

- April 14, 2008

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TASK FORCE ON
HEALTH PLANNING REFORM

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REPORT OF PROCEEDINGS had of the above-
entitled matter before the Task Force on Health
Planning Reform at the Thompson Center, 100 West
Randolph, Chicago, Illinois, on the 14th day of
April, A.D. 2008, at the hour of 9:08 o'clock a.m.

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MEMBERS PRESENT:

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SENATOR SUSAN GARRETT, Co-Chair,

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REPRESENTATIVE LISA DUGAN, Co-Chair,

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SENATOR PAMELA ALTHOFF, Member,

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MR. GARY BARNETT, Member,

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SENATOR BILL BRADY, Member,

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MR. PAUL GAYNOR, Member,

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REPRESENTATIVE RENEE KOSEL, Member,

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REPRESENTATIVE LOUIS LANG, Member,

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MS. CLAUDIA LENNHOFF, Member

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SISTER SHEILA LYNE, Member,

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MR. KENNETH ROBBINS, Member,

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MR. HAL RUDDICK, Member, and

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MS. MARGIE SCHAPS, Member.

1 EX-OFFICIO MEMBERS PRESENT:

2 MR. DAVID CARVALHO, and

3 MR. JEFFREY MARK.

4 ALSO PRESENT:

5 MR. MIKE JONES,

6 MR. KURT DE WEESE,

7 MS. YOLANDA JONES,

8 MS. MYRTIS SULLIVAN.

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1 CO-CHAIR GARRETT: Why don't we just
2 go through -- does everybody have an agenda?

3 All right. I don't think we need to go
4 around the table. So we're still waiting. We all
5 have received the minutes via email. So they're
6 going to bring some hard copies down. So why
7 don't we wait until we receive those.

8 Then let's go into the Task Force Member
9 Travel Reimbursement Procedures. That's handled
10 through Springfield. So if you want to let us
11 know how we can submit our receipts and get the
12 money back, please feel free.

13 MR. CARVALHO: We have in Springfield
14 Yolanda Jones from the Illinois Department of
15 Public Health who can overview the travel and
16 reimbursement procedures and then respond to
17 questions that may come up on individual
18 situations.

19 Yolanda.

20 MS. JONES: Yes. I am Yolanda Jones,
21 travel coordinator for the Illinois Department of
22 Public Health. If I am correct -- correct me,
23 Dave -- this Board is on a receipt reimbursement
24 basis?

1 MR. CARVALHO: Yes.

2 MS. JONES: Okay. Basically, the
3 travel procedures are the same across the board
4 for all that are involved. The same rules apply
5 that apply for State employees. The only
6 difference is rather than do a per diem, you will
7 actually keep your actual -- the original receipt,
8 and the original receipt will have to be turned
9 in. You will use the same travel reimbursement
10 form. We can actually provide those to you.
11 They're actually -- we actually have them
12 available on the Internet, and they can be printed
13 off.

14 You just basically have to ensure that you
15 have your full legal name, Social Security number.
16 We will actually fill in the appropriate codes
17 that you will be paid for, the starting time that
18 you -- Okay. I'm sorry. Can you hear me there?

19 CO-CHAIR GARRETT: Yes.

20 MS. JONES: Basically, the form is
21 pretty self-explanatory. You put the name and the
22 location, which would just basically be the
23 Illinois Department of Public Health. You would
24 fill in -- there is a blank on there where you

1 fill in your Social Security number, your
2 traveler's name and address. You just have to
3 ensure that it's consistent across the board. If
4 you're Martha A. Davis to start with, you will
5 always be Martha A. Davis. You cannot change it.
6 You cannot alter it. That information would be in
7 Box No. 2.

8 Then you would actually move along to the
9 appropriate account number. We will actually fill
10 in that information for you. Your headquarters
11 and your residence, you must fill that in in order
12 to be reimbursed for that. Your headquarters and
13 residence in this case will actually be your home
14 address. So you just put the home city in which
15 you reside, and then the home would be your
16 residence because you actually are a Board member.

17 The year, date, and month for public health
18 has to be filled in because the comptroller will
19 reject it. So you will basically put in like
20 today's date, you put 4/14/08. It must be the
21 entire -- the month, the day, and the year.

22 You keep your receipts. If you took the
23 Metra down and they charged you \$2.40 on the
24 Metra, you'd actually put \$2.40.

1 For your lodging information, it has to be
2 within the allotted State rate; however, we do
3 reimburse you. So if in the instance -- because
4 we know there's a lot of times going different
5 locations because of the capacity of a -- a hotel
6 is full, they will not honor the State government
7 rate. So what we ask you to do is just let us
8 know. We will actually get you an exception so
9 that we can actually pay you the actual amount
10 that you have actually stayed in a hotel for those
11 costs.

12 You just basically go across the form, put
13 in the transactions as they ask. Mileage is .485
14 until June 30th, and then after that, it's going
15 to go up to .505 per mile. So until June 30th, it
16 will be whatever miles you drive times the .485
17 multiplied, and that will actually end up giving
18 you a full cost of what your transportation would
19 be.

20 Parking, keep your parking receipts. We
21 will pay you for parking. If you have tolls, make
22 sure you just know how much you have actually had
23 to pay for a toll charge. We will likewise pay
24 you for that as long as you keep every receipt.

1 You will put them in the lines across the
2 form and come up with a total, and once your
3 total -- your total has to total across and total
4 down, and then your reimbursement will be
5 submitted in that form.

6 Ensure that you sign your reimbursement form
7 in blue ink because it needs to be able to
8 distinguish that it is an original signature. So
9 we ask that you be reminded to utilize blue ink
10 when you sign, send them in, and we will process
11 your claims for reimbursement.

12 CO-CHAIR GARRETT: Any questions from
13 committee members?

14 MR. CARVALHO: Yolanda, one question I
15 know that comes up, how do the task force members
16 get the State rate if they don't have State IDs?

17 MS. JONES: Actually we can get them
18 State IDs.

19 MR. CARVALHO: Okay.

20 MS. JONES: What we will need is a
21 picture of each of them, and we will create State
22 IDs so that they can take advantage of the State
23 government rates, and that will likewise be
24 airlines, hotels, et cetera. So you must produce

1 your ID in order to obtain these rates.

2 So if someone in the Chicago area or who is
3 the support person can get me pictures of each of
4 the Board members, I will -- I actually do the ID.
5 So I will make them IDs and distribute the IDs.
6 As long as they present the ID, they're entitled
7 to the State government rate.

8 MR. CARVALHO: Thank you.

9 CO-CHAIR GARRETT: Any other questions
10 from committee members?

11 Can we make sure that everybody in
12 Springfield identifies who they are and who is
13 there so we know. I notice Pam Althoff is there.
14 Could we just go around that table so all of us in
15 Chicago, we know who is in Springfield?

16 We can't hear you.

17 MEMBER ALTHOFF: Pam Althoff.

18 MEMBER LANG: Lou Lang.

19 MR. JONES: Mike Jones.

20 MR. DeWEESE: Kurt DeWeese.

21 MR. FOLEY: Charles Foley.

22 CO-CHAIR GARRETT: All right. So we
23 are now waiting for the minutes to approve. They
24 still aren't back. Why don't we just go ahead?

1 MS. SULLIVAN: Did you introduce the
2 people on the phone yet?

3 CO-CHAIR GARRETT: Oh, good idea. For
4 those on the phone, do you want to chime in and
5 let us know who you are?

6 MS. SULLIVAN: I'm Myrtis Sullivan,
7 DHS, from the Office of Family and Health,
8 Community Health and Prevention representing
9 Secretary Adams.

10 MS. HACK: Susanne Hack, representing
11 Barnes Jewish Hospital.

12 CO-CHAIR DUGAN: Representative Lisa
13 Dugan.

14 MEMBER KOSEL: Representative Renee
15 Kosel.

16 MS. BLACK: Melissa Black, Senate
17 staff.

18 CO-CHAIR GARRETT: All right. Thank
19 you very much. Thanks for pointing that out.

20 Okay. Why don't we move forward and go
21 through our testimony. We have the State Med
22 Society here, and I think James Tierney is going
23 to be our first witness.

24 And if you'd like to come forward, and

1 Janet? Are you Janet Nalley?

2 MS. NALLEY: Yes, Janet Nalley.

3 CO-CHAIR GARRETT: Okay. Why don't
4 you introduce yourself and explain who you're
5 with. You're with the American Medical
6 Association?

7 MS. NALLEY: That's correct, yes.

8 CO-CHAIR GARRETT: Okay.

9 MR. TIERNEY: Good morning, Madame
10 Chairman, members of the task force. My name is
11 Jim Tierney. I'm vice president of State
12 Legislative Affairs for the Illinois State Medical
13 Society.

14 I have with me today Janet Nalley who is
15 with the American Medical Association, Department
16 of State Legislation. Janet is an attorney who
17 along with her staff has done a tremendous amount
18 of research on a continual basis on the issue of
19 health planning and specifically certificate of
20 need issues.

21 The AMA serves as a clearinghouse, of
22 course, for the many state medical societies who
23 are confronted with many issues that are common
24 throughout the country and that state medical

1 societies deal with on a regular basis. So we
2 rely on the AMA to do this kind of research and
3 prepare and deliver testimony for us on some
4 important issues that confront all state
5 governments.

6 We're, of course, fortunate here in Illinois
7 to have the American Medical Association located
8 here in Chicago; and they, of course, count among
9 their members several thousand Illinois
10 physicians.

11 So I'm glad to have Janet here today to
12 provide you with a great deal of information and
13 share with you their research on the certificate
14 of need process, which is referenced at the back
15 of her testimony, which I believe has been
16 distributed to all of you.

17 So Janet, please.

18 MS. NALLEY: Thank you, Jim.

19 Madame Chairperson, ladies and gentlemen of
20 the Illinois Task Force on Health Planning Reform,
21 my name is Janet Nalley. I'm an attorney who
22 works for the American Medical Association,
23 Department of State Legislation. I spend much of
24 my time monitoring national and state legislative

1 and regulatory certificate of need developments,
2 as well as reviewing academic and legislative
3 studies examining CON programs.

4 I appreciate the opportunity to discuss with
5 you today how the weight of evidence concerning
6 CON programs supports the assertion that CON
7 repeal would be beneficial to Illinois's health
8 care financing system.

9 First, I'd like to discuss why CON programs
10 do not achieve their stated goals. In terms of
11 CON's alleged ability to meet cost control,
12 quality, and access goals, it can safely be said
13 that the February, 2007, Lewin Report prepared at
14 the request of the Illinois legislature, with
15 which I'm sure you are probably familiar, got it
16 right when they stated that our results are
17 consistent with a body of literature that
18 indicates CON rarely achieves its stated goals.

19 First, regarding cost, there is a compelling
20 body of peer-reviewed academic studies and state
21 legislative commission studies that demonstrate
22 CON programs have failed to restrain health care
23 costs, and in many cases have actually increased
24 health care costs.

1 CO-CHAIR GARRETT: Janet, could you
2 just speak up a little bit?

3 MS. NALLEY: Sure.

4 My submitted testimony discusses a number of
5 noteworthy academic studies and state legislative
6 commission studies, but at this point in the
7 interest of time, I'll just highlight a couple.

8 First, two noted public policy scholars from
9 Duke University, Christopher Conover and Frank
10 Sloan, published a study in 1998 that examined the
11 purported cost-control claims of CON over a
12 20-year period, and focused on whether CON repeal
13 would lead to increased health care costs -- would
14 lead to health care costs.

15 It concluded that there is no evidence of a
16 surge in acquisition of facilities or in costs
17 following removal of CON regulations.

18 Also in 2006, Georgia State University
19 provided a report to the Georgia Commission on the
20 Efficacy of CON programs that concluded -- and
21 pursuant to a request from the state legislature,
22 that also concluded that across all markets,
23 states ranked as having the most rigorous CON
24 regulations have statistically significantly less

1 competition than non-CON states and that lower
2 levels of competition are associated with higher
3 costs. It also found that CON regulation is
4 associated with higher private inpatient costs.

5 So at a minimum, not only would CON repeal
6 not result in higher health care costs in
7 Illinois, but it may actually lower health care
8 costs due to increased competition.

9 Second, I'd like to address the issue of
10 quality and how CON is not an effective quality
11 improvement mechanism. Although CON programs were
12 developed to address -- were not developed to
13 address quality concerns, some CON proponents have
14 contended that they do promote quality; however,
15 these quality claims have also been closely
16 examined, and the results are at best
17 inconclusive.

18 The Georgia legislative study I just
19 referenced stated that while there is considerable
20 variation on a number of dimensions of quality
21 across markets, there is no apparent pattern with
22 respect to CON regulation and no statistical
23 correlation.

24 Another Conover and Sloan study was

1 commissioned by the Michigan Department of
2 Community Health in 2003 to evaluate Michigan's
3 CON program, and it stated that its research
4 findings are inconclusive regarding the ability of
5 CON to improve quality, and they added that it may
6 make little sense to rely on CON to carry out
7 quality assurance functions that might be better
8 approached by more direct and cost-effective means
9 such as regulation and licensing and/or outcome
10 reporting to the public.

11 Finally, I'd like to address the issue of
12 access and that there is little evidence that CON
13 positively affects access to care. For example,
14 the 2003 Michigan study that I just referenced
15 stated that CON has a limited ability to impact
16 the overall cost of health care or to address
17 issues raised by care for the uninsured and
18 underinsured.

19 A 1999 study performed by the Washington
20 State Joint Legislative Audit and Review Committee
21 on the effects of CON and its possible repeal
22 concluded that not only had Washington's CON law
23 had no effect on improving access, but in some
24 instances, CON rules are used to restrict access

1 by preventing the development of new facilities.

2 The second area I'd like to address deals
3 with issues regarding physician-owned facilities
4 that compete with general hospitals. To the
5 extent that the Illinois legislators are concerned
6 about the effect that CON reform may have on
7 general hospitals in Illinois, I want to emphasize
8 that the best evidence indicates that specialty
9 hospitals have had no negative effect on competing
10 general hospitals and their ability to provide
11 community services.

12 First, there are numerous federal studies
13 that support this conclusion. Since 2005, there
14 have been six reports issued by GAO, CMS, and
15 MedPAC that have examined a range of specialty
16 hospital issues and have found that not only are
17 general hospitals largely unaffected by
18 competition from specialty hospitals, but
19 specialty hospitals actually stimulate a
20 competitive environment in many markets, which can
21 have positive effects on the quality care.

22 Specifically, the 2006 GAO report found that
23 there was little evidence to suggest that general
24 hospitals made substantial operational or service

1 changes or discontinued a service due to specialty
2 hospital competition.

3 Also MedPAC's 2006 report found specialty
4 hospitals do not have a statistically significant
5 effect on the total revenue or total margins of
6 community hospitals in their markets.

7 In addition to federal studies, there are
8 also a number of studies on states without CON
9 programs that support these federal findings.
10 Specifically, two states, Kansas and Texas, are
11 two states without CON programs and studies
12 highlighting their experience demonstrate this.

13 For example, a 2006 Kansas study conducted
14 by the Kansas Health Institute in partnership with
15 the Kansas Department of Health and Environment
16 determined that the entry of specialty hospitals
17 did not clearly impact overall general hospital
18 revenue and margins.

19 Similarly, a 2006 study by Mathematica
20 Policy Research on the impact of specialty
21 hospitals in Texas from 2000 to 2004 did not find
22 an adverse net impact on the operating margin,
23 total margin, or uncompensated care as a percent
24 of revenues of general hospitals due to specialty

1 hospitals. In fact, this study found that
2 admissions to both specialty and general hospitals
3 increased during that time period.

4 Further the Lewin Study that I mentioned
5 earlier concluded that its collective research and
6 analysis did not support the argument that CONs
7 provide a protective effect for safety net
8 hospitals' financial status. In fact, it found
9 that hospitals in states without CON programs had
10 margins than those hospitals in states with CON
11 programs.

12 The findings of these studies help to
13 address the criticisms posed -- raised against
14 physician-owned hospitals.

15 First, they answer the argument regarding
16 self-referral and over-utilization. Both MedPak
17 and CMS have found no evidence that physicians who
18 have an ownership interest in a specialty hospital
19 inappropriately refer these patients to that
20 hospital or have increased utilization rates.

21 The 2005 CMS report recognized the
22 constraints placed on physicians with regard to
23 where they refer their patients, given that
24 physicians working for networks affiliated with a

1 community hospital may be contractually obligated
2 to refer those patients to that hospital.

3 From this perspective, the impact on
4 physician referral patterns is more likely to be
5 attributed to the significant growth of the number
6 of physicians directly employed by hospitals or
7 other medical centers than to the growth of
8 approximately 200 specialty hospitals when
9 compared to the vast number of hospitals
10 nationwide.

11 Also critics of physician-owned hospitals
12 also cite concerns about so-called
13 "cherry-picking," however, this issue has also
14 been addressed at the federal level.

15 The Department of Health and Human Services
16 stated in its 2006 final report that it believes
17 that the best way to deal with perceived unfair
18 competition is to make the DRG payment system more
19 accurate. In fact, measures are currently being
20 implemented by CMS to reform Medicare's DRG
21 classification system and adjust reimbursements to
22 more closely reflect health status upon admission.

23 Finally, I'd like to take into account the
24 nature of the financial arrangements of these

1 physician-owned specialty hospitals. Just as in
2 other business ventures, there is a significant
3 amount of risk that goes into opening up these
4 facilities, risks that physicians will not
5 necessarily want to take on alone or would be
6 hesitant to do so.

7 A 2003 GAO survey of specialty hospitals
8 found that 30 percent of specialty hospitals had
9 no physician investors; and for half of the
10 facilities with physician investors, the average
11 individual physician ownership share was less than
12 2 percent.

13 The 2006 CMS-funded study in "Health
14 Affairs" found that ownership incentive appeared
15 to only matter when ownership levels far exceeded
16 the average.

17 Also in many instances, physician-owned
18 hospitals involve some type of joint venture
19 between physicians and a hospital or corporation.
20 According to the Physician Hospitals of America,
21 there are currently 194 existing physician-owned
22 hospitals; and of those hospitals, 103 or
23 approximately 52 percent are joint ventures with
24 general acute-care hospitals.

1 I came across a recent article in "Modern
2 Healthcare" that I thought was interesting and
3 illustrative of this type of arrangement in Texas,
4 home to more physician-owned short-stay hospitals
5 than any other state in the nation.

6 Rather than resisting these hospitals, some
7 prominent hospital systems have chosen to embrace
8 them by partnering with physicians to develop
9 these physician-owned hospitals. These hospitals
10 consistently earn high ratings in both patient and
11 physician satisfaction scores, and the revenue is
12 invested back into the not-for-profit hospital on
13 its mission.

14 I'd like to conclude by saying that I
15 applaud the Illinois Legislature --

16 ON THE PHONE: Excuse me, can you move
17 her a little closer to the mike, or move the mike
18 a little closer to her?

19 CO-CHAIR GARRETT: You'll just have to
20 speak louder.

21 MR. TIERNEY: We don't have a
22 microphone.

23 MS. NALLEY: I'd like to conclude by
24 saying that I applaud the Illinois Legislature for

1 its willingness to scrutinize its CON program, as
2 a number of the other 35 states with CON programs
3 are doing, which includes Alabama, Alaska,
4 Florida, Georgia, and Missouri. In fact, the
5 Georgia State Legislature just recently passed on
6 April 4th of this year significant comprehensive
7 reform of its CON law.

8 I hope that you find this information useful
9 as you think about your own state's CON program,
10 and I would be happy to answer any questions.

11 Thank you for having us here today.

12 CO-CHAIR GARRETT: Is there a way to
13 move the speaker closer or move this table over
14 there? There seems to be a -- yeah.

15 (There followed a discussion
16 outside the record.)

17 CO-CHAIR GARRETT: We're trying to
18 make the sound a little bit louder for you guys.

19 Okay. So, Jim, do you want to follow up, or
20 do you want -- how does the committee feel about
21 asking questions and then asking Mr. Tierney to
22 provide testimony, or do you want to hear the
23 testimony all at once?

24 Why don't we go ahead.

1 MR. TIERNEY: Well, I just have brief
2 remarks, and then we would be happy to answer any
3 questions that you might have.

4 As you know, you know, the certificate of
5 need process began decades ago, and it was
6 certainly appropriate at the time that it was
7 instituted, and I don't think we have an argument
8 with that. But, of course, the health care
9 finance system has changed drastically since the
10 certificate of need process was instituted.

11 In our view, the change in the health care
12 finance system, along with federal and state
13 regulations with respect to reimbursement, have
14 really negated the need for the certificate of
15 need process, especially as we know it today.

16 So we would urge you to consider those facts
17 along with others and certainly the studies that
18 have been performed throughout the country with
19 respect to CON as you make your recommendations.

20 As we oppose the continuation of the CON
21 process quite strongly, I must also state at the
22 same time that we certainly oppose extending the
23 certificate of need reach into physician offices
24 where it has not existed in the past.

1 Certainly, you may consider, and I suppose
2 you might recommend that CON be continued for
3 hospitals and ambulatory surgical treatment
4 centers, but we would certainly urge you not to
5 extend its reach into physician offices.

6 Certainly, we have a number of impediments
7 already in the state that serve to discourage
8 physicians from locating practices in Illinois.
9 We have many underserved areas in this state for
10 physicians, and I certainly would hope that you
11 would not raise any further impediments to -- that
12 would discourage physicians from locating their
13 practices in Illinois.

14 In the meantime, as you continue your
15 discussions, I hope you would not hesitate to ask
16 us for further information. We would certainly be
17 happy to provide that to you and would welcome any
18 other opportunity to appear before you as you deem
19 necessary.

20 CO-CHAIR GARRETT: Why don't we let
21 the Chicago committee members ask questions first,
22 then we'll go to Springfield, and then the phones.

23 All right. Go ahead.

24 MEMBER GAYNOR: I have a question for

1 Ms. Nalley. I'm Paul Gaynor from the Illinois
2 Attorney General's Office.

3 I just would like you to comment on this
4 statement: "It is also well-documented that
5 physician-owned hospitals focus on the more
6 profitable services and/or less complex, higher-
7 income, and better-insured patients."

8 Is that your experience of which you know
9 about specialty --

10 MS. NALLEY: It is not, and I think
11 that it goes back to the issue of cherry-picking
12 that I think is proposed quite often. I'm sorry.

13 That goes to the issue of cherry-picking
14 that I had mentioned in my testimony. As I
15 discussed there, that issue that has been raised
16 is being addressed at the federal level, any
17 concerns as far as addressing of the DRG payment
18 system and classification system.

19 The Department of Health and Human Services
20 found that that was the most appropriate means to
21 addressing any concerns related to that, but they
22 also, you know, are quoted as being perceived as
23 an unfair competition.

24 MEMBER GAYNOR: So you're saying it

1 should be handled at the federal level, but you
2 dispute the fact or the contention, I should say,
3 that physician-owned hospitals focus on more
4 profitable services and/or less complex, higher-
5 income, and better-insured patients. You dispute
6 that contention.

7 MS. NALLEY: I do not think that they
8 go out looking for that. I think they do
9 specialize in certain procedures, and I would say
10 their specializing is not necessarily a per se
11 negative thing. In fact, there's a lot of
12 beneficial aspects of that, and we've seen a lot
13 of good results from these facilities as a result
14 of the specialization in certain procedures.

15 MEMBER GAYNOR: But within that
16 specialization, do they focus on more profitable
17 services?

18 MS. NALLEY: I don't see that as
19 being -- the focus wasn't seeking out certain
20 profitable services over others. I think it
21 results in a procedure level, and there may be
22 differences, but I don't think we see that as
23 being sought out.

24 CO-CHAIR GARRETT: Any other

1 questions? Go ahead.

2 MEMBER ROBBINS: Perhaps to pick up a
3 little on what Paul was asking. I'm Ken Robbins
4 from the Illinois Hospital Association.

5 Is it your contention that there is no
6 problem, or that it is better addressed at the
7 federal level than through a CON process?

8 MS. NALLEY: I would say that any
9 concerns regarding this issue -- I don't think
10 it's something that is intent or inherent with the
11 specialty hospitals, that they're seeking out
12 profitable patients --

13 CO-CHAIR GARRETT: Can you speak up?

14 MS. NALLEY: Okay. I'm sorry.

15 I think that any concerns are best addressed
16 at the federal level through the DRG
17 classification and changes.

18 MEMBER ROBBINS: And your assertion is
19 that those changes are now being made at the
20 federal level?

21 MS. NALLEY: Yes, they are.

22 MEMBER ROBBINS: But they're not
23 making them in a vacuum. I assume they're making
24 them because they perceive there to be a problem.

1 MS. NALLEY: Well, and they're to
2 address perceived unfairness or unfair
3 competition, not stating that that is necessarily
4 a founded instance, but that it would address any
5 perceived unfairness.

6 MEMBER ROBBINS: In a 2006 study by
7 MedPAK, it was reported that for physician-owned
8 specialty hospitals, the median percent of
9 Medicaid patients served was 3 percent in heart
10 hospitals and 13 percent in community hospitals.

11 Wouldn't you agree that that represents an
12 issue that needs to be addressed?

13 MS. NALLEY: I would say that that's
14 -- that that alone does not per se say anything
15 negative with specialty hospitals, that they
16 actually as an overall matter present more
17 uncompensated care when considering the volume of
18 uncompensated care that they deal with as well as
19 taxes, that general hospitals have a --

20 MEMBER ROBBINS: I was talking about
21 Medicaid patients.

22 MS. NALLEY: Well, I definitely don't
23 see that being a problem with what they focus on
24 and the work that they do, and that they're -- you

1 know, I don't know.

2 Jim, do you want to answer that?

3 MR. TIERNEY: Well, yeah, let me try
4 and address some of the issues and concerns with
5 respect to community hospitals and these types of
6 important hospitals that serve our communities.

7 You know, speaking for the medical society
8 and our physicians, we, of course, want to see our
9 community hospitals do well. They provide a
10 critically important service, and they're very
11 essential to, you know, all the citizens of our
12 state.

13 You know, we've seen recently in the
14 newspaper about St. Francis and the unfortunate
15 closing or suggested closing of that hospital. I
16 doubt that it was a specialty hospital or a
17 physician hospital or an ASTC or anything like
18 that that is causing the significant losses that
19 particular hospital is experiencing.

20 It is essentially perhaps a higher
21 population of uninsured patients and uncompensated
22 care; and perhaps even more importantly, the
23 under-reimbursement that our state government
24 gives virtually all of our health care providers,

1 whether that's a hospital, physician, pharmacist,
2 or whomever.

3 I see no correlation between what's
4 happening in south Cook County with competition
5 from specialty hospitals.

6 I think it's incumbent upon our state, and
7 we have come forward this year to the legislature
8 asking for increased physician reimbursement for
9 Medicaid. It's costly, but, you know, the state
10 has made promises to the poor of this state to
11 cover them, yet given the reimbursement levels,
12 there is no access for that coverage.

13 So the same I think is true for community
14 hospitals. They need fair reimbursement from the
15 state to cover those services that they offer to
16 our Medicaid clients. That's critically
17 important, but, you know, that hospital did not
18 fail because of competition from a specialty
19 hospital or an ASTC or whatever.

20 Secondly, I want to make the point as well
21 about how our health care finance system works.
22 In today's world, insurers are trying to, of
23 course, find the highest quality care that can be
24 delivered at the lowest possible price.

1 Sometimes -- you know, most of the surgical
2 procedures in this state are precertified by these
3 insurers, and these insurers as well oftentimes
4 select where that procedure will be done.

5 If, in fact, this insurance company or
6 private insurance company has a contract with an
7 ASTC or in some cases around the country a
8 specialty hospital, they will guide, if not
9 require that that procedure be done at that
10 facility based upon quality and cost. Obviously,
11 there is no competition among quality and cost
12 without competition between facilities. So you
13 need to keep that in mind.

14 It's often -- the physician is not going to
15 get paid any more or any less, I don't think,
16 regardless of where that procedure is going to be
17 performed. You know, there are fee schedules, and
18 they're tight. Physicians just don't bill and
19 say, Gee, I can make this much over here or that
20 much over there.

21 These payments schedules are rather strict.
22 Physicians cannot just charge whatever they want
23 because they have contracts with private insurers,
24 or they have performed the procedure according to

1 the strict Medicare payment guidelines or Medicaid
2 payment guidelines.

3 So I can see how private insurers might
4 guide people to perhaps an ASTC or a specialty
5 hospital, Ken, because it's going to save the
6 patient money. It's going to save the insurance
7 company money. There's tremendous pressure among
8 everyone, I suppose as there should be, to bring
9 the cost of health care down. And if a physician
10 or in many cases an insurance company can get the
11 same service, provide it at significantly lower
12 cost, then I suspect we ought to expect that
13 they'll do that.

14 MEMBER ROBBINS: Jim, I can see why an
15 insurance company would prefer to send a patient
16 to someplace where it might cost less because I
17 can also understand that they don't have the
18 community responsibility to be sure that a full
19 range of services are in place like a community
20 hospital would have: emergency room services,
21 trauma services, high-level ICU services, 24-hour
22 a day availability.

23 While I'm not -- and I'd like to keep the
24 focus on my comments on the specialty hospital. I

1 think the ASTCs represent a different issue.

2 I don't think it's an answer to the concern
3 about specialty hospitals to say that insurance
4 companies might find it preferable to send
5 patients to some place when they don't have that
6 other community responsibility.

7 MR. TIERNEY: Well, keep in mind also
8 these specialty hospitals are probably for-profit
9 and would not enjoy the tax benefits that our
10 not-for-profit community hospitals have; and as a
11 tradeoff for those tax benefits, you know, they
12 are expected to provide that type of service and
13 essentially receive a subsidy for doing so.

14 These other facilities will be paying taxes.
15 These other facilities will be paying taxes; and,
16 you know, if the government decided that they
17 should have the same types of tax benefits as
18 not-for-profit hospitals, and I'm not -- you know,
19 and even not-for-profit hospitals, quite frankly,
20 are not not-for-profit.

21 Did you get that?

22 So, you know, I understand the concern.

23 Let me say this about specialty hospitals in
24 this state. You know, even if the certificate of

1 need process were to be repealed or discontinued,
2 you know, I do not suspect that specialty
3 hospitals would sprout up all over this state. I
4 think that's highly unlikely.

5 For the most part, I think physicians have
6 very good working relationships with their
7 hospitals. They like working at their hospitals.
8 They cooperate with the administration to try and
9 deliver high quality care in this state.

10 There are significant risks, economic risks,
11 if you will, to starting these types of
12 facilities. For the most part throughout the
13 country, I know that even where some of these
14 specialty hospitals have been started, they were
15 having their own financial difficulties and were
16 ultimately, guess what, purchased by
17 not-for-profit hospitals.

18 So I think physicians are not just, you
19 know, wanting to go out there and start these
20 specialty hospitals. For the most part, I think
21 you see a lot of cooperation among physicians in
22 hospitals to start joint ventures.

23 You know, physicians, quite frankly, in this
24 day and age are not the deep pockets that perhaps

1 they once were. For the most part, the available
2 capital for investment in the health care system
3 belongs to hospitals which have amassed some
4 significant reserves, to say the least, in this
5 state, some perhaps not so much as others.

6 But nonetheless, there are hospitals in this
7 state that do quite well, and we're glad to see
8 them do quite well because, you know, they're in a
9 position to reinvest their capital in the future
10 of health care. We have wonderful hospitals and
11 institutions, learning institutions in this state,
12 and we hope it remains that way, and that does
13 take quite a bit of money.

14 Health care is not cheap; and if we decide
15 to do it on the cheap, I think we're going to
16 suffer considerably in terms of not just access,
17 but also quality.

18 MEMBER ROBBINS: Just one point of
19 clarification; when I was talking community
20 hospitals, I wasn't distinguishing between the
21 for-profit or not-for-profit community hospitals.
22 Even for-profit hospitals have 24-hour emergency
23 rooms, intensive care units that are very
24 sophisticated, very sophisticated.

1 So the distinction I make when I talk about
2 the differences in admission of Medicaid patients
3 and the kinds of patients that are admitted to
4 specialty hospitals, it does not distinguish
5 between for-profit and not-for-profit.

6 MR. TIERNEY: I have a point. You
7 know, physicians on average in this state perform
8 about 7-1/2 hours per week of charity care much
9 like our hospitals do. That averages out to well
10 over \$50,000 a year according to the latest
11 studies I've seen in charity care. I believe that
12 charity care is delivered irrespective of the
13 facility.

14 So I -- you know, we both have those
15 obligations, both professionals and institutions,
16 and, you know, we hope both live up to that.

17 CO-CHAIR GARRETT: I mean, let's --
18 Paul, I thought you were going to follow up on
19 that.

20 MEMBER GAYNOR: I mean, you make an
21 important point, Mr. Tierney, that specialty
22 hospitals are for-profit entities, right, their
23 business -- they're --

24 MR. TIERNEY: I suppose they could be

1 organized differently, but I think for the most
2 part they are for-profit facilities.

3 MEMBER GAYNOR: Okay. And to that
4 end, they tend to treat only a small share of
5 Medicaid patients and rarely treat patients who
6 cannot pay for their care; isn't that right?

7 MR. TIERNEY: I don't have any hard
8 statistics on that. I will perhaps trust what
9 Mr. Robbins said. I suspect that that may be
10 correct, but I don't have any hard facts in front
11 of me.

12 Do you know, Janet?

13 MS. NALLEY: That a percentage of
14 Medicaid --

15 MEMBER GAYNOR: They take a lower, a
16 much lower percentage of Medicaid patients.

17 MS. NALLEY: A relative percentage is
18 lower.

19 MEMBER GAYNOR: It's much lower;
20 right?

21 MS. NALLEY: I don't have the
22 statistics in front of me.

23 MEMBER SCHAPS: Ken said 3 percent to
24 13 percent.

1 MEMBER ROBBINS: Yes.

2 MEMBER GAYNOR: So isn't that cherry-
3 picking right there? Haven't we just identified
4 that that is cherry-picking then?

5 MR. TIERNEY: Well, I wouldn't
6 necessarily characterize it as cherry-picking.
7 You know, physicians, depending upon their patient
8 mix, if you will, are typically going to choose
9 the facility that's best for their patient.

10 If they can do a procedure at a facility
11 where it costs less and yet quality is assured, I
12 think they perhaps would choose the lower-cost
13 facility. I don't see anything wrong with that.

14 MS. NALLEY: There are nonfinancial
15 reasons, as Jim is saying, for a physician to
16 refer to a certain facility having to do with
17 patient choice, scheduling issues, equipment,
18 quality.

19 Also investment in that facility, it might
20 not be -- there are other nonfinancial reasons
21 that a physician might want to invest in a
22 facility. They might just want to have more
23 control over the management of the facility, the
24 decisions made, the equipment used. Those are all

1 valid reasons to be considered.

2 MR. TIERNEY: Frankly, I'm not sure
3 where specialty facilities are located, and we
4 don't -- we have very few in this state, so I'm
5 somewhat unfamiliar with them because we really
6 don't have any here in Illinois that I'm aware of.

7 MEMBER LYNE: Not just the specialty
8 hospital, but the ambulatory care, and it's about
9 location, the thing is location, right, where the
10 income is higher?

11 MR. TIERNEY: Sure. Well --

12 MEMBER LYNE: I mean, there's no
13 question about where you're going to get this
14 disparity between the higher Medicaid versus lower
15 Medicaid.

16 MR. TIERNEY: Well, if you're a
17 physician, and you're licensed to practice
18 medicine, and you have studied all your life to do
19 so, I mean, you want to practice your profession.

20 Keep in mind that there are some hospitals
21 in this state, in fact, there could be many of
22 them, that have exclusive contracts with certain
23 physicians or physician groups to provide a
24 particular service.

1 So, for instance, if you have a number of
2 hospitals in the area or perhaps one or two that
3 have an exclusive contract with a group of
4 physicians to provide, let's say, orthopedic
5 surgery, that means other physicians who want to
6 perform orthopedic surgery are frozen out and have
7 no alternative, but perhaps to start their own
8 facility; otherwise, they're going to move to
9 another state, and I'm not sure that does the
10 State of Illinois or its citizens any good.

11 CO-CHAIR GARRETT: I think what the
12 point is is that the ambulatory surgical centers
13 locate in more affluent areas, and that's
14 understandable, but they're open 9:00 to 5:00.

15 So when you've got the emergency room
16 patient who needs to get to -- have access,
17 they're not going to go to the ambulatory surgical
18 center, they're going to go to the hospital,
19 which, you know, I guess it's somewhat like
20 cherry-picking. They have nowhere to go but the
21 hospital, and many of those patients are under-
22 and uninsured, whereas at the ambulatory surgical
23 center, it seems to be a clientele that has
24 insurance.

1 MR. TIERNEY: Well, I'm not going to
2 disagree with that. I suspect if you gave, you
3 know, these ASTCs the tax breaks that a community
4 hospital gets, they might redesign their facility;
5 but, you know, let's face it, if you're going to
6 start, you know, an ASTC or any other type of
7 health care facility, including a medical
8 practice, then you need to try and find a way to
9 cover your costs and to make a profit.

10 CO-CHAIR GARRETT: But the costs are
11 borne then back on the hospital. I'm just making
12 the point that I -- the way I understand it, it's
13 not that these centers are problematic, but only
14 that they're open during like a 9:00-to-5:00
15 workday; and unfortunately, people who get sick or
16 have, you know, problems, that doesn't happen only
17 9:00 to 5:00.

18 MR. TIERNEY: Well, the last time I
19 got a bill from a hospital for emergency service,
20 it was rather significant. Suggesting that
21 hospitals somehow do not -- are not in a position
22 to earn a profit from operating an emergency room
23 I don't think is necessarily true. There is no
24 question that overhead is significant for

1 providing that service, but hospitals -- hospitals
2 charge for providing that service.

3 CO-CHAIR GARRETT: Right, but --

4 MR. TIERNEY: Now, they may have --
5 and part of the point, I suppose, is that okay,
6 you get a higher degree of Medicaid individuals
7 visiting emergency departments --

8 MEMBER LYNE: And certainly --

9 MR. TIERNEY: -- that may be true;
10 right? At Mercy Hospital, I am sure that's
11 entirely true, and at certain other facilities in
12 this state, I'm sure it's quite certain -- quite
13 true as well. How much does the state reimburse
14 for providing those services? Probably far under
15 the cost.

16 So is it some other facility's fault that
17 they have a facility and are offering high
18 quality, low quality care that the state is
19 under-reimbursing hospitals for the services they
20 provide? There's a disconnect here about cause
21 and effect that I think you need to give serious
22 consideration to.

23 CO-CHAIR GARRETT: The ASTCs tend to
24 want to locate in affluent areas. I believe

1 that's true. I don't have the numbers or maps or
2 anything like that in front of me, but I'm pretty
3 sure that's correct information.

4 So if they go to locations where there is a
5 large population of people who have insurance, and
6 they have sort of their own cutoff clientele, then
7 the hospitals, you know, who tend to be more
8 centrally located off the main roads and
9 everything like that are going to get the under-
10 and uninsured.

11 Whether or not the state does a good job of
12 paying the hospitals and the doctors at this level
13 I think is inconsequential because they're getting
14 all of those patients that the ASTCs most likely
15 won't get.

16 MS. NALLEY: Just in response to that,
17 I'd like to go back to what I had said earlier in
18 my testimony that that is the case that, you know,
19 general hospitals, their nature -- by nature they
20 are different than specialty hospitals.

21 However, there is no evidence that general
22 hospitals are being harmed by these specialty
23 hospitals. In fact, I cited a couple of examples
24 where both general and specialty hospitals have

1 improved in a number of areas as a result of
2 increased location.

3 I think it's also important to go back to
4 the original point of CON back in the 1970s was
5 not to cost subsidize general hospitals, not to
6 have -- focus on central health communities. It
7 was to deal with the cost-plus reimbursement
8 system back in that time.

9 Our health care system has evolved
10 tremendously since then, and we are now dealing
11 with consumer-driven health care. Patients want
12 choices. They want to have options.

13 CO-CHAIR GARRETT: But it's not a
14 level playing field. You know, I don't want to
15 get in this argument. It's 9:00 to 5:00 versus
16 24/7, and on weekends, those guys aren't open as
17 far as I know either. So that's all. I just
18 wanted to make that point.

19 MS. NALLEY: And I understand that. I
20 guess I would just say that, you know, they are
21 different entities; however, I don't think all
22 hospitals have to be everything to everyone. I
23 think that they're -- you know, specialty
24 hospitals are just that, they specialize, and they

1 serve a purpose, and they serve a need. If there
2 is a demand there, they are serving that demand.

3 MEMBER LYNE: One of the focuses of
4 the CON, I think, is about planning community by
5 community. That's their major, I think, purpose,
6 and it's for that -- this whole thing you're
7 talking about now, I'd rather have a body looking
8 at that than willy-nilly.

9 MS. NALLEY: Well, you know, I would
10 say with a lot of things, the goals behind CON
11 that are declared -- controlling costs and access
12 and quality -- are all noble goals, and we all
13 want that for our health care system; however, I
14 think the CON system is not the way to get there
15 because as Jim has described, too, it's kind of a
16 relic of our health care system dealing with a
17 problem that was a certain type of reimbursement
18 back in the day that is no longer the case.

19 So it was not created for planning purposes.
20 It was not created to cost subsidize, and the DOJ
21 actually testified just to that point last year in
22 the Georgia State Legislature.

23 MEMBER LYNE: I would certainly say
24 that the whole health system probably needs to be

1 turned on its head.

2 CO-CHAIR GARRETT: That's a different
3 task force.

4 MR. TIERNEY: A bigger one.

5 MEMBER LYNE: To be realistic about
6 it, it is -- CON is for this reason, what you're
7 talking about now. There's other agencies, et
8 cetera, for other reasons to take care of other
9 pieces of health care, and as we know, we're not
10 getting a perfect system; but in the meantime, it
11 is detrimental to some hospitals to have this kind
12 of competition maybe at the edge of their
13 community, although it's getting to be a little
14 better, and that would be potentially lost to the
15 community hospital if there are ambulatory
16 services.

17 MEMBER BRADY: The AMA and the
18 Illinois State Medical Society are promoting the
19 elimination of the CON process and the Health
20 Facilities Planning Board at least as it has to do
21 with nonnursing home facilities?

22 MR. TIERNEY: Well, yes, and we
23 haven't addressed the issue of nursing home
24 facilities.

1 MEMBER BRADY: Both your positions are
2 that this is an archaic system that needs to go
3 away, and the invisible hand of free enterprise
4 ought to take over the investment decisions of
5 facilities?

6 MR. TIERNEY: Well, I don't know that
7 there's an invisible hand of free enterprise in
8 the health care system given --

9 MEMBER LYNE: I can tell them no.

10 MR. TIERNEY: -- given how fees are
11 regulated. You know, I wouldn't say physicians
12 could go out there and charge anything they wanted
13 for the services they provide or that hospitals
14 could go out there and charge anything they wanted
15 for the services they provide. You know, that
16 perhaps used to be the case years and years ago.
17 That is not the case now.

18 MEMBER BRADY: I don't think I said
19 that.

20 MR. TIERNEY: Well, you mentioned free
21 enterprise.

22 MEMBER BRADY: Right.

23 MR. TIERNEY: Well, physicians --

24 MEMBER BRADY: Charge more in a free

1 enterprise system --

2 MR. TIERNEY: Pardon me?

3 MEMBER BRADY: Let me go back for a
4 minute.

5 MR. TIERNEY: Okay.

6 MEMBER BRADY: I just want to set the
7 stage here.

8 Regardless of what you believe and what I
9 believe, there's a good chance that we will not
10 eliminate the CON process, nor will we recommend
11 to do it.

12 I have concerns about two things here: one
13 is to eliminate, or two is to reform. My question
14 deals with you've got practitioners who rely on
15 these facilities. If your members all rely on
16 these facilities throughout the state, there's a
17 hue and cry that we have some under -- areas that
18 are under-invested and that are suffering.

19 Would the Illinois State Medical Society's
20 position be that there is a shortage in medical
21 facilities in this state?

22 MR. TIERNEY: Well, in certain areas
23 especially there are a shortage of both physicians
24 and medical facilities.

1 MEMBER BRADY: Would one lead to the
2 other? In other words, would the shortage of
3 facilities, is that leading to maybe a shortage of
4 physicians?

5 MR. TIERNEY: Well, certainly,
6 physicians are attracted to facilities where they
7 can practice medicine. Having collegial
8 relationships with fellow physicians, having
9 hospitals or other facilities, whether they would
10 be ASTCs or specialty hospitals or whatever that
11 are available to them and where they can practice
12 are very important.

13 MEMBER BRADY: Just recently, let me
14 get to a specific, and neither you or I sit on the
15 board, but in the April meeting, three hospitals
16 were denied in an argument that they were under-
17 accessed areas than they needed to be.

18 Would your physicians -- do you have
19 evidence, or do you have any background that there
20 are areas of this state where we're not building
21 enough facilities and where denials are taking
22 place? And I have had a lot of people around the
23 state tell me, you know, we can't get to a
24 facility in a timely enough fashion.

1 Does the Illinois State Medical Society's
2 membership have a position on that? Because part
3 of what we've got to do is decide on a formula.
4 We can only expect this board to continue to do
5 what we legislate it to do.

6 And I guess what I'm saying is you're -- not
7 just talking about denial, but give us some
8 formulas that we need to do to make it a better
9 system.

10 MR. TIERNEY: Well, obviously, I think
11 less regulation is better. I don't think there is
12 any question about that.

13 To the extent that CON is an impediment to
14 building facilities where they are needed, I think
15 there are a number of factors that go into it.
16 I'm not aware of, for instance, facilities being
17 denied in certain areas of southern Illinois,
18 where there is a significant need for both
19 physicians and facilities.

20 I would suggest to you that the economics of
21 building a facility under any circumstances in
22 some of these areas is just not worth it. It is
23 taking too large of a risk, and you are likely to
24 fail because you have either large uninsured,

1 large Medicare populations, large Medicaid
2 populations; and the chances that you're going to
3 survive in building a hospital, an ASTC, a
4 specialty hospital in some southern Illinois
5 areas -- the risk is just too great.

6 But we firmly believe that, you know, in
7 areas like Chicago where a number of these
8 facilities have been denied, I don't see
9 necessarily the wisdom of it. I think that a lot
10 of hospitals around Chicago have made a very
11 strong case for expanding into areas where there
12 has been significant population growth.

13 You know, I again go back to Blue Island.
14 They saw a way to get out of their doldrums by
15 trying to compete in areas where they thought they
16 could increase their revenues and survive, yet
17 were denied. You know, that was kind of an
18 interesting point.

19 MEMBER BRADY: What I'm looking for
20 are specifics. You know, we had a Senate
21 Republican task force and this task force. I
22 really -- if I had to gamble, I would say we're
23 not going to abolish CON reform.

24 I think your Society could help us in coming

1 up with some specifics. Do we need more members
2 of the board? Do we need more segmented
3 representation on the board? What about
4 under-utilized areas and so forth?

5 Do you think you could come back with
6 some --

7 MR. TIERNEY: We'll take a look at
8 that. You know, I can understand some political
9 realities I think as well about, you know, the
10 future of CON, and we'd be happy to work with you
11 to try and devise a system that we think is more
12 appropriate, perhaps less bureaucratic,
13 simplified.

14 I think we'd probably share some ideas with
15 the hospitals on that. I wouldn't be surprised if
16 we did. So, yes, we would be happy to do that,
17 work with you to try and accomplish that.

18 CO-CHAIR GARRETT: Dave, do you want
19 to?

20 MR. CARVALHO: A couple things. First
21 off, what folks have been citing from, one was the
22 AMA study and one was an AHA study; obviously,
23 they both have some self-interest. So what I'd
24 like to cite from is from the Center of Health

1 Affairs which specifically answers the question
2 you posed and said there was no answer.

3 In particular, in an article this last
4 month, it said there is reason for concern that
5 physician-owned facilities will contribute to a
6 further unraveling of the classic safety net
7 findings that physicians at physician-owned
8 facilities are more likely than other physicians
9 to refer well-insured patients to their facilities
10 and route Medicaid patients to hospital outpatient
11 clinics.

12 We don't have to look just at Health Affairs
13 studies. We have our own data which we shared
14 with the task force, our data being the data
15 collected at the Department of Public Health.

16 If you look at Medicare at ASTCs and
17 Medicare at outpatient hospitals, you are right,
18 the percentage is about the same, 29 percent. So
19 to the extent that tinkering at the federal level
20 with DRGs could influence referral patterns of
21 Medicare, I think you may be right there.

22 But if you look at Medicaid, which has
23 nothing to do with federal DRGs, Medicaid is 3
24 percent at ASTCs in this state, and Medicaid is 17

1 at hospitals.

2 If you look at charity care .2 percent at
3 ASTCS, and it's 11 times that, 2.2 percent, at
4 hospitals. So I do not understand and would
5 disagree that tinkering with federal DRGs would
6 affect referral patterns for Medicaid or for
7 charity care.

8 The other thing, you said there is no
9 difference to a physician who gets paid or she
10 gets paid the same regardless of the facility; but
11 if the physician has an ownership interest in the
12 facility, and the facility receives a facility
13 charge, then there is an economic difference to
14 the physician because he or she has a share of the
15 facility charge, whereas the facility charge at a
16 hospital would go to the hospital.

17 And then the last point I wanted to make
18 was, the testimony from the fellow from Lewin last
19 week, he used the word endogenous, and unless you
20 happen to be an econometrician, you probably don't
21 know what he means when he says endogenous; but I
22 actually was trained as an econometrician, so I
23 want to bring that into this conversation.

24 Endogenous is when there is something going

1 on other than what the data capture that explain
2 the difference. A silly but useful example would
3 be to look at the temperature patterns in
4 different states and note that states that started
5 with H seem to be warmer than states that don't.
6 So maybe one way to improve the climate in your
7 state is to change the name to something that
8 starts with H.

9 MR. TIERNEY: So moved.

10 MR. CARVALHO: In particular, 96
11 percent of the physician-owned limited services
12 hospitals that opened in 1990-2003 were located in
13 states without CON. So if they can then do
14 studies that look at the data of the experience of
15 physician-owned specialty hospitals, you are
16 already self-selecting between states that are in
17 CON and states that are not.

18 And the reason why this is relevant to this
19 whole endogenous variable thing is Al Dobson, you
20 know, pointed out that it is not a random variable
21 whether or not CON is in a state or not. It tends
22 to be the states that are rapidly growing south
23 and southwest that are non-CON states than states
24 that are more mature and historical than non-CON

1 states.

2 You at your peril make assumptions about
3 what the data are showing based on the CON status
4 in the state or not when you could just as easily
5 be looking at differences that exist between
6 mature well-built states and growing rapid states.

7 In particular, you know, you should look at
8 the evidence that shows where you have the largest
9 number of physician-owned specialty hospitals are
10 states like Louisiana and Texas and California;
11 and if you look at the state of safety net in
12 Louisiana, there is nothing to recommend it to
13 Illinois.

14 MR. TIERNEY: Well, let me just go on
15 to remind you that, you know, typically these are
16 for-profit facilities. They pay taxes. The other
17 hospitals we're talking about by and large are
18 not-for-profit facilities that do not pay taxes
19 and have a legal obligation to extend the type of
20 charity care that you're talking about.

21 I would suggest to you --

22 MR. CARVALHO: There's no -- Medicaid
23 has no -- the not-for-profit status of a facility
24 doesn't impose any obligation or not with respect

1 to Medicaid. That's a choice.

2 MR. TIERNEY: Well, I would --

3 MR. CARVALHO: A hospital has less of
4 a choice because they have an emergency room, and
5 so if a patient comes through, they have to take
6 them.

7 MR. TIERNEY: So the hospitals do not
8 count the differential between Medicaid
9 reimbursement and their costs and their charity
10 care?

11 MR. CARVALHO: The hospitals count a
12 whole bunch of stuff towards their community
13 benefits, and that's a whole other dialogue
14 that --

15 MR. TIERNEY: Well, I'm just trying to
16 make a point.

17 MR. CARVALHO: But I don't even think
18 the -- I don't think the AGs office is recognizing
19 that, no.

20 MR. TIERNEY: My only point is, is
21 that physicians will be happy that -- you know, we
22 see this in Medicaid and physician private offices
23 as well, and it's really a matter of fairness.
24 It's a matter of fairness to the physicians, as

1 well as a matter of fairness to patients that
2 regardless of who is providing the care and where,
3 that they are adequately reimbursed for the cost
4 they incur to provide the service.

5 Unfortunately, our state ignores this
6 principle time and time again and year after year.
7 Until you understand the fact that these
8 artificially low cost containment or artificially
9 low reimbursement rates will ultimately --
10 ultimately lead to scarcity.

11 If you want to have policies that do not
12 fairly reimburse, whether it's a physician or a
13 hospital, for the care they're providing, you're
14 always going to have scarcity; and regardless of
15 what laws you pass, you're not going to overturn
16 that fundamental law of economics. You're going
17 to lose, unfortunately, but that's the case.

18 You know, it perhaps used to be the fact
19 that hospitals and physicians could make up the
20 difference for low and slow Medicaid reimbursement
21 by charging more to private payors. We all
22 remember the cost shift, but the cost shift is
23 dead. It doesn't exist anymore.

24 Private payors are reducing -- have reduced

1 their reimbursement rates to physicians over the
2 past few years significantly. They have pegged
3 their reimbursement rates to Medicare, and
4 Medicare rates to physicians have nominally gone
5 down significantly. They have not been increased
6 for approximately eight years, I believe, while
7 practice costs have gone up approximately 30
8 percent. We were losing pace with those -- with
9 inflation.

10 MEMBER SCHAPS: I'm sorry Sister
11 Sheila is gone. A lot of these community
12 hospitals would be thrilled to have Medicare
13 rates. What they're dealing with is uncompensated
14 or Medicaid rates.

15 I think the issue of fair reimbursement is
16 not -- that's really not on the table here. I
17 think all of us at this table and probably in this
18 room would agree reimbursement rates need to be
19 looked at and changed.

20 But I think what we are concerned about is
21 the hospitals like Sister Sheila's and the
22 community hospitals that serve the poor in our
23 communities across the state, that when you tinker
24 around the edges, and you take just the marginal

1 patients who can pay, and Blue Cross does pay a
2 lot more money than Medicaid pays for a service,
3 so we aren't talking about a level playing field
4 here. It's not all the same, and the differential
5 is not entirely gone, and I think you know that.

6 MR. TIERNEY: Oh, I didn't suggest
7 there wasn't a differential. All I'm suggesting
8 to you is that we could recover the difference
9 between, for instance, in Medicaid where -- you
10 know, I've been working with Children's Hospital
11 and the University of Chicago Comer Children's
12 Hospital on increasing Medicaid reimbursement for
13 physicians there.

14 They tell me, and this is their own study,
15 that Medicaid covers one-third of the cost of
16 providing the care for physicians, one-third of
17 the cost of providing the care. Certainly Blue
18 Cross/Blue Shield and Medicare do not exceed, you
19 know, two-thirds over and above the cost of
20 providing the care.

21 All I'm suggesting to you is that you can't
22 make up the differential. There's always been a
23 huge differential, but in today's world, you can
24 not make up that differential.

1 MEMBER SCHAPS: And I'm saying when
2 you tinker around the edges and take away the
3 patients from those like the safety net hospitals
4 that are really on the edge, and we just saw one
5 close last week in our community, when you take
6 away the few patients that can pay or have decent
7 reimbursement, you are messing with a very fragile
8 system that can't afford to be messed with and
9 does need some regulation to keep it intact.

10 MEMBER RUDDICK: I'd like to follow up
11 on that because there are a lot of -- what you're
12 proposing, if we were to agree, it's pretty risky
13 to repeal a whole process that's in place, and the
14 impact that Marge, you know, just talked about.

15 There are some assertions that are being
16 made that the CONs don't help safety net
17 hospitals, that process, and I don't think the
18 evidence bears out that assertion. I mean, you've
19 got in bold face, CON does not improve access to
20 care. And then you say the Michigan study, which
21 I haven't read the whole study, but the part,
22 quote, says it has a limited ability to address
23 issues raised by care for the uninsured.

24 Well, we can all agree, I think, that CON by

1 itself is not going to fix the problem of the
2 uninsured in this country or community safety
3 nets, right, Medicaid rates, and what kind of
4 insurance programs are available to the uninsured,
5 all of those things.

6 But the evidence -- I think if we were to
7 consider what you're saying, given the fragility
8 of the safety nets, we'd have to look at evidence
9 that would show you could take away this
10 regulatory system without adversely impacting
11 hospitals that are already in trouble.

12 We asked -- you wouldn't know this, but when
13 we had the gentleman who wrote the Lewin Report
14 here at the last session of the task force, a
15 number of us raised some serious questions with
16 the particular part that you referred to about
17 comparing the CON to the non-CON states with
18 respect to the safety net hospitals.

19 So I think that doesn't -- that particular
20 part of that report, there were problems with the
21 definition of safety net hospitals. There were
22 problems that he looked only at margins, he didn't
23 look at services provided, and he didn't look at
24 the location of hospitals. So I wouldn't cite

1 that. So that's kind of a point.

2 But I guess the question at the end of this
3 point would be, if we were to consider what you're
4 recommending with respect to the CON process being
5 eliminated, explain to us how we could be secure
6 that that would not hurt the safety net hospitals
7 that are already having trouble because common
8 sense -- Sister Sheila has expressed it very well,
9 Marge expressed it -- as you take patients away,
10 you will hurt those safety net hospitals. So tell
11 us how it won't.

12 MR. TIERNEY: Well, I think you
13 presume -- let's take Mercy Hospital, for
14 instance, which I believe is Sister Sheila's
15 hospital, is it not? You know, they do a
16 wonderful job. I know many physicians that
17 practice there and love the hospital very much and
18 are happy to go there. They're not going to go
19 out and start competing, if you will, with Mercy
20 Hospital.

21 I just don't see, for instance, a
22 physician-owned hospital, for instance, going up
23 within -- anywhere in the vicinity of Mercy to try
24 and compete with them. I just don't see that

1 happening. I don't see an ASTC opening up near
2 Mercy Hospital.

3 MEMBER RUDDICK: Isn't that part of
4 the problem, too? In a sense, if they take some
5 amount of patients away from community hospitals,
6 they themselves don't want to invest in those
7 communities for the points that Paul raised,
8 they're looking for the more profitable patients,
9 it's going to hurt those community hospitals.

10 MR. TIERNEY: Well, as I said, I don't
11 think anyone is going to move in there to compete
12 with them; and, if you will, you know, to use your
13 term that's popular, cherry-pick, if you will,
14 paying patients that go to Mercy.

15 You know, there's a lot of population shift
16 around that vicinity with Museum Park, for
17 instance. I would say most of those people
18 probably have insurance, judging by the looks of
19 those condominiums.

20 You know, Mercy might do pretty good in the
21 future years with Museum Park, don't you think so?

22 MEMBER LYNE: That's what we all say.
23 It hasn't changed.

24 MR. TIERNEY: Then you're going to

1 have the Olympics, and you'll probably be the
2 hospital for the Olympics. You'll probably get
3 sponsorship money for that. You're going to start
4 looking like Northwestern.

5 CO-CHAIR GARRETT: Okay. I'm going to
6 try to move on, Jim, before you get in too deep.

7 MR. TIERNEY: You're going to look
8 like Northwestern before you know it.

9 CO-CHAIR GARRETT: Okay. How about
10 our friends in Springfield, do you have any
11 questions? Lou or Pam or --

12 MEMBER ALTHOFF: I just would have a
13 request at this time, it would help me a great
14 deal, could we get a map and a list of all the
15 disproportionate and safety net hospitals as well
16 as the critical access hospitals? Could that be
17 provided to us by the next meeting?

18 CO-CHAIR GARRETT: We're without staff
19 right now for some odd reason. We will see if we
20 can. I think that's a really valid request
21 because we're talking and not understanding who is
22 who and where they are.

23 MEMBER ALTHOFF: I think that's the
24 case. Thank you.

1 MEMBER LANG: This is Lou Lang. I do
2 have a couple of questions for the witnesses. Can
3 you hear me okay?

4 MR. TIERNEY: Yes.

5 MEMBER LANG: Okay. You folks have
6 indicated that you think -- the bottom line of
7 your testimony is that you think we should do away
8 with this process and just let medical providers
9 make these decisions on their own, and I'm not
10 sure whether I agree with you or not, and that's
11 not really where I want to go with my question.

12 My question would be, if we did that, do you
13 see a need or a place for some sort of a planning
14 body to say, here's an area of the state where we
15 have a need, and we should have a body that
16 specifically reaches out and looks for medical
17 providers to put a facility in a place that has a
18 determined need?

19 MR. TIERNEY: Representative Lang, I
20 certainly agree that there is room for the health
21 planning process in the state. I do believe we
22 need to share data, need to -- the state has
23 perhaps the responsibility to collect data and to
24 share data with hospitals or others, physicians,

1 and anyone interested in improving access to care
2 in the state, and I guess I do see a role for the
3 Department of Public Health to do that.

4 CO-CHAIR GARRETT: Jim, what kind of
5 data are you talking about that we should be
6 collecting?

7 MR. TIERNEY: Well, I think it should
8 be population data, population shifts. You know,
9 certainly some of that is collected by the Health
10 Facilities Planning Board in making their
11 determinations on CON approval or disapproval.

12 I think you need to also collect data on the
13 incidence of disease, and probably other
14 demographic information with respect to age of
15 populations because certainly as -- you know, we
16 all know as our population grows older, that more
17 health care services are needed.

18 So in those particular areas of the state
19 where the average age is relatively higher, you
20 can probably assume you're going to need more
21 health care facilities and physicians.

22 So, yeah, I think there is a role and a need
23 for that.

24 MEMBER LANG: Well, Jim, I was going

1 beyond just putting together numbers and
2 statistics. I was going to a place where even if
3 we do away with much of the process, and we let
4 what Senator Brady would call free enterprise
5 determine who would build what and where, I'm
6 wondering if you would agree with the assertion
7 that there ought to be a body out there that not
8 only takes these statistics, but actually
9 affirmatively makes public statements or
10 affirmatively looks for providers who are willing
11 to build in an area of need.

12 MR. TIERNEY: I think that's a proper
13 role as well. Yeah, I think that's an appropriate
14 function for a state agency.

15 MEMBER LANG: Well, would it have to
16 be a state agency or at least would it have to be
17 one of your current ones? Would there be a role
18 for a separate agency that deals with planning, if
19 not the Health Care Facilities Planning Board,
20 some other kind of planning board regardless of
21 how it would be appointed, or do you think the
22 appropriate place would be within the confines of
23 a state agency?

24 MR. TIERNEY: I suppose it could be

1 either/or, Representative Lang. I don't -- you
2 know, as long as the information is valid, as long
3 as it's collected appropriately, as long as it's
4 shared with everyone, whether it's a state agency
5 or a nonstate agency, I suppose it doesn't make
6 much difference.

7 MEMBER LANG: The next area, do you
8 see a difference relative to this process relative
9 to physicians or hospitals or nursing homes, or do
10 you see that this process ought to be eliminated
11 and effectively curtailed for all?

12 MR. TIERNEY: Well, we would suggest
13 it would be -- first of all, most physician
14 offices are not subjected to any type of
15 certificate of need process, and we certainly
16 would oppose the extension of CON into physician
17 offices under any circumstances.

18 Other than that, I would think that we would
19 recommend repealing CON for every health care
20 facility. That would be our recommendation.

21 MEMBER LANG: The last area, I wanted
22 just to comment, I heard Senator Brady suggest to
23 you that perhaps your desire on the CON won't
24 happen, that you should perhaps propose a backup

1 plan, ways that you think the current process
2 should be improved, streamlined, or amended if you
3 don't get everything you want.

4 I would concur. Not only would I suggest
5 that you do that, but I would suggest that other
6 witnesses do as well, if not today, sometime in
7 the future.

8 I know that, for instance, the Hospital
9 Association is going to propose to keep the same
10 system, but change it. I would suggest to them
11 looking on the other side of this.

12 I think all witnesses ought to not just take
13 one point of view because we don't know where
14 we're going. I would suggest that witnesses give
15 us options in all directions so that the task
16 force has the benefit of your wisdom.

17 Does that make sense?

18 MR. TIERNEY: I get the message.

19 MEMBER LANG: Thank you.

20 MR. TIERNEY: Thank you.

21 CO-CHAIR GARRETT: Any questions from
22 people on the telephone?

23 ON THE PHONE: No. No.

24 CO-CHAIR GARRETT: Okay. Gary, did

1 you have a question?

2 MR. DeWEESE: I have a question.

3 CO-CHAIR GARRETT: Oh, I'm sorry. Go
4 ahead.

5 MR. DeWEESE: Kurt DeWeese. I wonder
6 if there could be further explanation about the
7 cherry-picking solution, I guess, is the way it's
8 being addressed, the DRG system. I don't think I
9 quite understand what the impact of that would be,
10 or whether it's for real, whether it really has
11 the potential for really affecting these kinds of
12 decisions in comparison to CON.

13 MS. NALLEY: You know, I don't have
14 the document in front of me, but as I stated, this
15 was an issue that was addressed with the
16 Department of Health and Human Services and
17 CMS, and they are implementing changes to the DRG
18 payment system based on more accurate measures
19 that would reform the classification system and
20 adjust reimbursements to more closely reflect
21 accurate health status upon admission.

22 Any further details I would be happy to get
23 to you. I don't have them in front of me right
24 now.

1 MR. DeWEESE: I guess that was part of
2 my question. The DRG payments or the DRG-based
3 payments seem to have a pretty limited impact on
4 most of these systems, and whether you're dealing
5 with hospitals or nursing homes or other types of
6 health facilities, I just wasn't sure whether that
7 was a real potential for addressing the same
8 issues of the CON.

9 The other question I had was, where the CON
10 process does not exist, there have been other
11 for-profit developments. Do we have any
12 information as to how much of that is really
13 physician-owned or just investor-owned sort of
14 corporate-sponsored development?

15 My understanding is that these aren't just
16 necessarily Illinois physicians who are interested
17 in coming into this state, but there are
18 corporations similar to what's going on in the
19 nursing home industry, with investor-owned groups
20 who are kind of chomping at the bit to get to the
21 Illinois market.

22 I'm wondering if we have any understanding
23 as to whether or not this is really a physician-
24 driven process or some other process that we could

1 look forward to.

2 MS. NALLEY: I don't have the
3 statistics on how many physician -- or specialty
4 hospitals are physician-owned or joint ventures.
5 I did quote Physician Hospitals of America. They
6 provided me with statistics that 52 percent are
7 joint ventures with acute care hospitals. I don't
8 know the breakdown beyond that.

9 Also the 2003 GAO study that I quoted looked
10 and said that 30 percent are not physician
11 investors, and that those -- half of those
12 remaining are actually only 2 percent -- physician
13 investment is only 2 percent.

14 So I'd be happy to try to get more
15 statistics on that as well for you.

16 CO-CHAIR GARRETT: I just want to add
17 to that because I think what happens is you've got
18 investors coming in who put down sort of the down
19 payment, and then gradually it goes into,
20 depending on how well the ASTCs and the physicians
21 are able to buy in and become more of an equal
22 partner and make that payment, and it's phased out
23 eventually. I'm sure they're structured in
24 different ways. That's the way I understand it.

1 It's a partnership in many cases.

2 We should look into that, though.

3 MR. DeWEESE: The only other question
4 or actually comment is that one of the outcomes of
5 the East St. Louis facility as I now understand it
6 is that there were some contingencies put on the
7 system that is now relocating itself to another
8 hospital development, that there would be some
9 basic emergency room capacity and perhaps other
10 services that were going to be retained.

11 So where there was a decision to close,
12 scale back the East St. Louis facility, it seems
13 that there is a commitment on the part of that
14 system to retain some kind of community asset.

15 I think that probably the CON process may be
16 the only way that you could leverage that if there
17 are systems -- even in the SSM case at St. Mary's
18 where the assertion is that they're -- that they
19 might have wanted to go to another community or
20 they may want to build in Wisconsin, and then, you
21 know, starve the Blue Island facility.

22 I don't know that there would have been a
23 commitment for them to retain or an ability on the
24 part of the CON process to retain a basic capacity

1 where they are in Blue Island.

2 It just seems as though those kinds of
3 contingencies could possibly only exist in the CON
4 process where you have a decision to relocate or
5 to reallocate services within those systems.

6 CO-CHAIR GARRETT: We're going to have
7 to move on. So nobody on the phone has any
8 questions.

9 Oh, Gary, I'm sorry.

10 MEMBER BARNETT: That's okay.

11 CO-CHAIR GARRETT: Are you sure?
12 Okay.

13 Thank you very much.

14 MR. TIERNEY: Thank you.

15 CO-CHAIR GARRETT: We appreciate your
16 testimony, and you'll get back to us maybe with
17 some proposals. Okay. Thanks.

18 I think we have our minutes of our last
19 meeting coming around. While she's passing the
20 minutes around, for those who have read and looked
21 into the minutes in a very comprehensive way, did
22 you find any parts of the minutes that need to be
23 changed? Are there any changes at all from
24 committee members? Paul.

1 MEMBER GAYNOR: In the March 10th --
2 I'm not saying that this isn't an accurate
3 reflection of what happened, but we may want to
4 talk about it briefly. With regard to the ethics
5 officer from my office, it talks about it, and I
6 can't remember where it is in here.

7 CO-CHAIR GARRETT: Maybe the first
8 page at the very bottom.

9 MEMBER GAYNOR: Yes.

10 CO-CHAIR GARRETT: Okay.

11 MEMBER GAYNOR: It was talked about
12 that the ethics -- any ethical issues would be
13 brought to the Chairs, and then the Chairs in turn
14 would bring it to the ethics officer.

15 That's probably not the best way to proceed.
16 If people want to consult the ethics officer, they
17 should feel free to directly contact the ethics
18 officer. I just wanted to make that clear.

19 CO-CHAIR GARRETT: I agree with that.
20 Do the other members also agree and on the phone
21 and in Springfield? We don't want an
22 intermediary. So if the minutes next month could
23 certainly reflect that, that would be a step in
24 the right direction.

1 MR. CARVALHO: The minutes are
2 correct.

3 CO-CHAIR GARRETT: Yes.

4 MR. CARVALHO: If you want to make --
5 on the record, if you want to do it differently.

6 CO-CHAIR GARRETT: Yes.

7 MEMBER LYNE: I move for approval
8 subject --

9 CO-CHAIR GARRETT: Is there a second?

10 MEMBER GAYNOR: Second.

11 CO-CHAIR GARRETT: All in favor. Any
12 opposed?

13 (No response.)

14 CO-CHAIR GARRETT: We will proceed
15 accordingly with that motion.

16 Okay. Any other changes or recommendations
17 in the minutes?

18 If not, then is there a motion to approve
19 the minutes with the change?

20 MEMBER RUDDICK: Do you capture all
21 the questions and dialogue in the minutes or just
22 some? I'm looking for the exchange on the slide
23 we just talked about, about the safety net
24 hospitals with Mr. Dobson, and I didn't see it in

1 here. Do you think you have captured everything?

2 MR. CARVALHO: They're intended to be
3 summary minutes. There was a transcript because
4 that was a meeting where there were witnesses. It
5 is always a problem in a summary that it doesn't
6 necessarily capture everything.

7 I think I was the one who engaged with
8 Dobson on that, so I didn't leave it out for that
9 reason.

10 MEMBER RUDDICK: I think you did and
11 Paul and me, and I think Ken did as well.

12 MR. CARVALHO: It's all out?

13 MEMBER RUDDICK: Well, I guess it's
14 touched on.

15 MR. CARVALHO: I remember certainly
16 looking up how to spell endogenous, or I think he
17 used the word endogenation, turning it into a
18 noun.

19 MEMBER RUDDICK: I just wanted to
20 make -- I think there were a few more points made
21 on that, and I wanted to make sure it's all in
22 there because people keep going back and citing
23 that aspect of the Lewin Report, and I think we
24 have pointed out a lot of things that were not --

1 you know, on that one slide that were not well-
2 argued or well-thought --

3 CO-CHAIR GARRETT: Well, maybe what we
4 can do is take out the testimony of the transcript
5 and attach it to the next minutes that we get next
6 month, this month's minutes. Does that make
7 sense? We'll just attach it for the next
8 go-around.

9 MR. CARVALHO: I should tell you, I
10 don't think it's quite ready to go live, but
11 certainly before your next meeting, at our Web
12 site we will have all approved minutes and all the
13 transcripts of the task force. So it will be
14 something that can be consulted by everybody on
15 the task force as well as the public.

16 CO-CHAIR GARRETT: Do we need a motion
17 to add the testimony to this meeting's minutes
18 that will be given to us for next month?

19 MEMBER ROBBINS: I like the idea of
20 having them available, but it seems like Dave is
21 saying they will be available. So to save a few
22 trees, I wonder if --

23 CO-CHAIR GARRETT: I'm thinking the
24 testimony -- I want to add the testimony.

1 MEMBER ROBBINS: Yes, that's what he
2 said.

3 CO-CHAIR GARRETT: But I'm wondering
4 if we need a motion to do that. That's all.

5 MR. CARVALHO: Sure. You could have a
6 motion that says, for example, that transcripts of
7 hearings shall be attached.

8 CO-CHAIR GARRETT: No, this is the
9 specific testimony that Hal brought up.

10 MR. CARVALHO: Okay. Mr. Dobson.

11 CO-CHAIR GARRETT: Yeah.

12 MR. CARVALHO: Okay.

13 CO-CHAIR GARRETT: Mr. Dobson's
14 testimony would be excerpted from the testimony
15 and attached to the minutes, today's minutes that
16 we will receive next month.

17 MR. CARVALHO: Yes.

18 CO-CHAIR GARRETT: Okay. Do we need a
19 motion to do that?

20 MR. CARVALHO: You don't. If you ask
21 me to do it, we'll do it.

22 CO-CHAIR GARRETT: Okay. Is there a
23 motion to approve the minutes as amended?

24 MEMBER LYNE: So moved.

1 CO-CHAIR GARRETT: So moved.

2 MEMBER GAYNOR: Second.

3 CO-CHAIR GARRETT: Second by Paul.

4 There being no -- everybody is in favor of this
5 one. Against? Okay. Then the next motion shall
6 pass.

7 All right. So let's have the -- I'll get my
8 agenda here.

9 Mark Newton, who is vice president of the
10 Association of Safety Net Hospitals.

11 Thank you for coming.

12 MR. NEWTON: You're welcome. Thank
13 you.

14 CO-CHAIR GARRETT: I'm just going to
15 ask you to speak as loudly as you possibly can.

16 MR. NEWTON: Yes.

17 CO-CHAIR GARRETT: Thank you.

18 MR. NEWTON: I have a short prepared
19 statement if that's okay.

20 Good morning. My name is Mark Newton. I
21 am the president and chief executive officer of
22 Swedish Covenant Hospital, which is located on the
23 north side of Chicago.

24 I am also co-chair of the Association of

1 Safety Net Community Hospitals, which is an
2 organization of 10 safety net hospitals located in
3 urban Chicago, and we represent over 1,600
4 hospital beds. I am also a board member of the
5 Illinois Hospital Association. But I come to you
6 today to provide testimony from the perspective of
7 a safety net provider.

8 Thank you for the opportunity to share what
9 I think is a unique perspective, and my comments,
10 I believe, will resonate with some of the
11 perspectives that you had offered -- that have
12 been offered by yourselves earlier today.

13 In my past and current positions, I have
14 been directly involved for over 20 years in
15 numerous certificate of need processes, task
16 forces, and I certainly recognize the tremendous
17 impact that this process has in assuring that
18 safety net hospitals maintain some stopgaps that
19 protect access to health care services,
20 particularly for underserved populations.

21 As the president and chief executive officer
22 of an urban, federally designated disproportionate
23 share hospital -- and I think those are key terms.
24 I think that's truly the definition of a safety

1 net hospital is what is the percentage of Medicaid
2 and population you're serving.

3 The MIUR, the Medicaid inpatient utilization
4 rate for my institution is in the mid-40s. 40
5 percent of the days are covered in some fashion by
6 Medicaid.

7 In this position, I'm no stranger to
8 responding to community health risks. I'm no
9 stranger to responding to competitive market
10 changes, to the malpractice crisis in Illinois, to
11 nurse staffing shortages, and to the ever
12 threatening possibilities of revenue cuts to
13 Medicare and Medicaid programs.

14 Currently, as a side point, we're also
15 dealing now with the significant financial impact
16 of refinancing debt due to the failed bond market
17 on Wall Street. But interestingly, safety net
18 hospitals have found a way to be challenged, but
19 also to respond to these risks while continuing to
20 hopefully expand our infrastructure and advancing
21 quality outcomes.

22 Let me share some details of our story
23 particular to Swedish Covenant, and through these
24 comments, you'll get a perspective of where I come

1 from in terms of certificate of need.

2 I have been at Swedish since the year 2000,
3 and during that period of time, two hospitals
4 within a few miles have closed. One has stopped
5 obstetrical services. 900 mothers have no place
6 to deliver their children. Another has announced
7 plans to close obstetrical services leaving 500
8 more mothers with no place to deliver, and yet
9 others are for sale or struggling.

10 This translates into the loss of
11 approximately 500 hospital beds and 3,000 good
12 paying jobs. Swedish Covenant Hospital's best
13 response to our community during the last eight
14 years has been investing over \$140 million into
15 new facilities, services, technologies, and staff,
16 all the while being challenged by an increasing
17 competitive environment.

18 We are surrounded by ASTCs. We are
19 surrounded by imaging freestanding diagnostic
20 centers, and they are a competitive force in our
21 community.

22 Our sense of mission, however, tells us that
23 we have to provide both respectful and efficient
24 health care to vulnerable people regardless of

1 their economic standing, and that is a moral theme
2 that I will come back to.

3 There needs to be a sense that in the
4 provider community, that organizations that are
5 licensed by the State of Illinois, that license
6 comes with an obligation to strategically invest
7 in the long-term health of the community that they
8 serve.

9 The Lewin Report suggests that without the
10 certificate of need process, safety net hospitals
11 will be at great risk. CON goes beyond protecting
12 safety net hospitals.

13 The report also suggests that the goals of
14 CON can be achieved through appropriate financing
15 and by curtailing physician self-referral to
16 centers that they own.

17 Capital costs and access to capital is
18 restricted by the nature of our low reimbursement.
19 You've heard that before. Capital is restricted
20 by the price of technology, and it's also
21 restricted by increased regulatory burdens.

22 We must invest as safety net hospitals. If
23 we do not invest, we will be vulnerable; and
24 therefore, the key premise of my testimony is to

1 say that do not ask us to invest in a medical arms
2 race, especially a medical arms race that could
3 set us against better capitalized competitors.

4 Access to care is closely associated with
5 the financial strength of safety net hospitals,
6 which may be affected by the number of specialty
7 competitors, ambulatory surgical treatment
8 centers, and freestanding imaging, diagnostic, and
9 rehabilitation centers that can choose to enter
10 lucrative parts of the market and are not
11 obligated to serve the total community.

12 By definition and function, ambulatory
13 surgical treatment centers concentrate on such
14 areas as ophthalmology, orthopedics,
15 gastroenterology, general surgical and female care
16 treatments.

17 Because these specialty surgical centers tap
18 into more profitable areas of care, primarily ones
19 that generate higher reimbursement, they siphon
20 funds from a revenue base that general hospitals
21 use to subsidize the charity care they provide in
22 emergency rooms for Medicaid underinsured and
23 uninsured populations.

24 In addition, physicians who have private

1 interests in freestanding surgery centers pose a
2 threat to hospitals because it allows physicians
3 to direct premium patients to their own surgery
4 facilities while leaving uninsured and
5 underinsured patients for hospitals to care for.
6 The ability of ASTCs to, quote, cherry-pick,
7 unquote, is particularly devastating to,
8 intercity, safety net hospitals. We need the CON
9 process to mitigate this risk.

10 I have two stories to tell you. One story
11 relates to a patient call that I received, who was
12 complaining that his physician who does
13 endoscopies in their office demanded an \$800 cash
14 payment because he had a high-deductible health
15 insurance plan. This is a high-insured
16 individual. The individual did not have \$800 of
17 cash.

18 The physician sent him over to the hospital
19 and said let the hospital take care of you because
20 they'll figure out a way to either write it off or
21 to provide the care for free even though you're
22 insured. It happens every day.

23 I have been -- a second story, I have been
24 involved in some discussions over the years with

1 physicians and for-profit investors looking at
2 ASTCs as a business and as a market opportunity.

3 One component that has not come out is that
4 the economic level of investment, the barrier, if
5 you will, or the level of return is 100-percent
6 cash-on-cash. So if a physician puts \$50,000 into
7 an ASTC, the typical return is 100 percent of that
8 cash within the first year or two. So the
9 standard of economic investment is 100-percent
10 cash-on-cash return. Certainly as a charity
11 hospital, I wish I could get a 100-percent
12 cash-on-cash return for investment.

13 ASCs and freestanding rehab and diagnostic
14 centers, and I tend to lump those somewhat
15 collectively, but they are distinct parts of the
16 market. You've heard testimony today that deals
17 with surgery centers. Diagnostic centers and
18 rehabilitation centers are also part of this
19 competitive landscape.

20 Our view of safety net hospitals is that
21 they should partner with us and provide a like
22 level of Medicaid services as do safety net
23 hospitals.

24 My hospital experienced in the last few

1 years the relocation of thousands of outpatient
2 surgical cases to exclusively physician-owned
3 centers, and I use the word "thousands," while
4 continuing to have these same physicians refer
5 self-pay or Medicaid surgeries to the hospital.

6 This is a story line that's being played out
7 daily. The result is a slow and steady drain on
8 the financial stamina of safety net providers.

9 I'd like to give a story of a success of
10 certificate of need.

11 Even though it's very anxious, and for the
12 last 20 years I have been presenting in front of
13 the certificate of need board, it is certainly an
14 anxious moment for anyone that sits in front of
15 the board because we are asking the board for
16 approval. It's different than providing my
17 comments to you today.

18 What I wanted to share with you is the way
19 that we worked with the CON board to open a
20 cardiac surgery program in the year 2000.

21 Since the program opened in July of 2000,
22 Swedish Covenant performed -- has performed over
23 1,100 surgeries, and we have less than a 2-percent
24 mortality rate. That is better than the

1 state-wide average by far.

2 We started with a conditional permit and
3 progressed to a full permit. The planning board
4 trusted Swedish Covenant, they worked with us, and
5 the result is a stronger hospital and a healthier
6 population. If the open heart program had not
7 been approved, I think the long-term future of my
8 institution would have been called into jeopardy.

9 This strength would be eroded if a specialty
10 heart hospital were to be allowed to open under a
11 certificate of need that would compete with my
12 institution.

13 In past legislative action, we supported
14 Senate Bill 244 that allowed for the creation of
15 this task force to complete its work and make
16 recommendations to fix the shortcomings of the CON
17 process and program.

18 I have some additional comments and
19 suggestions.

20 One, Illinois needs an effective health
21 facilities planning process to promote access to
22 health care for Illinois. We do need and support
23 the continuation of the program.

24 Second, industry representatives should be

1 part of the planning board. I'm well aware of the
2 history of the planning board. It's my view that
3 when I am presenting to the planning board, having
4 people on the board and of service with a
5 perspective of being a provider is a good thing.
6 Greater questions of greater depth are asked and
7 answered.

8 The third point, we need open communication
9 with the staff. The existing ex-parte rules and
10 mentality work against this goal, frankly.

11 Four, set standards for Medicaid, for levels
12 of Medicaid that will be provided by freestanding
13 facilities, the ASCS, the diagnostic centers, the
14 rehab centers. The standard level of care should
15 be equal to that of the average of the two closest
16 hospitals' outpatient services.

17 In other words, if the landscape is open,
18 then those centers should be required to achieve a
19 level of Medicaid participation that's equal to
20 the average of two hospitals nearby.

21 Next point, many services would simply be
22 unavailable if limited service providers who care
23 for the best uninsured -- excuse me, the best
24 insured and least complex patients were allowed to

1 proliferate unnecessarily, leaving hospitals with
2 the sickest and poorest patients.

3 The CON process needs to be structured in a
4 way to protect those providers interested in
5 expanding safety net services, while restraining
6 those providers interested in targeting their
7 geographic expansion efforts to those who can
8 afford to pay.

9 Next, if CON were to be eliminated, Illinois
10 would be the target for specialty investor-owned
11 hospitals and other limited service providers as
12 has occurred in non-CON states. Hospitals in
13 communities across Illinois would find it harder
14 to function as safety net providers.

15 The program needs to be made permanent with
16 oversight of major health care capital
17 expenditures, construction of new facilities, and
18 service changes.

19 A point to the legislators on the panel,
20 safety net hospitals are in desperate need of new
21 sources of capital to rebuild our physical
22 facilities. Continuing the provider assessment
23 program long-term is a critical source of funding
24 to maintain our hospitals.

1 Safety net hospitals are a dichotomy which
2 must be allowed to grow and to be strengthened,
3 but also protected from better capitalized
4 competitors who are not required to fully accept
5 our sense of mission and who can capitalize a
6 service model which targets well-paying patients.

7 In a free market, an economist would argue
8 that the market will operate based on supply,
9 demand, and efficiency. In reality, health care
10 markets do not operate in a free manner, with
11 existing regulations allowing for gaps to be
12 exploited by for-profit enterprises. Certificate
13 of need is the most fair and efficient method to
14 close those gaps while strengthening the existing
15 frail safety net.

16 I want to thank the committee for the
17 opportunity to discuss this important topic and
18 would welcome any questions.

19 CO-CHAIR GARRETT: Any questions from
20 the committee members?

21 I have a question.

22 I think it was in 2002 -- I have talked to
23 Dave Carvalho about this -- we actually passed
24 legislation that put together a hospital report

1 card, and this hospital report card would
2 basically evaluate hospitals on a set of criteria.

3 Are you familiar with that?

4 MR. NEWTON: I am familiar with the
5 Act, yes.

6 CO-CHAIR GARRETT: And maybe Dave can
7 explain the legislation. Do you want to explain
8 that, because I think there's this -- what I'm
9 trying to get at, what I'm trying to present is
10 that both the safety net hospitals and the other
11 hospitals, if they want to expand or be protected
12 or whatever it is, that criteria needs to come
13 out.

14 You know, we need to not just look at the
15 demographics and the population shifts, but also
16 how healthy the hospitals are and maybe then, you
17 know, the competition would make some sense.

18 So I don't know, Dave, do you want to talk
19 about that?

20 MR. CARVALHO: Real short, there are
21 two quality measurement pieces of legislation that
22 will be implemented later this year. One is the
23 Hospital Report Card Act, which will share
24 information for all hospitals regarding, A, their

1 nurse staffing ratios, and B, their hospital
2 acquired infection rates in certain categories.

3 The second Act is the Consumer Guide to
4 Health. That will share quality and pricing
5 information, charging information for hospitals
6 focusing upon their 30 or more procedures with the
7 greatest disparities in quality and pricing, but
8 it will probably be more than 30.

9 CO-CHAIR GARRETT: And that will be
10 significant, I think, because for the first time,
11 once these two Acts are implemented, we'll be able
12 to understand how effective all of these hospitals
13 are that either want to be protected or want to
14 expand.

15 So I'm just wondering, what's your opinion
16 on that? I mean, do you think that makes sense?
17 Would you like to see something like that have
18 sort of a huge impact on how we address the
19 certificate of need process?

20 MR. NEWTON: Unfortunately, it's going
21 to be a very inexact science.

22 CO-CHAIR GARRETT: Why do you say
23 that?

24 MR. NEWTON: Well, the perspective I

1 would offer is this: I start from the standpoint
2 that every hospital wants to do the right thing.
3 Every hospital wants to be a top 100. Every
4 hospital wants to have the best nursing staff
5 ratios. The issue has been how one pays for that.

6 There is no question in my mind that any
7 hospital CEO strives to be the absolute best they
8 can be. When you're dealing with years of
9 under-investment or a burden in which others have
10 been able to benefit from a more lucrative part of
11 the market, you find yourself trying to make up so
12 much territory.

13 But I think you'll -- one will find from
14 this is that even in spite of that, safety net
15 hospitals do a remarkable job, but it is -- I
16 think the data needs to be taken with a grain of
17 salt in the sense of let's understand the gap that
18 needs to be made up that historically has
19 developed over the last 10 or 15 years.

20 MEMBER BRADY: If I heard your
21 comments correctly, you suggested that CON should
22 not be approved unless the facility is willing to
23 accept the same disproportionate charity,
24 Medicaid, Medicare, or under full reimbursement as

1 the two closest facilities?

2 MR. NEWTON: My suggestion is that a
3 freestanding surgery center, diagnostic treatment
4 center, rehab center be required to take a level
5 of Medicaid that is consistent with the average of
6 the hospitals in that service area in order to get
7 approved. There should be --

8 MEMBER BRADY: Why just those?

9 MR. NEWTON: Well, it could be
10 hospitals as well, but I do --

11 MEMBER BRADY: So you're saying any
12 expansion ought to take their fair share?

13 MR. NEWTON: Yes.

14 MEMBER BRADY: So nothing should be
15 approved unless that were the case. How would
16 you -- does anyone do that? How would you do
17 that?

18 MR. NEWTON: You take the two
19 hospitals --

20 MEMBER BRADY: If you don't have
21 emergency rooms -- we can't make anybody take a
22 fair share, as far as I know, unless they've got
23 an emergency room.

24 MR. NEWTON: They can have outpatient

1 surgeries, as an example. So if someone is asking
2 for approval for an ASC that's going to deal with
3 three different types of surgeries, they should be
4 also willing to say we will treat a level of
5 Medicaid that is commensurate with the outpatient
6 services of the nearest competitive hospitals.

7 MEMBER BRADY: How would you -- does
8 anyone do that?

9 MR. NEWTON: Not that I know of.

10 MEMBER BRADY: In any state?

11 MR. NEWTON: Not that I know of.

12 MEMBER BRADY: In your opinion, why do
13 people go to the surgery centers rather than go to
14 a traditional hospital?

15 MR. NEWTON: In my view, the reason
16 they go is because that's where their physician
17 directs them.

18 MEMBER BRADY: Why --

19 MR. NEWTON: That's it.

20 MEMBER BRADY: Why does the physician
21 direct them in your opinion?

22 MR. NEWTON: The physician will direct
23 them because of a couple issues. One, they
24 have -- they do find that they are efficient, that

1 they can move -- they can do four or five or six
2 cases in sequence. So there's an efficiency issue
3 for them, but there is also an economic
4 motivation, and the two go hand in hand.

5 MEMBER BRADY: The economic motivation
6 is ownership?

7 MR. NEWTON: Yes.

8 CO-CHAIR GARRETT: Is there evidence
9 of that? I mean, these are pretty broad
10 statements. I just --

11 MR. NEWTON: Well, I'm giving my
12 evidence, my experience over the last 20 years of
13 seeing how physicians behave and listening to
14 hundreds of stories of patients and in
15 conversations with physicians, those are the two
16 primary motivations: efficiency and economic
17 return in terms of why they will move cases.

18 When I have an ophthalmologist that says, I
19 used to do 50 cases a month in the outpatient
20 center in the hospital; but now because I've got
21 an opportunity to own my own place, I'm going to
22 move those 50 cases out of the hospital. When I
23 talk to him, it's efficiency, and I'm going to get
24 an economic return.

1 MEMBER SCHAPS: David read this to us
2 earlier.

3 MR. CARVALHO: There was a report in
4 the Journal of Health Affairs, which is the
5 journal for health policy, and the findings -- it
6 was a study. It wasn't an opinion piece. It was
7 a study. It said the findings indicate that
8 physicians of physician-owned facilities are more
9 likely than other physicians to refer well-insured
10 patients to their facilities and route Medicaid to
11 hospital outpatient clinics.

12 As I stated, it was a national study, but
13 our data are very similar to that. In fact, at
14 the last facilities planning board meeting there
15 was an applicant whose historical information
16 showed zero Medicaid patients and zero charity
17 care patients, and I had already elicited by
18 questioning, do your physicians -- are they also
19 on staff at neighboring hospitals, and do those
20 neighboring hospitals do Medicaid and charity
21 care?

22 So clearly, zero would be done at the ASTC,
23 whereas Medicaid and charity care was being done
24 at the surrounding hospitals.

1 MEMBER BRADY: Do you know of any
2 studies where we find that the fees charged at
3 ASTCs are less than those at safety net hospitals?

4 MR. NEWTON: You know, I don't have
5 immediate access on the top of my head about those
6 studies.

7 MEMBER BRADY: You compete though with
8 safety net hospitals -- I mean, with ASTCs.

9 MR. NEWTON: Yeah. What I may be more
10 familiar with is what the medical insurers do, and
11 they tend to force down hospital reimbursements
12 to -- and they through economic incentives
13 redirect patients to ASCs.

14 MEMBER BRADY: So the insurers are
15 finding the ASTCs are charging less, and in some
16 cases are directing their insured there.

17 MR. NEWTON: Well, they may -- again,
18 they may be charging less, but again, the
19 physician also has the economic benefit of the
20 technical fee as well as the professional fee, and
21 I would tell you also that I don't have -- I would
22 find it difficult as a CEO of a safety net
23 hospital to have a great deal of sympathy for a
24 lot of the insurance companies. Now, I say that

1 with some risk, obviously.

2 MEMBER BRADY: Although if you have
3 any, they're the ones that are subsidizing your
4 Medicaid rates.

5 MR. NEWTON: No, actually as a safety
6 net --

7 MEMBER BRADY: Oh, really, they aren't
8 paying you more than on Medicaid?

9 MR. NEWTON: No. You know, actually
10 Medicaid is a great payor for us because of --

11 MEMBER BRADY: Timely?

12 MR. NEWTON: Pardon me?

13 MEMBER BRADY: Timely?

14 MR. NEWTON: For us as a safety net
15 hospital, it is, yes.

16 So I would not -- I actually find --

17 MEMBER BRADY: You're saying your
18 Medicaid rate is a higher rate of reimbursement
19 than your insurance rates?

20 MR. NEWTON: Let me explain in one key
21 service area, and that's in obstetrics. It is a
22 better payor than commercial insurance, but it is
23 a better payor only because of the additional
24 payments that we get through the Department.

1 So because we have invested in providing
2 those OB services, the Department has responded to
3 us and has supported our reimbursement on
4 obstetrics.

5 I would tell you that on chest X-rays --

6 MEMBER BRADY: How much higher?

7 MR. NEWTON: -- it's not the case.

8 MEMBER BRADY: How much higher is that
9 rate than private patients?

10 MR. NEWTON: It's about equivalent.

11 MEMBER BRADY: It's the same as
12 insured, Blue Cross/Blue Shield or whatever?

13 MR. NEWTON: I don't want to get too
14 much into rates, but there's -- I find that in
15 obstetrical services, HMO reimbursement is a
16 comfortable level to Medicaid. They're on par.

17 CO-CHAIR GARRETT: Go ahead.

18 MEMBER LENNHOFF: Okay. My name is
19 Claudia Lennhoff, and I'm with the Champaign
20 County Health Care Consumers, and I wanted to
21 thank you for your testimony and also for your
22 recommendation. I had a question, but I also want
23 to explain why I'm asking this question.

24 When you talked about your proposal about

1 the standard level of care for another entity
2 applying for status should be comparable to the
3 two closest hospitals for Medicaid and so on, I'm
4 wondering whether you would also include the
5 percent of uninsured served in there as well.

6 I just wanted to give some comment about why
7 I'm asking that. In Champaign County, we've had a
8 massive health care access crisis because the
9 physicians who are organized into two large
10 physician clinics have refused to serve people
11 with Medicaid and people who are uninsured.

12 Our estimates are that 40 percent of the
13 population has been affected. This has been going
14 on for five years, and there's over 70,000 people
15 who don't have access to health care. I work with
16 them every single day.

17 They do have access through the hospital
18 emergency room, yes; but for the kinds of services
19 that are needed, they can only get surgeries and
20 so on if their situation rises to the level of an
21 emergency.

22 I've had a lot of clients who clearly need a
23 surgery or something else done, and they can't get
24 in through a physician; and then they can't get

1 their surgery until it rises to the level of an
2 emergency. This, of course, means that they are
3 sicker and perhaps lost their job because they
4 haven't been able to function and all of those
5 things.

6 Now, in our community at the same time that
7 this was going on, Christie Clinic wanted to build
8 an ASTC. They came to my organization looking for
9 our support on that, and the question that I asked
10 them directly was along the lines of what you're
11 suggesting.

12 You know, we might consider lending our
13 support to that if they could guarantee a certain
14 level of access to care to people with Medicaid
15 and also people who are uninsured, mind you the
16 very same people they have been turning away from
17 physician services. They refused to guarantee
18 that.

19 Anyway, that was our situation. So I share
20 very much the same concerns that you do, but my
21 question is, when you consider commitment to serve
22 Medicaid population, do you also consider
23 commitment to serve uninsured?

24 MR. NEWTON: A couple of points: one,

1 there's a logical consistency to saying that it
2 should be both Medicaid and uninsured. So on a
3 logical basis, I would have to say that direction
4 is correct.

5 The challenge, however, is not -- one size
6 does not fit all, and the rationale for saying
7 that at least look at that micro community where
8 the experience in that community is that hospital
9 providers which are both caring for the uninsured
10 and underinsured and Medicaid are providing to a
11 certain level. They're performing at that certain
12 level.

13 There is consistency in my view to say that
14 you could set -- you could say that that should
15 also be considered. The challenge is trying to
16 put it to a number that tries to force everybody
17 into the same size because it's just not the way
18 health care tends to operate.

19 So I think my comments are much more on the
20 Medicaid side, but logic would say that you could
21 extend that to the uninsured as well.

22 MEMBER GAYNOR: One of the witnesses
23 we had a couple of meetings ago from the
24 Association of Health Care Planning Board or

1 Health Facilities Planning Board, Paul Parker, I
2 had asked him the question about are there any
3 states that, you know, the CON process looks at
4 the charity care level when they're considering
5 approving the project.

6 He said Virginia looks at the median level
7 of charity care in the region in which they're
8 located; and if you are below the median, they ask
9 you to ratchet up your service to the median. So
10 that's not a one size fits all, rather it looks at
11 the actual region that you're located in.

12 I'm wondering to address your one size fits
13 all concern, would that alleviate that concern?

14 MR. NEWTON: I think that's consistent
15 with what my testimony is. And, again, I would
16 say that this is very much of a micro environment.

17 In my world, I essentially look at a 5-mile
18 circumference, and that's our world.

19 MEMBER GAYNOR: Right.

20 MR. NEWTON: So I'm not looking at
21 regional planning areas that -- you know, when I
22 get a request from a hospital in Elgin for me to
23 comment on whether they should expand or add
24 services, I don't think that's appropriate.

1 MEMBER GAYNOR: Right.

2 CO-CHAIR GARRETT: Dave.

3 MR. CARVALHO: One thing that you
4 mentioned in your testimony was a recommendation
5 regarding categorical membership. I want to ask
6 you something about that.

7 I started working with the board in August
8 of 2003. It had just gone from categorical
9 membership to noncategorical membership, where
10 there wasn't, you know, a representative of a
11 hospital and a nursing home and all that.

12 One of the things that I did to prepare for
13 the first meeting because I hadn't been to a
14 facilities planning board meeting in 12 years was
15 to go back and read the transcripts for the prior
16 year. I do not recommend that to anybody, but I
17 thought it would be a good thing to do.

18 MR. NEWTON: There are pharmaceuticals
19 for that problem.

20 MR. CARVALHO: And one of the things
21 that became clear to me as I read those over the
22 course of the year is, I could almost draft the
23 transcript after reading two or three meetings
24 because the nursing home person was always going

1 to make the same comment, and the minority
2 contracting person was always going to make the
3 same comment, and the union person was always
4 going to make the same comment, and the hospital
5 people were always going to make the same comment
6 about the types of applications.

7 So rather than looking like a deliberative
8 judicial body, it looked more like a debating
9 society or a legislature really where people
10 represented this county or that county.

11 One of the things that I have observed with
12 the current board, which is not categorical, is
13 that you don't have that. You have people looking
14 more like judges, but it isn't to state that there
15 is not expertise.

16 Mr. Mark used to work at a hospital. I used
17 to work at a hospital. Chairman Lopatka used to
18 work at a hospital. The ex-officio member from
19 HFS used to run a hospital. The physician member
20 used to practice at a hospital. So between all of
21 those folks, they have knowledge and experience
22 about hospitals, but none of them are there
23 representing a hospital.

24 If you had categorical membership, wouldn't

1 you fall back into a situation where people were
2 there, in effect, representing an interest group
3 rather than just bringing expertise?

4 MR. NEWTON: Well, I think it is a
5 perspective in terms of the role of governance and
6 the quality of leadership that people bring to it.
7 My view is that people with experience are more
8 important in this endeavor than people without
9 experience.

10 Now, in the area of categorical membership,
11 you know, in 20 years, I could certainly agree
12 with your comment that, you know, people get
13 lock-step to represent a certain constituency, and
14 that's what they represent.

15 I think we're better than that. I think we
16 have an opportunity to be better than that, and
17 the real key is the nature of the people that are
18 vetted and brought forward into the board, and
19 perhaps that's a way of addressing that is to open
20 up the vetting process and open up the nominating
21 process and bring people with experience to the
22 table.

23 I don't believe I said categorical
24 membership. I think I said people with experience

1 or industry experience, and so if I need to refine
2 my statement, let me say that that's more
3 important than pure categorical membership.

4 The challenge with that is there are too
5 many constituencies in the state, and we'll end up
6 with a planning board that will have 50 different
7 entities being represented. So I would amend if I
8 was not clear that it should be heavy on the
9 experience.

10 CO-CHAIR GARRETT: Any other members
11 have --

12 MEMBER RUDDICK: Hal Ruddick, SEIU.
13 You won't be surprised, based on my comments with
14 the previous presenter, that I very much
15 appreciate your perspective and what you're
16 bringing.

17 I wanted to ask you, you described a pretty
18 dire situation in terms of hospitals closing and
19 downsizing. So obviously, the system that we have
20 now is not working effectively enough to preserve
21 the safety net system. These trends continue over
22 the course.

23 So you've mentioned one example which is the
24 regulations on the ASTCs. Are there other areas

1 that you can think of that would strengthen the
2 role of the planning board in protecting safety
3 net hospitals? If you can't think of them today,
4 I would be interested if you would have a chance
5 to review and submit some additional ideas as we
6 go forward.

7 MR. NEWTON: I noted some in my
8 testimony. One in particular I'll amplify, take
9 the opportunity to amplify my response a little
10 bit, and that is on freestanding diagnostic
11 centers.

12 Here's what happens. There will be an MRI
13 or a CT scanner that's owned by a physician or a
14 freestanding oncology treatment center, and what
15 do you think happens? There is movement of
16 referral directly to those entities.

17 They are -- often, they fly under the radar
18 because they can -- as long as they get licensed,
19 they may not be, if they're under the equipment
20 threshold or if it's a category of service that is
21 not reviewable, they would not be captured in the
22 net; but yet they are licensed by the state, and
23 the licensing process of the state does not have a
24 requirement that they provide a certain level of

1 service or serve a certain reimbursement level.

2 So that's one of the gaps that exists in the
3 system today. The licensing act does not catch up
4 to what the CON may be trying to address.

5 MR. MARK: A point of correction, I
6 believe it's accurate to say that freestanding
7 diagnostic centers do not require any sort of
8 license, other than perhaps nuclear regulatory
9 license.

10 MR. NEWTON: Yes, thank you. That's
11 my point.

12 MEMBER RUDDICK: They do not go
13 through the CON process?

14 MR. MARK: No, they do not.

15 MEMBER RUDDICK: So that's kind of an
16 open field.

17 MR. NEWTON: But they do have
18 permission by the State of Illinois to operate.

19 MEMBER RUDDICK: Okay.

20 MR. NEWTON: They have a business
21 license.

22 MR. MARK: Yes.

23 MEMBER RUDDICK: You mentioned also
24 the access to capital in the current assessment,

1 but are there broader things that should be
2 considered in the planning process in terms of
3 ensuring access to capital for the safety net
4 hospitals?

5 I know that -- I mean, part of the issue is
6 whether it's a nonprofit or a for-profit, some of
7 the larger hospitals may have more access to
8 capital than the safety net hospital.

9 MR. NEWTON: You know, I'm not sure,
10 and I'd have to give a little bit more thought to
11 that. I'm not sure that the planning board is the
12 right vehicle, frankly, to be the overseer of
13 capital access in the state. I also do not feel
14 that the planning board should be the overseer of
15 quality in the state.

16 CO-CHAIR GARRETT: You don't think the
17 State should oversee quality?

18 MR. NEWTON: My own personal opinion
19 is, I think that there is a requirement to say
20 you've got to be a quality provider, but the
21 challenge that we're going to find in this state
22 is, and really in the country is, what is a
23 quality provider? My opinion might be somewhat
24 controversial, but I do not feel that the planning

1 board -- there are so --

2 CO-CHAIR GARRETT: We talked about the
3 hospital report card and --

4 MR. NEWTON: Right.

5 CO-CHAIR GARRETT: -- consumer --
6 yeah.

7 MR. NEWTON: Frankly, there are so
8 many organizations.

9 CO-CHAIR GARRETT: That's something
10 that I think is really missing in some of this
11 process is that a lot of these decisions are
12 arbitrary, and we don't have any real data on the
13 real progress and the health of the hospital.

14 MR. NEWTON: I wish I could -- I wish
15 I could give an easy answer on this one.

16 CO-CHAIR GARRETT: Yeah.

17 MR. NEWTON: But the quality of health
18 care is -- I think as a society, we're going to
19 find it immensely difficult for people really to
20 understand what is quality health care.

21 I went through a process in my institution
22 where I looked at every quality organization which
23 is trying to weigh in on what should be a quality
24 provider, and then I crosswalked it to all of the

1 matrix that people look at, and you could easily
2 come up with hundreds of measures on what makes a
3 quality hospital or a quality provider, and we
4 have not -- there is not an easy way to say that.

5 And frankly, people don't understand the
6 numbers and what lies behind the numbers; and so
7 as a society, as we give people numbers, they're
8 going to struggle with what does that mean, and
9 we're already starting to see that.

10 So I don't think it's -- I just don't think
11 it's going to get solved by publishing a whole lot
12 of numbers, and I don't think trying to regulate
13 capital expenditure and add services into
14 vulnerable communities, it's going to be easy to
15 determine that based on quality matrix.

16 CO-CHAIR GARRETT: Well, we can talk
17 about capital expenditures based on quality.

18 Let me just move it along because I'm
19 worried we're not going to get to the Hospital
20 Association.

21 Are there any other questions from
22 Springfield? Lou?

23 MEMBER LANG: This is Lou Lang. I
24 have a question, and perhaps -- perhaps I'm not

1 picking up on something, and everyone else will
2 roll their eyes when I ask this question, but I'll
3 ask it anyway.

4 Mr. Newton, I'm having trouble understanding
5 why the relationship of other facilities that are
6 near the disproportionate share or safety net
7 hospital and their relationship to the CON process
8 affects you? Maybe you can give me a primer in
9 how that filters down to you and why public
10 policymakers ought to care.

11 MR. NEWTON: Well, the longer-term
12 view and why you should care about it is that I
13 come from the perspective that health care is a
14 social right, and we have to improve and allow for
15 access to people in this community and all
16 communities to get access to health care, and
17 if --

18 MEMBER LANG: Well, let me stop you
19 there. Clearly we agree with that.

20 MR. NEWTON: Okay.

21 MEMBER LANG: That wasn't the question
22 I was asking. I don't want you to think I don't
23 care about health care or don't care about the
24 disproportionate share hospitals.

1 My question relates to your comment that
2 when there are, let's say, freestanding clinics
3 around you that are picking up the self pays or
4 the insurance pays, that does add to additional
5 access to health care.

6 If your only comment is that when there are
7 more of those, then there are less people being
8 self paying at your facilities, and it cuts into
9 your numbers, then that would be a clear answer,
10 but other than that, I don't understand you.

11 MR. NEWTON: That's at the heart of
12 it. That's what happens -- my point is that when
13 these providers are there and have a different
14 playing field than what is required of hospitals,
15 then there is a tendency where the higher-pay
16 patients end up being directed to those centers in
17 which there is an economic interest.

18 In the long term what that does is it erodes
19 and it cuts into the ability of hospital providers
20 to remain viable in their community.

21 That's the essence of it.

22 MR. CARVALHO: I think I can help
23 here. Some folks have proposed that various
24 categories of facilities have a threshold of

1 charity care or a threshold of Medicaid, one size
2 fits all across the state.

3 And what you are saying was you're looking
4 on a much more focused basis. You expect a
5 provider who comes into northwest DuPage to meet
6 the northwest DuPage standard for Medicaid and
7 charity care versus folks who are coming into
8 southeast Chicago to meet the southeast Chicago
9 standard.

10 So you're looking at the micro level rather
11 than saying one size fits all across the state --

12 MR. NEWTON: That's fair.

13 MR. CARVALHO: -- and a standard based
14 on the area.

15 MR. NEWTON: Yes.

16 CO-CHAIR GARRETT: Lou, are you done?

17 MEMBER LANG: Well, I'm not sure if
18 I'm done.

19 CO-CHAIR GARRETT: Okay.

20 MEMBER LANG: So let me pursue this
21 just briefly.

22 Let's presume for the moment, Mr. Newton,
23 that we did away with the CON process and the
24 Health Facilities Planning Board. I'm assuming

1 that you wouldn't like that, but let me ask this
2 question, and if you don't have an answer to it
3 now, that's fine, maybe you could give us one.

4 Let's presume we end the process, but you
5 have this concern about the cherry-picking of self
6 pays and insurance pays. Perhaps you could
7 provide to us your comment as to if that happened,
8 what we should do to protect you.

9 MR. NEWTON: My answer is really
10 within my testimony. One, we want to see
11 continued -- you know, if the supposition is it
12 goes away, I don't feel that there is an adequate
13 process that's going to be in place that would
14 protect us.

15 Because the essence of CON allows for entry
16 and exit into marketplaces and into communities.
17 So I think it's -- unfortunately, I think it's a
18 nonstarter to take it away.

19 MEMBER LANG: Well, except that wasn't
20 my question.

21 So just as Representative Brady asked the
22 previous witness and I reiterated to the previous
23 witness, we want to hear from witnesses as to not
24 just, well, it's my way or the highway. We want

1 to hear from witnesses as to other options, so
2 we've got a lot of different directions we can go
3 with this -- with a proposal that we might make at
4 the end of our testimony, and we hear what you say
5 about your preference.

6 Now we'd like to hear what you have to say
7 if you don't get your preference. What else could
8 be done? If it goes exactly the opposite way to
9 what you would request, then what can be done to
10 protect the safety net hospitals, and how should
11 we do it? Whatever that is, we want to hear that
12 from you.

13 MR. NEWTON: Okay.

14 MEMBER LANG: Let's assume that
15 tomorrow we pass legislation ending this entire
16 process, and then you go back to your office all
17 ticked off that we ended the process and, oh, woe
18 is us, and that's fine, and perhaps you should.

19 But then you would come to us at some point
20 in the future and say, well, wait, this has really
21 badly impacted us, and now State of Illinois, this
22 is what you need to do so that the safety net
23 hospitals remain in place. That's what we want to
24 hear from you before we put the proposal in place.

1 MR. NEWTON: I can give just an
2 initial response to that, and then I'm more than
3 willing on behalf of the association to give some
4 further thought on it.

5 My answer is going to be related to
6 reimbursement, and the reason why safety nets
7 truly struggle is because we cannot recapitalize
8 our facilities, and it's related to the level of
9 reimbursement.

10 So anything that -- if CON went away, the
11 response I believe that our association would
12 provide is, you need to take care of us
13 financially.

14 MEMBER LANG: Well, fine, we assume
15 that that would be the answer, sir. I'm really
16 not trying to be difficult or annoying. I would
17 like you to at some point tell us what that means.

18 MR. NEWTON: Okay.

19 MEMBER LANG: What specific
20 legislative proposals would you throw on my desk
21 in six months to say, okay, Representative Lang,
22 you sponsored a bill to do away with the entire
23 CON process and the entire board, this is what you
24 have done to us; and therefore, here is another

1 piece of paper saying this is what you need to do
2 to protect us. I want to know what that is.

3 MR. NEWTON: Okay.

4 MEMBER LANG: I don't expect that
5 answer now, but throughout the course of these
6 deliberations, it would be helpful for me and I
7 assume other people on the task force to find out
8 what you're saying you would do if the -- if the
9 point of view prevails that we should just let the
10 free market determine where all health facilities
11 go in the State of Illinois, and I don't know if
12 it will or it won't, but then we would like to
13 hear from you as to, well, this is really nasty
14 for our hospitals. Here is what we need to do to
15 protect us.

16 It isn't just saying give us more money.
17 It's saying, how much more money? It's saying,
18 what regulatory or substantive legislation do we
19 need to put in place to deal with this problem?

20 In addition, we'd like to hear from you not
21 just simply protect this process in place, but ask
22 you some ideas even if the current process stays
23 in place as to how to beautify it, if you will, or
24 how to make it better, how to make it work better

1 for your facilities and for other facilities.

2 So I know this is a big undertaking, but
3 this task force is in the middle of a big
4 undertaking.

5 MR. NEWTON: I would be glad to
6 provide some additional comments.

7 CO-CHAIR GARRETT: Can you do that in
8 a written form then?

9 MR. NEWTON: Uh-huh.

10 CO-CHAIR GARRETT: Okay. Thank you.

11 Any other questions from our phone?

12 (No response.)

13 CO-CHAIR GARRETT: Are you guys still
14 there on the phone?

15 ON THE PHONE: Yes, we are.

16 CO-CHAIR GARRETT: Just checking.

17 MEMBER GAYNOR: I was just asking if
18 the court reporter needs to take a break.

19 CO-CHAIR GARRETT: Okay. I think
20 that's all for Mark, and we'll bring up the next
21 Mark, if that's okay.

22 MR. NEWTON: Thank you.

23 CO-CHAIR GARRETT: Thank you very much
24 for your testimony.

1 So we have Mark Mayo from the Ambulatory
2 Surgical Center Association.

3 CO-CHAIR GARRETT: Okay. Mark Mayo.

4 MR. MAYO: I would like to say that
5 I'm pleased to be here, but I'm not sure about
6 that. So let me start. I will tell you that our
7 association wants to thank you for the opportunity
8 to submit comments to the task force and to talk
9 about possible reforms in the health planning
10 process.

11 There are some 110 ambulatory surgery
12 centers located throughout the State of Illinois.
13 They provide surgical services to approximately
14 340,000 patients. Our centers employ some 2,000
15 staff, and collectively, we have over 4,500
16 surgeons on staff, as members of our medical staff
17 at the various surgery centers.

18 There is some overlap because, as
19 Mr. Carvalho and I talked about last week, not
20 only are our physicians required at surgery
21 centers to be on staff at a licensed Illinois
22 hospital, but many physicians who work in one
23 surgery center may be on staff at another surgery
24 center, and I'm going to address some of that in a

1 little bit because there were several comments
2 that came out before.

3 My thoughts are based on, unfortunately, 30
4 years in health care planning and health care
5 delivery in the State of Illinois.

6 I happen --

7 MEMBER LYNE: Did you say
8 unfortunately?

9 MR. MAYO: I happen to be old, Sister,
10 that I was here in the 1970s when we actually had
11 a health planning process in addition to a
12 certificate of need process, and I was involved in
13 that federal/state health care planning process
14 where we developed area-wide health plans and
15 certificate of need standards.

16 I served as the director of project review
17 for the health systems agency that served Kane,
18 Lake, and McHenry counties. So I conducted the
19 analysis of certificate of need from the federal
20 health planning side and sat many times to the
21 right of state agency staff in making
22 recommendations to the Illinois Health Facilities
23 Planning Board about the merits of particular
24 projects.

1 I have also served as the administrator of
2 an ambulatory surgery center starting in the late
3 1980s, and I have been the executive director of
4 the ASC Association of Illinois since 1988. I
5 have served locally. I have served on a national
6 board of ambulatory surgery centers. I have
7 served for a national for-profit corporation that
8 at one time owned 65 surgery centers.

9 I currently work for a group that has three
10 surgery centers in the Chicago metropolitan area,
11 and I also continue to serve as the consulting
12 editor for one of the national outpatient surgery
13 newsletters.

14 I only tell you about my past perspective
15 not just to champion surgery centers, but to also
16 tell you that I am personally and soundly
17 committed to health planning in the state and to a
18 coordinated system of health care delivery.

19 I speak as someone who is very familiar with
20 the certificate of need process and the evolution
21 of that process over some 30 years.

22 I need to tell you that our association has
23 gone on record before, and we sit before you this
24 morning, to tell you that we support the

1 continuation of the certificate of need process
2 and the existence of the Illinois Health
3 Facilities Planning Board.

4 Believe me, this is not a universally
5 accepted position in my field. I believe that our
6 state is the only state-wide association of
7 ambulatory surgery centers that continues to
8 support certificate of need, and I've had that
9 comment thrown at me several times at national
10 meetings.

11 We recognize the need for health planning,
12 and we recognize the need for a strong health care
13 delivery network. We recognize the need and the
14 role in our community for community hospitals. We
15 also recognize that hospitals are not the only
16 provider of health care services.

17 Hospitals with their current high
18 utilization of surgical suites could not meet the
19 needs of the Illinois community as evidenced by
20 the 340,000 cases that are performed in ambulatory
21 surgery centers and a growing number of minor
22 surgical procedures that are actually performed in
23 physician offices and never see a surgery center
24 or a hospital for those cases.

1 The federal centers for Medicare and
2 Medicaid have developed a system for paying
3 hospitals, surgery centers, and physicians
4 differing rates for performing essentially the
5 same service, but in different service settings.
6 So it becomes a site-of-service differential
7 payment system on the federal Medicare program.

8 Decisions made on ways to perform an
9 outpatient surgical procedure are made by doctors
10 in consultation with their patients. Many factors
11 influence that decision, including the quality of
12 the entire team, cost, both provider charges and
13 the patient coinsurance out-of-pocket payment
14 charges.

15 You have heard testimony today about the
16 efficiency of surgery centers which usually
17 translates to surgical turnover time and
18 throughput for physicians, the idea of
19 specialization and convenience.

20 Our association does not think that
21 community hospitals or surgery centers have any
22 special right to be protected through the
23 certificate of need program. Instead they must
24 earn and maintain the respect and continue to meet

1 the needs and the demands of the physicians in the
2 community and the patients that we each serve
3 because it is the physician that drives both the
4 hospital and the surgery center networks.

5 We continue to support not only the
6 certificate of need process, but also the data
7 collection efforts of the Illinois Department of
8 Public Health.

9 We're convinced that a fair and equitable
10 collection and distribution of outcome-based data
11 will better allow consumers to choose where they
12 elect to have elective outpatient surgical
13 procedures performed.

14 I have several recommendations for the task
15 force specific to the certificate of need process.

16 We suggest that the role of the Health
17 Facilities Planning Board should focus on CON
18 activities that include the establishment of new
19 facilities, new categories of service, and the
20 discontinuation of existing facilities and
21 existing categories of service.

22 We believe that the Department of Public
23 Health, separate from the role of the certificate
24 of need board, should through its licensing

1 processes be better equipped to handle the more
2 administrative matters such as change in ownership
3 applications.

4 We support a process of health planning.
5 Years ago, facilities were required to publish
6 facility plans that outlined their goals for
7 continued service and for new services to be
8 provided. Hospitals actually had a health
9 planner, rather than a director of development and
10 whatever other terms they're called now.

11 We do not however support a 10-year planning
12 cycle and would suggest that a five-year cycle is
13 more realistic, and it is more in tune with the
14 type of information that you're looking for with
15 very specific details about Year 1, meaning next
16 year, less specific about Year 2, more general
17 about Year 3, 4, and 5.

18 We believe that the CON process should give
19 greater due consideration to public hearing
20 testimony.

21 We had a great deal of testimony provided at
22 a meeting last week regarding a downstate hospital
23 in the Alton area closing, and busloads of people
24 attended a meeting that they had no ability to

1 present anything other than their physical
2 presence, which I think was sufficient enough to
3 make a good point before the Health Facilities
4 Planning Board, but I have seen where the process
5 of collecting public hearing testimony becomes one
6 pile, there's a state report, and then there's a
7 third pile with an application, and all of the
8 three of them need to be combined into a more
9 effective state report.

10 I would suggest that this is more like the
11 legislative and regulatory process where people
12 specifically comment on rules, and there is
13 actually a state response, or that those comments
14 are somehow incorporated into a summary of
15 testimony and also incorporated into state agency
16 reports, and I know that's a greater challenge for
17 the state staff, but we believe that to be the
18 case.

19 We believe that there should be better
20 cooperation between the CON process and the
21 licensure division of the Illinois Department of
22 Public Health. We have talked to both the
23 Department and the facilities board about this.
24 I'll give you an example.

1 An ambulatory surgery center may come into a
2 community, they may apply for and be approved as a
3 single specialty orthopedic surgery center, but
4 they'll receive the same ASTC license that any
5 other surgery center will receive.

6 And we feel that at a minimum, licensure and
7 certificate of need, or CON first and then
8 licensure should coordinate so that you have
9 defined single-specialty, limited-specialty, and
10 multi-specialty licenses that correspond to the
11 actual certificate of need activity that occurred
12 in the state planning process.

13 We believe that hospitals as well as surgery
14 centers need to earn the trust and the business of
15 the physicians that we serve and that neither
16 should be accorded any right to exclusive referral
17 by physicians.

18 There may be very legitimate reasons, such
19 as quality, efficiency, outcomes, and cost, why
20 some physicians prefer to perform certain cases in
21 one setting over another.

22 The notion that hospitals deserve protection
23 that they do not earn or maintain by inadequately
24 meeting the needs of their own surgeons is

1 inherently unsound and undermines the value of
2 competition.

3 If this were not the case, then all
4 surgeries would be performed at hospitals, and the
5 benefits of competition resulting from lower cost
6 ambulatory surgery centers and physician-owned
7 clinics would significantly increase the cost of
8 health care delivery both in terms of new or
9 expanded facilities needed by hospitals to, in
10 fact, perform the 340,000 cases that are today
11 being performed outside of the hospital and in the
12 charges associated with the higher cost hospital
13 settings.

14 On the Medicare program, the federal
15 government determined that surgery centers' costs
16 were 84 percent that of a hospital to perform the
17 exact same surgical procedure on the exact same
18 type of intensity patient. A 68-year-old cataract
19 patient is a 68-year-old cataract if they have the
20 same co-morbidity issues and intensity issues.

21 The federal government pays a hospital more
22 for performing that case. They pay a surgery
23 center less, and by the way, it's not 84 percent.
24 It's now gone down to 65 percent of the hospital

1 outpatient rate for that same procedure, and that
2 was just a function of cost -- budget neutrality
3 rather than any other constraint, but the figure
4 was 84 percent.

5 Similarly, for certain GI or other
6 procedures, a site-of-service differential
7 incentivizes certain doctors to bypass both the
8 hospital and the surgery center and to perform the
9 case in their physician offices.

10 We think that the CON decision should be
11 clearly supported by information included within
12 the record where the state board makes decisions
13 or determinations that are contrary to staff
14 recommendations which come in something called a
15 state agency report.

16 We feel that the state board has a
17 particular obligation to develop its own findings
18 of fact, conclusions of law, or regulation, and to
19 issue its report back to the applicant in writing
20 because in many cases the applicant is being
21 granted or given an intent to deny and will appear
22 before the board again.

23 Such a step would allow an applicant to
24 focus clearly upon the stated concerns of the

1 state board. I have been in that room many times
2 where I've heard the Chair say, intent to deny,
3 you've heard the concerns of the board and talk to
4 our staff and come back and see us at a later
5 date; and the applicant is sitting there
6 dumbfounded because they don't know what just ran
7 them over, and they're really not clear until they
8 step back or maybe get a transcript to find out
9 what additional information it is that they may
10 have to provide to the state agency.

11 We also feel that this is a step forward in
12 transparency in the review process so that
13 everybody is crystal clear as to what has happened
14 and why, and we think it would also help restore
15 confidence in the state board's decision-making
16 process.

17 Finally, something that we haven't heard
18 today, but I know you all know it, but we want to
19 go on record is to say that this task force has
20 really several significant tasks before it. One
21 of them is how you might reform a system or
22 replace it, and the other is how this task force
23 will be viewed to help restore public confidence
24 and provider confidence in our health care

1 planning and certificate of need process.

2 Past and current exposes and stories of
3 undue influence peddling has hurt the credibility
4 of that process. There are many providers who
5 believe that if you have the right person and the
6 right contact, you have a project that would be
7 better approved.

8 I used to strongly believe and for the most
9 part still continue to believe that a good
10 project, well-presented, factual, will bear the
11 review and will eventually receive approval from
12 the state board.

13 So working up-front with the provider
14 community is going to be important, and there are
15 many ways that we hope that can be done. I think
16 the state board has taken some steps, and I think
17 this task force and the general assembly have
18 taken some steps, and we need to be cognizant of
19 this because I think it's incumbent to restore
20 that type of faith.

21 Our association wants to thank you, and I'm
22 just more than pleased to open myself for
23 questions.

24 CO-CHAIR GARRETT: Margie, do you want

1 to go first?

2 MEMBER SCHAPS: Thank you very much.
3 I think you raised some interesting and important
4 issues. I wonder how your association would
5 respond to the previous witness, Mr. Newton's
6 notion about looking at the regional or your
7 areas' Medicaid rates or uncompensated care and
8 having the surgery centers --

9 MR. MAYO: We had hoped to actually
10 have an opportunity to provide some additional
11 information before the Health Facilities Planning
12 Board, and Mrs. Lopatka had suggested that that
13 might be an appropriate thing to do, and we're
14 waiting for an invitation from the board to do
15 that.

16 With regard to charity care, the first thing
17 that needs to be realized is that our cases come
18 to us from physicians. I think you're going to be
19 surprised to hear that in my experience, over half
20 of the physicians who are on medical staff at a
21 licensed ambulatory surgery center have no
22 financial interest as a limited partner, a general
23 partner, distributive partner, shareholder, and
24 receive no remuneration at the end of the year for

1 sending cases to that --

2 MEMBER BRADY: Do you have that census
3 information?

4 MR. MAYO: I have information from
5 three facilities, four facilities that I have
6 operated at.

7 MEMBER BRADY: Can you survey your
8 membership and give us that information?

9 MR. MAYO: I can survey my membership
10 and get information on that.

11 What's surprising about that is why those
12 physicians still come to a surgery center and
13 bring cases, and it is, as the last speaker talked
14 about, it is the efficiency. It's the ability to
15 do three, four, five cases and get back to their
16 office by 11:00 o'clock, instead of 2:00 o'clock,
17 instead of, you know -- and having patients
18 waiting for them in their office.

19 It is the physician that brings the patient
20 to the surgery center. If physicians in our
21 surgery centers wish to do charity care cases,
22 uncompensated care cases, and I'll address public
23 aid in a minute, they're welcome to do so because
24 we feel on balance that they're bringing two or

1 three cases. We can afford to take a loss on one,
2 make a little bit of profit on another, and if
3 it's a well-insured patient or private pay, make
4 more money off of those patients.

5 MEMBER SCHAPS: I guess my question is
6 more about requiring, rather than having people
7 voluntarily say, here, I'll do charity care.

8 MR. MAYO: Here's several problems
9 that go with it. First of all, our physicians, as
10 Mr. Tierney talked to you about this morning,
11 already are providing community care and
12 uncompensated care as physicians.

13 Surgery centers by the federal government
14 are viewed as an extension of the physicians'
15 office. So if they're willing to bring the cases
16 to our surgery centers, we should be willing to do
17 them.

18 However, up until a few years ago, the
19 Illinois public aid program would not allow
20 ambulatory surgery centers to participate, and
21 there is some legislative history that goes into
22 that that I don't think we need to discuss at this
23 forum, but there was a reason for it.

24 Our association actually had to go back and

1 ask for that right to participate in the Medicaid
2 program. So a number of surgery centers who
3 received a certificate of need and opened prior to
4 five years ago didn't even have a requirement or
5 any access to it.

6 From a health planning standpoint, I think
7 it's appropriate that everybody does their part.
8 I also think what you need to look at is not
9 uncompensated care, charity care, public aid going
10 through the emergency room, labor and delivery and
11 other services that surgery centers don't provide.

12 So let's look at on a comparative basis
13 outpatient surgery, which in many cases is an
14 elective procedure that is performed not rising to
15 the level that you talked about in Champaign where
16 it's elevating, it's a quality-of-life issue, but
17 it's not an emergent issue. So we do this --
18 public aid is not going to pay for plastic
19 surgery. Public aid is not going to pay for
20 certain procedures.

21 We've had managed care companies that
22 refused to pay for procedures in a surgery center
23 because they think it's more appropriate to be
24 performed in a physician's office. I got into a

1 lot of trouble by challenging that once. We won.
2 I won't tell you how, but we won with that
3 insurance company by stressing to them that that's
4 a decision that really needs to be made by the
5 physician and the patient as to where the patient
6 should go, needless to say, if there is a level
7 there.

8 The other thing is that community hospitals,
9 for all that they do, they receive some community
10 benefit, and they provide some community benefit.

11 We don't get tax breaks on our real estate
12 taxes. We don't have an endowment for our capital
13 equipment requirements, our facility costs, our
14 development costs. Those are all borne by in most
15 cases physicians, in some cases joint ventures.
16 There are a number of surgery centers in this
17 state, folks, that are joint ventures between
18 hospitals and ambulatory surgery centers. So it's
19 not just the doctor alone.

20 The last thing I want to point out about
21 that is that because of state requirements that
22 all surgeons who perform surgery in an ambulatory
23 surgery center must be on staff at a licensed
24 Illinois hospital and perform skilled equivalent

1 practice privileges at their hospital, there has
2 got to be a reason that that doc walked out the
3 front of the hospital for 10 percent of his cases,
4 20 percent of his cases.

5 We didn't go out and grab somebody from
6 Alaska and plop them down and say, let's compete
7 with the local hospital. It's our local
8 hospital's community doctors who still have a need
9 for and continue to utilize that community
10 hospital. So we're still members of that
11 community, and we need to continue to do that.

12 So yeah, I agree that we need to provide
13 some level. I don't know what it is, and I don't
14 know what the tradeoff is for that.

15 CO-CHAIR GARRETT: Do you have more
16 questions? I'm just trying to expedite this.

17 MR. CARVALHO: Mark, one of the things
18 that you recommended is that when the board denies
19 something, that there be a written record, and
20 like many of these ideas, there's pluses and
21 minuses. I just want to make sure everybody has
22 thought through and any insights you might have on
23 what -- my initial reaction on one of the minuses
24 is, as you know, the board meets every six weeks.

1 So sitting as a board, if they have a
2 conversation that leads them to a vote that says
3 intent to deny, which is just an initial denial,
4 it comes back later, if something is to be drafted
5 that reflects that conversation and collectively
6 agreed upon, it's not going to happen right then.
7 It's going to be drafted by staff later for
8 consideration by the board at their next meeting
9 six weeks later when they look at that written
10 document and say, yes, that is exactly what we
11 intended, and the applicant will get it then, and
12 then they'll have another six weeks.

13 So is it worth the six-week delay, or do you
14 have an idea on how that could be avoided?

15 MR. MAYO: Where the problem comes in
16 is where there's a written staff finding and there
17 is no specific corresponding state agency adoption
18 or state board adoption of that finding, or it's
19 totally turned around. So there has to be
20 sometimes a process to afford the applicant the
21 opportunity to have clearly laid out in front of
22 them what the objection was.

23 MEMBER BRADY: Are you saying that you
24 want the minutes approved and at the point

1 disseminated?

2 MR. CARVALHO: No, not minutes. I
3 think what Mark has suggested was rather than the
4 board simply saying for all the reasons we have
5 discussed at this meeting, you will get a letter
6 of an intent to deny, and the letter will come
7 from the office. It will say at the last meeting
8 the board denied -- you know, issued an intent to
9 deny. Under the intent to deny, you have an
10 opportunity to come back with more information or
11 proposals or whatever, and the time line is laid
12 out.

13 I think what Mark suggested was, he would
14 like rather than them say for all the reasons we
15 discussed today, to actually convey something in
16 writing that identifies --

17 MR. MAYO: To have a finding.

18 MR. CARVALHO: Right.

19 MR. MAYO: It's very similar, Senator
20 to --

21 MEMBER BRADY: Now, why do you have to
22 wait six weeks? Why couldn't you do it in a week?

23 MR. CARVALHO: But who would do it?

24 In other words, let's say, for example, you all

1 were board --

2 MEMBER BRADY: Well, who would do it
3 if it was six weeks?

4 MR. MAYO: Usually staff anyway.

5 MR. CARVALHO: But then would it go
6 out by the staff without any further --

7 MEMBER BRADY: Who would do it if it
8 was six weeks?

9 MR. CARVALHO: Staff would draft it
10 and bring it back to the board and say --

11 MEMBER BRADY: Why doesn't the staff
12 draft it in a week and send it to the board for a
13 proxy approval?

14 MR. CARVALHO: Well, under the Open
15 Meetings Act, we don't have proxy approvals.
16 That's why I'm saying --

17 MEMBER BRADY: For minutes?

18 MR. CARVALHO: No, nothing, everything
19 is done in an open meeting with a quorum present
20 and public available. The board doesn't do
21 anything off-line.

22 If you're proposing that, I mean, that's the
23 proposal. I'm just saying we need to build into
24 your proposal something to ensure that there's not

1 a delay or accept the fact that the tradeoff is
2 worth it. So you're going to have the delay and
3 have it in writing.

4 MEMBER BRADY: One request I'd make of
5 staff is that we've asked for a lot of
6 recommendations beyond continue or not. Thank you
7 for giving us yours.

8 I'd like a matrix kept of testimony, and I'd
9 actually ask that you include the Senate
10 Republican Task Force recommendation some time ago
11 and start keeping us up-to-date on these
12 recommendations as we see them by matrix.

13 Do you want to answer his questions?

14 MR. MAYO: Again, I agree with you it
15 has to be the staff, and it's how you get that
16 document out, and it's problematic, but in cases
17 where it's not clear, it really is -- the burden
18 is on the applicant to try to figure out again
19 which way the truck was going that hit them.

20 CO-CHAIR GARRETT: But I think what --

21 MR. MAYO: I know.

22 CO-CHAIR GARRETT: -- proposals
23 coming, reforms, that might be something we would
24 definitely consider. So without trying to figure

1 it out now, I think that's something we're going
2 to be looking at, but it's a good recommendation.

3 MEMBER BRADY: You also suggested that
4 one of the two problems is the confidence level of
5 the board decision making in the eyes of the
6 applicant and the public.

7 MR. MAYO: Yes.

8 MEMBER BRADY: I don't recall you
9 giving recommendations on how to handle that.

10 MR. MAYO: I think -- personally, I
11 think that's coming out of this public vetting
12 process and the reforms that will come out of this
13 system to instill greater confidence in the
14 provider community in particular.

15 CO-CHAIR GARRETT: So let me go to
16 that point because the last meeting that you had,
17 I think two days, so -- or one day, I thought it
18 was two, but X number of hospitals come before the
19 board. Instead of doing all of them you did,
20 let's say, five, six, maybe make it fewer at one
21 time, and then you can get more input from the
22 general public just to make it more --

23 MR. MAYO: Unfortunately, Senator, the
24 process is there's a public hearing that's held a

1 month or so ago.

2 CO-CHAIR GARRETT: Yes.

3 MR. MAYO: And there's an application
4 that came in three months ago. There is a staff
5 report that got written last Friday, and somebody
6 gets it Friday morning, and they've got until
7 Tuesday to write an answer. So it's like doing
8 your taxes last weekend. You hurry up and try to
9 respond.

10 So because of that process, I think that --
11 and, again, this is my old health planning
12 background, but I think that the public's -- the
13 weight to public comment needs to be elevated.

14 I have seldom seen public comment
15 incorporated into a state report. It's usually
16 you've got three stacks. You've got the
17 application and in the case of the two hospitals
18 in Lake County substantial volumes of data. You
19 have got a state agency report, and you may have
20 reams of transcribed data and letters from the
21 public.

22 Where there's some substance to those issues
23 rather than, you know, not in my backyard or
24 something, they need to be incorporated and

1 referenced or at a minimum summarized so that the
2 public has a feeling that they've been heard.

3 CO-CHAIR GARRETT: Okay. Let me just
4 pick up, they need to be incorporated. Could they
5 be incorporated when the staff makes its
6 recommendation to the board?

7 MR. MAYO: Yes.

8 CO-CHAIR GARRETT: Okay. So that's
9 what you're saying, not necessarily having people
10 selectively come forward and testify, or would you
11 say both? I mean, something has to be delineated.

12 MR. MAYO: I wish that would work --

13 CO-CHAIR GARRETT: Okay.

14 MR. MAYO: -- but it's actually too
15 late in the deliberative process to allow it.

16 CO-CHAIR GARRETT: So if there are
17 comments that really could have an impact
18 positive, negative, that stand out from not in my
19 backyard, you would ask that the staff incorporate
20 that into the proposal or at least acknowledge
21 that.

22 MR. MAYO: Summarize it, respond to
23 it, just as you do with JCAR or somebody coming
24 through, a real process.

1 CO-CHAIR GARRETT: Any other comments
2 from committee members?

3 I'm wondering if we could have a copy of
4 your testimony today?

5 MR. MAYO: I brought copies, yes.

6 CO-CHAIR GARRETT: Lou, are you --

7 MEMBER LANG: Senator, yeah, I just
8 have one.

9 Mr. Mayo, I heard your testimony regarding
10 the public hearing process and that you would
11 agree with many who say that just having staff
12 there and not having a member of the board there
13 is not a good idea. I heard you say that you
14 think at least one board member ought to be there.

15 Let me just throw out an idea. What about
16 the notion that all board members be at public
17 hearings? Let's assume that we made it worth
18 their while by giving board members a salary that
19 was worthy of the time they would expend, would
20 you then think it would be a good idea to have all
21 the board members at all public hearings?

22 MR. MAYO: I don't think it's
23 practical. I did see a process where the board
24 did a dog and pony show around the state to

1 receive comment on previous revisions of the
2 certificate of need process several years ago.

3 I don't think you're going to enable all
4 board members to be there. That's why I'm
5 stressing that the staff should be able to
6 summarize proponents, opponents, you know, factual
7 data and present it.

8 It's also very difficult I think for the
9 board members to try to read through every single
10 page and every single letter.

11 MEMBER LANG: In fact, I don't think
12 they do. We heard at our very first hearing that
13 sometimes there's 10,000 pages in a report, and I
14 don't think we should -- anyone believes that all
15 board members read all 10,000 pages.

16 But I did hear you say that it would be
17 appropriate in your opinion to have at least
18 somebody who is sitting on the board at every
19 public hearing; is that correct?

20 MR. MAYO: I actually didn't say that,
21 and I feel that staff can do an adequate job, but
22 the role of a hearing officer at a public hearing
23 now changes, and they're not just simply there to
24 be a clerk of the court and receive a document.

1 MEMBER LANG: So you would say it
2 should at least be more than a procedure where the
3 witnesses all just speak into the air, and there's
4 no one listening.

5 MR. MAYO: And I'm not -- I'm not
6 suggesting that that always happens, but I get
7 concerned where you have a very sensitive issue
8 such as the closure of a hospital in Alton or the
9 creation of two new hospitals in Lake County.
10 There's a lot of passion that goes into that, and
11 some facts come out of that, too.

12 MEMBER LANG: Thank you.

13 CO-CHAIR GARRETT: I have one more
14 question. You talked about the planning process
15 and how it used to be and it doesn't really exist
16 anymore. We have talked a little bit about this
17 hospital report card and qualifiers when
18 evaluating.

19 Do you think that the evaluation process
20 that's currently used is relevant?

21 MR. MAYO: We think it's going to be.

22 CO-CHAIR GARRETT: Well, that's not my
23 question. My question is, do you -- let me just
24 restate that.

1 Do you think that the current process in
2 place, the CON process, you know, without taking
3 into consideration any planning and some of the
4 other things that you put out, is relevant?

5 MR. MAYO: Not without planning. The
6 data collection effort by the state is going to
7 expand.

8 CO-CHAIR GARRETT: Do you think that
9 it's important to evaluate the health of hospitals
10 when making a decision whether or not that
11 hospital has the right to expand, and I'll just
12 use Lake County as an example?

13 MR. MAYO: I think it always happens,
14 yes. I don't know that that's a sole determinant.

15 CO-CHAIR GARRETT: If that was agreed
16 upon, do you think that would make it a more fair
17 and relevant process?

18 MR. MAYO: I think that the health
19 planning process should be expanded to include
20 data more than just existing beds, existing
21 referral patterns, and I know they try with
22 in-migration, you know.

23 CO-CHAIR GARRETT: How about our
24 telephone members, do you guys have any questions?

1 Are you still there?

2 MS. SULLIVAN: Yes. This is Myrtis
3 Sullivan, I'm still here. I'm just listening.
4 I'm listening to the comments, and I don't have
5 any questions about the protocol.

6 CO-CHAIR GARRETT: Okay.

7 MEMBER KOSEL: This is Renee Kosel.
8 I'm still here, and, no, I don't have any
9 additional questions now.

10 MEMBER BRADY: Did you say you were
11 waiting to be called in to talk about acceptance
12 of Medicaid?

13 MR. MAYO: We had a discussion with
14 the board chairman, Mr. Mark, and someone else
15 about the value of our association doing a
16 presentation before the Health Facilities Planning
17 Board and to give them some factual information,
18 and I'm waiting for that invitation to become
19 formal.

20 MEMBER BRADY: Are you prepared to
21 give it now?

22 MR. MAYO: I gave some of it already,
23 but I --

24 MEMBER BRADY: Do you want to give --

1 is there more you'd like to share with us?

2 MR. MAYO: No, we would bring in
3 someone on a national level, but we think it's an
4 appropriate thing because we're a significant
5 player at the table.

6 CO-CHAIR GARRETT: Why would you bring
7 it to the Health Facilities Planning Board? I
8 mean, it seems to me like it would be legislative.

9 MR. MARK: If I may clarify, Mr. Mayo.
10 The Health Facilities Planning Board over
11 the last year or so has requested basically
12 in-service educational talks as part of the
13 various industries, and we have had a session on
14 -- from the critical access hospital, Critical
15 Access Hospital Association. We have had a couple
16 others. I don't recall offhand. So we've been
17 discussing having the ASTC industry, ERSD
18 industry -- these are inservice education.

19 CO-CHAIR GARRETT: It seems to -- and
20 I think that Senator Brady would agree with me,
21 that this is a huge step. It's a huge component
22 of what you all do. How long have you been
23 waiting for the invitation?

24 MR. MAYO: Three months.

1 MEMBER BRADY: I would request the
2 chairman to make a presentation to us, just kill
3 it all in one.

4 No, I'm talking to Mark about the
5 presentation you said you're ready to make and you
6 would bring national people in.

7 MR. MAYO: If you would like us to
8 come back, we would be willing to.

9 CO-CHAIR GARRETT: I think it's a good
10 idea as we evaluate the impact of your
11 organization and what that means in Illinois. I
12 mean, it's the first time I heard that there is
13 even an opportunity that's lingering out there to
14 address the Medicaid patients. I'm just -- you
15 know, I guess I assumed that it was already
16 happening.

17 MEMBER SCHAPS: What's the
18 presentation?

19 MEMBER ROBBINS: I'm not sure I
20 understand what's happening.

21 MEMBER BRADY: As I understand it, he
22 suggested that they're in a position to make a
23 presentation about charity and Medicaid --

24 CO-CHAIR GARRETT: Reimbursement.

1 MEMBER BRADY: -- work that they do,
2 that everyone is under the assumption that they
3 only take -- they only pick the cherries.

4 CO-CHAIR GARRETT: Do you know -- is
5 that your presentation?

6 MR. MAYO: That's part of it, yes.

7 CO-CHAIR GARRETT: Do your facilities,
8 do they get reimbursement for Medicaid now?

9 MR. MAYO: Some do.

10 MEMBER BRADY: But not all under the
11 law?

12 MR. MAYO: But not all do.

13 MEMBER BRADY: Would you support
14 legislation that would allow them all to get it?

15 MR. MAYO: We've already got it.
16 We've already been permitted.

17 MEMBER BRADY: Okay.

18 MR. MAYO: We actually had to go and
19 ask for that right, and now it's a two-way
20 education street.

21 MEMBER ROBBINS: Mark, am I fair to --
22 do I understand it correctly that you have to
23 apply to be a Medicaid provider?

24 MR. MAYO: Correct.

1 MEMBER ROBBINS: And some of your
2 facilities have done so and some have not.

3 MR. MAYO: Correct. We also have --

4 CO-CHAIR GARRETT: With the state or
5 with the feds?

6 MR. MAYO: With the state.

7 CO-CHAIR GARRETT: With the state.

8 MR. MAYO: I have also talked to
9 Mr. Carvalho that the one IT software program
10 that's used by a majority of surgery centers in
11 the state doesn't readily collect charity care,
12 uncompensated care. It's either -- it falls into
13 certain categories, or it wasn't paid, and we need
14 to work on that on a national level so that we
15 have more accurate data.

16 MR. CARVALHO: The issue is whether
17 our data that we share with you that shows a very
18 low level of charity care, Mark is concerned that
19 it may be a function of their software not
20 accurately picking up the data so then when their
21 software then turns around and gives it to us, it
22 may be under-counting.

23 MEMBER BRADY: How many facilities do
24 we have licensed in the state?

1 MR. MAYO: I think it's about 100

2 and --

3 MR. MARK: 112.

4 MEMBER BRADY: Hospitals and
5 everything?

6 MR. MARK: There are 12-, 1400 --

7 MEMBER BRADY: Earlier we had asked
8 for a map that would show the safety net and
9 disproportionate -- I don't know what that -- I'd
10 like the definition as well, but I also think it
11 would be nice to have in that all hospitals as
12 well as all the licensed facilities identified by
13 color or whatever. Particularly along the lines,
14 I'd like to know in the last 25 years how many
15 emergency rooms have been opened on that map.

16 MEMBER ROBBINS: You mean hospitals?

17 MEMBER BRADY: No. As I understand
18 it, we have emergency rooms without hospitals.

19 CO-CHAIR GARRETT: Yes.

20 MR. MAYO: Freestanding emergency
21 rooms.

22 MR. MARK: A very limited number.

23 MEMBER ROBBINS: One, maybe two.

24 MEMBER SCHAPS: But then you might

1 want to see the emergency rooms that have closed,
2 too.

3 MEMBER BRADY: Yes.

4 MR. CARVALHO: Okay. It works both
5 ways. Hospitals can't close its emergency room,
6 but it can reduce it to the lowest of the three
7 levels.

8 MEMBER ROBBINS: It can't be a
9 hospital without having an emergency room.

10 MR. CARVALHO: Yeah, there's sort of a
11 one-for-one almost going on here. Namely, you
12 have an emergency room that's part of a hospital
13 except one or two examples; and if you have a
14 hospital, it has an emergency room with probably
15 no --

16 MEMBER BRADY: I think just start
17 defining it as best you can, and we can then
18 see --

19 MR. MAYO: And the state may have some
20 data that would help you, for example, in
21 ownership categories of surgery centers. There
22 are a number of centers that are joint ventures
23 owned with hospitals.

24 MEMBER BRADY: When it comes to these,

1 I'd like to know which ones have -- by color,
2 again, which ones have applied for Medicaid
3 reimbursement and which ones have not.

4 MEMBER ROBBINS: That's the question I
5 was going to ask. What percent of the ASTCs in
6 the state have actually -- are actually
7 participating in the Medicaid program?

8 MR. MAYO: I'd have to go back. It
9 was low, but it was growing.

10 MR. CARVALHO: One other thing. It's
11 been referenced several times about the ownership
12 structure of ASTCs. Just a reminder, ASTCs came
13 into full bloom in the 90s, and the rules for the
14 planning board recognized that there was this
15 potential impact on hospitals; but if you look
16 through the rules, the rules treat an application
17 that comes in as a joint venture with a hospital
18 differently under certain criteria, evaluation,
19 than if you come in on your own.

20 So the fact that there are a number of joint
21 ventures out there, the pathway to getting an ASTC
22 if you're a joint venture with a hospital is
23 easier.

24 MR. MARK: Slightly more favorable

1 with a hospital joint venture.

2 MR. CARVALHO: Yes. You have already
3 built in -- the board has already built into --
4 the statute permitted the board to build in
5 something to steer people in that direction in
6 part because of this concern.

7 MR. MAYO: I'll give you a crazy --

8 MR. DeWEESE: Isn't there also an
9 instance where the physician gets reimbursed for
10 the care that they are providing at the ASTC, but
11 the ASTC doesn't get the payment, the Medicaid
12 payments; they're just directed to the physician
13 in that case?

14 MR. MAYO: Usually that's done in a
15 physician's office. The surgery center would have
16 one of two choices. If they're in the public aid
17 program, they would submit a facility fee and at
18 least recapture some of their tray and supply
19 cost, or they'd just write it off as charity care
20 and don't submit it to anybody, just do it as free
21 care.

22 MR. DeWEESE: I know that in Medicare
23 a physician can get their professional services or
24 their professional charges reimbursed even if the

1 facility does not.

2 MR. MAYO: In the Medicare system,
3 you're absolutely correct because in some cases
4 they'll actually pay the physician more to not
5 perform the case in a hospital or a surgery
6 center, but do it in their office.

7 CO-CHAIR GARRETT: I'm going to -- any
8 other questions from committee members?

9 Okay. Thank you very much, Mark.

10 MR. MAYO: Thank you.

11 CO-CHAIR GARRETT: If you would
12 provide each of us with your testimony, that would
13 be great.

14 MR. MAYO: I will.

15 CO-CHAIR GARRETT: Next, I think we
16 have the Illinois Hospital Association. We are
17 now at the end of our meeting. We can stay and go
18 through the Hospital Association, or we can defer
19 the presentation either to a separate meeting or
20 the next meeting. Ken.

21 MEMBER ROBBINS: I think we have
22 probably already begun to lose some people.

23 CO-CHAIR GARRETT: Yeah.

24 MEMBER ROBBINS: My preference would

1 be that we have that testimony be at the next
2 scheduled meeting.

3 CO-CHAIR GARRETT: Okay.

4 MEMBER BRADY: So moved.

5 MEMBER SCHAPS: Second.

6 CO-CHAIR GARRETT: Everybody is in
7 agreement with that. Okay. We will do that.

8 Having said that, I think we will officially
9 adjourn the Health Planning Board Task Force
10 meeting.

11 (Which were all of the
12 proceedings had in the
13 above-entitled matter ending at
14 12:10 p.m.)

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