cost share.

15 That pool is paid at Medicaid
16 rate. Yes. Medicaid rates early on
17 in our report are not sufficient to
18 cover our costs. But we recognize
19 based on all the speakers that we're
20 trying to make use of all the pieces
21 in the spectrum.

22 What's important about the
23 safety net benefit package is that we
24 worked with Gallagher and Mezro

1 (phonetic) which are large brokerage
2 houses to try and figure out what
3 could be covered for the population at
4 hand? And what we did was we drew
5 down from our data systems to take a
6 look at what types of services self-
7 pay patients assume, especially on the
8 hospital side.

9 And what we saw in general
10 was once you pass the top three
11 conditions, which are usually coronary
12 types of conditions, where you're
13 moving to in the top ten conditions
14 are substance abuse, mental health,
15 and then everything else are
16 preventative care type conditions:
17 bronchitis, asthma. And so what we
18 decided, IHA as a group, was that you
19 had to have 100 percent preventative
20 care benefit in this type of package
21 and you had to have some type of major
22 medical coverage.

23 Our price point based on,
24 based on where the uninsured are at

1 federal poverty level was that the
2 product must fall on average at \$150
3 per member per month or less. And so
4 the only way in general to do that
5 would literally be service or unit
6 restrictions or to cap the aggregate
7 limit in any given year.

8 You could add coverage to
9 that by providing a reinsurance
10 program on top of that. There are
11 reinsurance programs described in here
12 that the state could venture to do,
13 and the state could do it by combining
14 some of its other programs into the
15 reinsurance program. But what this is
16 is minimum level of benefits for
17 people who have never had benefits
18 before.

19 Past that -- and I
20 apologize. Where we went was an
21 expansion of Medicaid for parents.
22 And it's a smaller expansion. But
23 it's to move them up to exactly where
24 kids are, to 200 percent of the

1 federal poverty level.

2 Next, we talked very long
3 about vouchers and who you give them
4 to. Again, half this population is at
5 or under 200 percent federal poverty
6 level. So what the board decided was
7 that in general that based on the
8 basic benefit package that we chose,
9 that a voucher ought to be provided
10 for 25 percent of the coverage. And
11 while we recognize that the voucher
12 program would be expensive, you can
13 give it across the board to everybody
14 at 200 percent or below. It becomes a
15 fairness issue if you're only giving
16 it to the uninsured population. So
17 what we've chosen in our report is to
18 give it to everybody across the board.

19 Next, three insurance market
20 reforms that are, we believe, are
21 crucial to the cost of the insurance,
22 especially to those in the small group
23 markets. Specifically government
24 funded reinsurance. And that really

1 works with our basic benefit product
2 to get the coverage levels up to a
3 level that's a little bit more
4 considerable than what we generally
5 could entail. And it generally
6 spreads the risk for anybody, all the
7 insurers participating in the
8 program.

9 In addition to that, the
10 small group market currently in the
11 state is two to fifty. And there
12 is -- there are rating restrictions to
13 a certain extent, plus or minus 25
14 percent of an indexed rate. That Act
15 was passed a long time ago. And with
16 the filings that are come into the
17 insurance department, we absolutely
18 believe that there is room to compress
19 the rates in that Act without doing
20 any damage to the market. There is
21 more on that in the report, or I'd be
22 happy to ask questions.

23 Lastly, there was a Health
24 Purchasing Group Act passed long ago

1 that allowed certain types of
2 employers to aggregate up to 500. The
3 Act was never used except for once by
4 the Illinois Manufacturers
5 Association. And it's a cumbersome
6 act. We absolutely believe that
7 certain small employers ought to be
8 able to aggregate easily and purchase
9 insurance. We think the General
10 Assembly ought to retake a look at
11 that particular Act and/or the
12 Adequate Health Care Task Force.

13 Lastly, with respect to the
14 employed uninsured, we heard a lot at
15 the Task Force hearings from people
16 with pre-existing conditions. And the
17 premium for the chip for the high risk
18 pool, not the HIPA pool is extremely
19 high. We absolutely believe that
20 people cannot afford 135 percent of
21 premium. And based on what we've seen
22 in other states and the feds giving
23 money to those states in order to
24 lower that premium substantially, like

1 by 50 percent, we absolutely believe
2 that the Illinois high risk pool ought
3 to take a look at reducing it for
4 federal poverty levels of at least 200
5 and below so people with pre-existing
6 conditions who are poor, do not
7 qualify for Medicaid, can access that
8 particular pool that we fund from
9 general revenue.

10 Our second category, Governor
11 Blagojevich has addressed for us,
12 283,000 uninsured children, would
13 likely be covered by All Kids. The
14 program rolls out in July.

15 Our third category,
16 nonworking and college students.
17 Nonworking is a very large category.
18 It's 428,000 people, but 72,000 of
19 those people ought to have insurance.
20 And it's cheap for them. And we don't
21 really understand why they don't have
22 it.

23 So our two solutions with
24 respect to the college students is in

1 the state, colleges ought to be
2 required -- this is our one mandate --
3 to require that entering students in
4 that age group ought to have
5 insurance. And most, many private
6 institution already do this. In fact,
7 that's the institutions represented on
8 our board. In addition to that, an
9 expansion of kid care for students
10 that are college age. Again, it's
11 cheap coverage in general.

12 Lastly, I would say with
13 respect to this category, the rest of
14 the people fall into retired,
15 disabled, and dependents. We don't
16 have specific actions for them. But
17 we believe that dependants and some of
18 the other categories could be picked
19 up in the other circles that we have
20 addressed.

21 The unemployed is the last
22 category. There's 73,000 uninsured
23 people who are looking for work in
24 this state. And we have two solutions

1 for them. Bridge loans that would be
2 offered by the state when you get out
3 of work for a period of time,
4 no-interest loans. And also
5 continuation expansion. In this
6 state, or federally COBRA is offered
7 to employers of 20 or more.
8 Continuation is offered in this
9 particular state to people for a
10 period of nine months minus vision,
11 prescription, and the extra benefits.
12 But the major medical that you have
13 when you're at 20 or less can continue
14 up to nine months. We would suggest
15 that as a start that the Adequate
16 Health Care Task Force or the
17 consultant analyze the expansion of
18 continuation to make it close to the
19 same periods of COBRA.

20 With that, I would just say
21 that it's been a long process.
22 Anything that we could give to the
23 Task Force with respect to numbers or
24 ideas of how we condensed it into this

1 report, we make open to you. And we
2 very much appreciate your
3 consideration.

4 MR. WAYNE LERNER: Thanks, Elena.
5 How about any questions from anybody?
6 Dr. Johnson?

7 DR. NIVA LUBIN-JOHNSON, MD:
8 Concerning the bridge loans. You're
9 saying that you're saying the
10 uninsured will receive a loan? What
11 is a bridge loan?

12 MS. ELENA BUTKUS: Bridge loan,
13 when you go apply for unemployment at
14 the exact same time, here's our vision
15 of it, you could also have access to a
16 loan to cover the premium portion of
17 your health insurance, be it
18 continuation, COBRA, whatever. But
19 it's kind of it's a dual process.

20 DR. NIVA LUBIN-JOHNSON, MD: So
21 how does someone pay the loan back?

22 MR. WAYNE LERNER: I didn't hear
23 you, Dr. Johnson.

24 DR. NIVA LUBIN-JOHNSON, MD: If

1 you're not working and you get a loan,
2 how do you pay it back? You're
3 unemployed, you're getting
4 unemployment compensation which won't
5 cover all your bills, so how do you
6 pay back the loans?

7 MS. ELENA BUTKUS: Once you get
8 the job.

9 DR. NIVA LUBIN-JOHNSON, MD: So
10 when you get the job you've got
11 another bill to pay back.

12 MS. ELENA BUTKUS: Yes, you do.

13 DR. NIVA LUBIN-JOHNSON, MD: And
14 for coverage for college age young
15 adults, you're saying the colleges
16 should mandate coverage. Are you also
17 suggesting that coverage be included
18 in financial aid packages also?
19 Because that would be another burden
20 placed on someone who is already
21 having problems going to school. All
22 right. Thank you.

23 MR. WAYNE LERNER: Ken?

24 MR. KENNETH BOYD: Great report,

1 Elena. And I've been to enough
2 hospital association board meetings to
3 know how tough it was to pull off what
4 you pulled off. I know you
5 consciously tried to stay away from
6 mandates. And yet, Dr. Johnson just
7 mentioned the college kid. Mandating
8 the coverage or the option of the
9 coverage to the college doesn't get
10 you anywhere if the student or the
11 family of the student doesn't put them
12 in the plan. And so I think this is
13 where Massachusetts has moved, there
14 has to be some mandatory push. It
15 happens in my own hospital where we
16 have people who can afford the
17 employee portion of the premium. We
18 pick up 75 percent of it for them.
19 And yet they are young. They think
20 they are immortal and invulnerable and
21 don't take the insurance. And
22 therefore, they're uninsured yet they
23 have got a job. They have an employer
24 who offers it, and they have the

1 ability the pay. So I think
2 somewhere, whether in your plan or
3 whatever plan, there has to be some
4 kind of something that says to people,
5 you will be insured. And you to the
6 extent of your ability, you will pay
7 for that insurance because it's a
8 societal burden that everybody should
9 share in.

10 MR. WAYNE LERNER: I think the
11 issue of mandates in general like any
12 other type of regulatory requirement
13 is something that we as a Task Force
14 are going to debate fore a little
15 while as we start to look at models.
16 I couldn't agree with you more. The
17 real issue is if look at the full
18 continuum of models that we can look
19 at, the issue of mandates is right in
20 the middle. It's got to come up on
21 the table.

22 Other questions?

23 MS. CATHERINE BRESLER: I
24 appreciate your comments, and I think

1 that there are a lot of commonality
2 between what the private, public
3 solutions that we are all going to be
4 looking at. And I run the risk of
5 never been invited to play golf, so
6 say this very tongue the cheek. But I
7 I do have to ask the question.

8 When we look at the solutions
9 and one of the eight criteria was to
10 consider, you know, kind of community
11 involvement in a broader scope of the
12 problem of access and affordability.
13 And I certainly haven't read the
14 report and there certainly may be some
15 elements in here. But just from your
16 presentation what I notice is a lack
17 of participation -- this is a solution
18 for coverage. And it's not
19 necessarily a solution that would
20 involve provider participation in this
21 scheme. And I just wonder if in the
22 report you considered hospital
23 participation, provider participation,
24 if there's anything on that end that

1 you think would help contribute to
2 getting more people covered.

3 MS. ELENA BUTKUS: Maybe not as a
4 separate strategy. But I think the
5 provider community, it's central to
6 the entire proposal because they have
7 to take in all the patients whether
8 it's going into any of the pools that
9 we proposed or whoever people may see
10 to get their coverage. I understand
11 what you're asking. I would just say,
12 Catherine, it's inherent. And I
13 apologize that it doesn't come out as
14 a separate.

15 MS. CATHERINE BRESLER: I guess
16 one of the things that I think of, one
17 of themes -- this is just a general
18 comment too -- all the presentations
19 today, which were terrific, there's an
20 ongoing theme of consumer
21 responsibility and education and
22 participation in their own health care
23 and then health care decisions. And I
24 was impressed the hear all of that

1 today, especially through the
2 community health plans and federally
3 funded plans that I wasn't really
4 familiar with before. I was really
5 impressed with the fact that along
6 with baseline care, there's a real
7 incentive for people to learn about
8 their health and what can make them
9 healthier. I think that's kind of
10 what I was looking for in the
11 hospital's proposal.

12 MS. ELENA BUTKUS: I would just
13 add we provide \$1.2 billion of
14 uncompensated care a year. This
15 proposal absolutely will not erase
16 that off the table. We are there 24/7
17 for our patients and will continue to
18 be there. So I appreciate your issue.

19 MR. WAYNE LERNER: Let me take
20 your issue and just spin it a little
21 bit. Issues of responsibility,
22 whether they are community
23 responsibilities, societal
24 responsibilities, personal

1 responsibility, responsibility of the
2 hospital community, the doctor
3 community are issues we're going to
4 have to address as you start to put
5 together the model regardless of the
6 financing mechanism, regardless of
7 that. So I think you're keying up
8 exactly the right issue.

9 I was impressed because I've
10 not been party to the IHA
11 discussions. I'm not on the board
12 anymore. But if the proposal really
13 does say what Clyde said that they're
14 going along with All Kids program and
15 Medicaid rates, that's a pretty
16 significant recommendation from the
17 provider community. So considering
18 Illinois is 46 out of 50 states in
19 Medicaid rates. So we've got to put
20 together a lot of these details as we
21 go forward. But I couldn't agree with
22 you more.

23 MS. BETH LISBERG NAJBERG: Can I
24 ask a question? You put the self-

1 employed along with the employer based
2 2 to 50. I have not seen in any of
3 the discussions including Brad
4 Buxton's plan the other day to address
5 the individually insured. About
6 600,000 in Illinois. I don't know the
7 number, but I'm sure most of those are
8 self-employed. So you mention it in
9 the plan. I glanced at it, but no
10 solution for us, for the self-
11 employed. That needs to be addressed
12 to.

13 MS. ELENA BUTKUS: We understand.
14 We also understand how fragile the
15 individual insurance market is. And
16 while we can address a portion of the
17 population, again, this is a building
18 block plan that allows you to see how
19 it works, and then build off of that.
20 We did not put in individuals that do
21 not have any kind of employment status
22 at this time.

23 MR. WAYNE LERNER: I want to thank
24 you for raising that because you're

1 right. It was addressed a little bit
2 at the private sector meeting, but
3 again depending upon how the Task
4 Force starts to debate models, we
5 either start to put pieces together to
6 create this quilt or we take up a
7 fresh look at it. But that population
8 group has absolutely to be addressed.

9 MS. BETH LISBERG NAJBERG: I see
10 that the numbers pretty much national
11 too and the State of Illinois. 5
12 percent of the population, which is a
13 little over 600,000 in Illinois. So
14 it's not an insignificant number.

15 MS. ELENA BUTKUS: But if I could
16 just one add the one place we did
17 address them is when we are talking
18 about the expansion of the high risk
19 chip pool.

20 MR. WAYNE LERNER: And the other
21 thing that's obvious from all of these
22 presentations, all of these, including
23 the Massachusetts discussion we have
24 been having, and we want to tee that

1 up, the discussion, the issues of
2 subsidy just have to be on the table.
3 I don't care where the subsidies come
4 from, but they've got to be on the
5 table. Because there doesn't seem to
6 be enough money in the system the way
7 it's currently conceived of to be able
8 to provide what we want it to.

9 MR. KENNETH BOYD: The only thing
10 you might think about in that regard
11 though -- and Wayne and Elena, I think
12 you and I have talked about it a
13 little bit -- is that both at the
14 federal and state level for instance
15 most employers get a tax deduction for
16 the employer portion of health
17 insurance. And I need to have this
18 conversation with some of the major
19 employers in the State of Illinois.
20 And depending on the deal, they
21 recognize the value there. And they
22 also recognize that if this plan or
23 some other plan goes into place,
24 there's going to be downward pressure

1 on their current premium rates of
2 escalation. And so there may be the
3 possibility of trading, you know,
4 elimination of what in essence is a
5 tax subsidy to them now or some other
6 interventions that will see a decline
7 in their employer portion. So I don't
8 think we should jump to the conclusion
9 immediately of additional tax subsidy
10 although in my gut I think you're
11 probably right. Maybe the degree of
12 additional subsidy can be lessened by
13 evaluating some of the other options.

14 MR. WAYNE LERNER: I want to make
15 sure I'm clear. I didn't necessarily
16 think a subsidy as being coming from
17 one direction or another or that there
18 has to be additional, although we have
19 to debate that. But the issue of
20 subsidy as broadly defined. We can't
21 have pre-existing condition population
22 groups and not subsidize them if those
23 people aren't working. It just
24 doesn't work.

1 MR. DAVID KOEHLER: I guess I --
2 just a comment on her talking about
3 the individual market. You talked
4 about pools in there. And I think
5 that's one area that that could be
6 addressed is how you define the pool.
7 The other I appreciated right off the
8 bat saying that there's a recognition
9 that there needs to be more tax
10 dollars. The one thing that hit me
11 very square right between the eyes
12 when we had some of the folks who were
13 at the opera.

14 MR. WAYNE LERNER: Yes. The state
15 insurance.

16 MR. DAVID KOEHLER: The one
17 speaker who said don't think that you
18 can solve this by kind of rearranging
19 the dollars. It's going to take more
20 resources. I think that we have to
21 recognize that.

22 MR. WAYNE LERNER: Dr. Young.

23 DR. QUENTIN YOUNG, MD: Thank you.
24 I appreciate you defining your program

1 as anti-single payer. It's the right
2 juxtaposition. And we welcome the
3 competition. I wanted to ask you,
4 we've been talking about money these
5 last few remarks. And that's a big
6 one, maybe the biggest. And one of
7 the hallmarks of our present system is
8 the huge administrative costs that
9 have to make it run. And I wondered
10 if you'd comment in your proposals. I
11 was struck with the implicit
12 inevitable enhancement or enlargement
13 of administrative costs to handle all
14 these pools. Did your deliberations
15 address that at all?

16 MS. ELENA BUTKUS: They did in
17 general. We did talk about the
18 administrative expense with respect to
19 administering the Medicaid program,
20 which is much lower than the
21 administration to different commercial
22 programs or even the chip programs for
23 that matter. I don't know the answer
24 as to what admin is going to cost with

1 respect to this proposal. We're going
2 to leave it up to Navigant.

3 MR. WAYNE LERNER: But I think
4 Quentin raises a good point because we
5 have to look at the infrastructure
6 costs and the resources that are used
7 up in the regard.

8 Any other questions for Elena
9 or Teresa?

10 Thank you very much. I
11 really appreciate your participation.
12 I appreciate everybody's patience
13 also. I know we're running a little
14 over time. But let's quickly go over
15 any remaining issues.

16 David?

17 MR. DAVID CARVALHO: I can be very
18 quick. As I think I reported last
19 time or I maybe reported to the
20 Steering Committee the team of
21 Navigant Consulting with Mathematica
22 and Millman was selected. We are
23 probably a day away from actually
24 signing the contract. But they've

1 been generous in working with us to
2 this stage.

3 We will be working with the
4 Steering Committee this afternoon on
5 issues of the two big issues we've
6 got, which is a process for developing
7 recommended plans to Navigant to
8 analyze. They are sitting ready,
9 willing, and able. We need to process
10 on this end and the Steering Committee
11 has discussed that at prior meetings
12 and will focus on it again this
13 afternoon to develop that process so
14 that proposals can be teed up to
15 Navigant. And also, implications for
16 timing both in terms of your meeting
17 schedule and the subsequent meetings
18 scheduled.

19 Some of the flavor of, some
20 of the difficulties you can imagine
21 are the iterative nature of the
22 process. We don't want to set up a
23 process where you just tee up six
24 plans with 72 details and they come

1 back and say okay, four of these don't
2 work. When an adjustment of six of
3 those 72 details in Plan A might have
4 led to something with very different
5 results. So we've got to build
6 something iterative. And that will be
7 a focus at the Steering Committee this
8 afternoon.

9 The next meeting, the next
10 hearing is May 11 at Benito Juarez
11 High School in the Pilsen
12 neighborhood. And we'll get you
13 notice of that. The next meeting of
14 the Task Force is May 9th.

15 MR. WAYNE LERNER: What time?
16 Left it at 10:30.

17 MR. JAMES M. MOORE: 10:30 to
18 4:30.

19 MR. WAYNE LERNER: We start the
20 long meetings now because if you go to
21 -- and we will republish the schedule.

22 DR. NIVA LUBIN-JOHNSON, MD: I
23 thought the end time was changed to 4
24 o'clock so the Steering Committee can

1 leave before 4:45.

2 MR. DAVID CARVALHO: Right. It's
3 10:30 to 4:00. Steering Committee
4 will meet at 4:00. And in case you're
5 wondering, lunch will be provided. We
6 do not expect you to -- we will work
7 through lunch.

8 MR. WAYNE LERNER: We will
9 repub --

10 DR. NIVA LUBIN-JOHNSON, MD: I
11 just have another question before you
12 adjourn.

13 MR. WAYNE LERNER: We will
14 republish the schedule. We had an
15 original schedule that took us through
16 September. We'll republish it. As I
17 was starting to say, the next set of
18 meetings are really long because we've
19 got to do presentations and work on
20 the models at the same time. So we'll
21 be talking about this at the Steering
22 Committee. We've got process issues
23 and we've got structural issues we
24 have got to get going in order to be

1 able to now start to bring together
2 everything we've heard and said and
3 talked about and read to be able to
4 deal with the model formulations.

5 DR. NIVA LUBIN-JOHNSON, MD:

6 Concerning the fact that Navigant
7 hasn't signed a contract yet, I'm glad
8 to hear they have been doing some
9 work. Is that going to change any of
10 the time lines that were published in
11 the executive summary?

12 MR. DAVID CARVALHO: It may need
13 to. And that's going to be something
14 else that we'll talk at the Steering
15 Committee so we can dove tail their
16 work product with your meetings to
17 make sure that we'll be most efficient
18 with your time.

19 DR. NIVA LUBIN-JOHNSON, MD: Is
20 it -- have you talked with them at all
21 about the time line they published?
22 And do they feel a need to alter
23 anything? Or do they think that they
24 can accelerate the process on their

1 end? In other words, since they are
2 getting paid for it, they be
3 inconvenienced more than we who are
4 getting paid being inconvenienced.

5 MR. DAVID CARVALHO: Well, we have
6 talked with them. And we'll bring out
7 of that into the discussions with the
8 Steering Committee because it does
9 dove tail with your time with a time
10 line for analysis. That is exactly
11 what I want to talk about with the
12 Steering Committee this afternoon.

13 MR. WAYNE LERNER: And the other
14 thing we talked about -- I know we
15 talked about at either and/or the
16 Steering Committee. We may have to
17 add a couple extra days to our work
18 schedule in order to get this done.
19 And so we're going to try and work
20 this through so we don't have to do it
21 and use up more of your time.

22 MR. DAVID KOEHLER: I think though
23 just to give you my own personal
24 opinion, I think that the discussion

1 so far has all been that we want to
2 meet our overall deadlines, so if we
3 have to squeeze some things in and do
4 some extra work, then we're going to
5 have to do that.

6 DR. NIVA LUBIN-JOHNSON, MD: I'd
7 be in favor of more days after May
8 before October 1st rather than
9 extending beyond October.

10 MR. WAYNE LERNER: I'm sorry. I
11 didn't understand you. Let me go
12 right there. We said between August
13 and October we would be done.

14 DR. NIVA LUBIN-JOHNSON, MD:
15 Okay.

16 MR. WAYNE LERNER: We're going to
17 be done. Otherwise Margaret's got to
18 chair.

19 DR. NIVA LUBIN-JOHNSON, MD:
20 October 1st.

21 MS. MARGARET DAVIS: And I'll let
22 it go on to next year.

23 MR. WAYNE LERNER: Any other
24 questions? New business? Old

1 business? I want the thank all the
2 members of the Task Force and
3 everybody else who's here. Thank you
4 very much. We're adjourned.

5 WHICH WERE ALL THE
6 PROCEEDINGS HAD ON THIS DATE.

1 STATE OF ILLINOIS)

2) SS:

3 COUNTY OF C O O K)

4 I, VICTORIA SAWYER, a Certified
5 Shorthand Reporter of the State of Illinois and
6 Registered Professional Reporter, do hereby
7 certify that I reported in shorthand the
8 proceedings had at the public hearing, and that
9 the foregoing is a true, complete and correct
10 transcript of the proceedings of said hearing
11 as appears from my stenographic notes so taken
12 and transcribed under my personal direction.

13 IN WITNESS WHEREOF, I do hereunto set
14 my hand at Chicago, Illinois, this 11th day of
15 May, 2006.

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19 Certified Shorthand Reporter
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